

Brazilian Official Guide on Investment Opportunities





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Dear Sir/Madam,

This is the first edition of the Brazilian Official Guide on Investment Opportunities. This publication comprises information on investment projects in Brazil, covering a wide range of service industries which include but are not limited to the following segments: audiovisual, education, franchising, real estate, logistics, healthcare, information technology and tourism. It is an unprecedented initiative implemented by the Brazilian government in coordination with other actors at the state level with the aim of supplying both domestic and foreign investors with a reliable mapping on numerous investment opportunities in the Brazilian States.

Qualified investors share a growing interest in Brazil, which has been experiencing rising international visibility thanks to major advances in its increasingly mature and diversified productive structure. This Guide is aimed at supporting the decision-making of investors, featuring trustworthy, systematized and high-level information on selected projects. Additionally, it also facilitates the establishment of transparent and consistent dialogue channels between public and private actors, which are of paramount relevance for the success of each undertaking.

The preparation of this Guide encompassed contributions provided by the Ministry of Development, Industry and Foreign Trade (MDIC), the Ministry of Planning, Budget and Management (MPOG), and State Secretariats for Economic Development in coordination with the National

Council of State Secretaries of Development, Industry and Trade (CONSEDIC). Furthermore, this publication serves as a business facilitator, a trigger for Brazil's productive sector and a regional development mechanism that fosters quality investments.

The organization of this Guide was implemented by the Secretariat of Trade and Services (SCS) under the Ministry of Development, Industry and Foreign Trade (MDIC) and the Brazilian Trade and Investment Promotion Agency (Apex-Brasil), with the support of the Ministry of External Relations (MRE), which is to assist in the dissemination of this publication abroad. This Guide will be available in both printed and online formats, and will be subject to regular updates.

I trust that this initiative will add to the economic development of Brazil, fostering synergies and helping identify fruitful opportunities for both Brazilian entrepreneurs and their investor partners.

Fernando Damata Pimentel
Minister of Development,
Industry and Foreign Trade



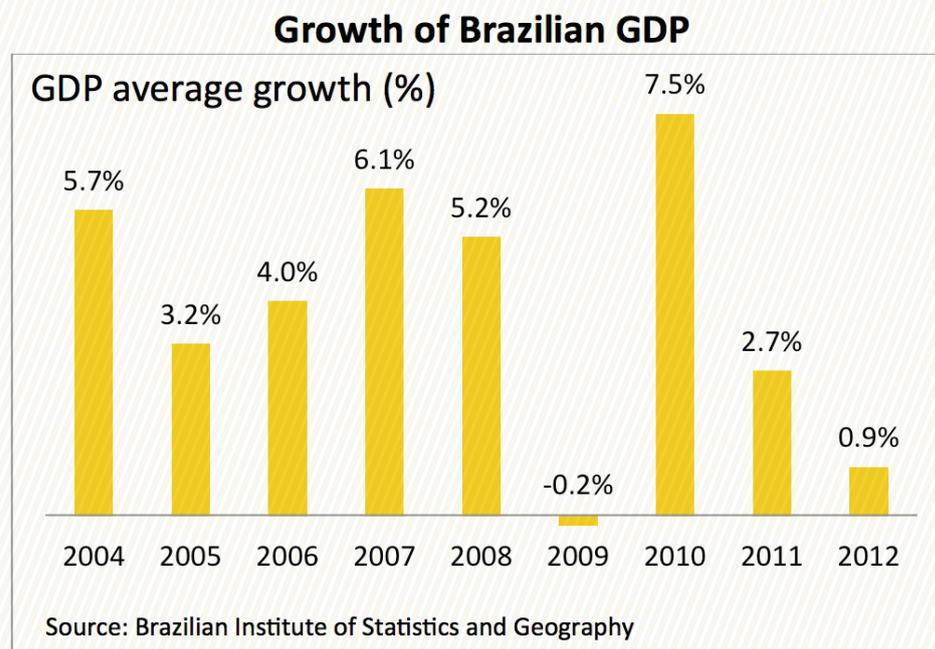


Why Brazil?

With an area of 8.3 million square kilometers, 192 million inhabitants, a steady-growing industry and strong democracy, Brazil is currently one of the most attractive countries for foreign investors.

While the average growth of the world economy has been negative or close to zero since the economic financial crisis of 2008, Brazil achieved a 7.5% GDP growth in 2010, the highest since 1986.

Although growth was lower than expected in 2012, reaching 0.9%, a recovery path has been indicated by the results for the third and fourth quarters. The Government stimulus measures have shown initial results, which tend to strengthen in the coming months and to be reflected in the GDP result for 2013.



Brazil offers a safe and outstanding investment environment and some of its major competitive advantages presently include:

- » Economic and Social growth with stability
- » Democratic form of government
- » Strong domestic market
- » Richness of natural and cultural assets
- » Environmental sustainability
- » Open markets and multilateralism
- » Clean and abundant renewable energy

Reasons to invest

Stable economic growth with social sustainability

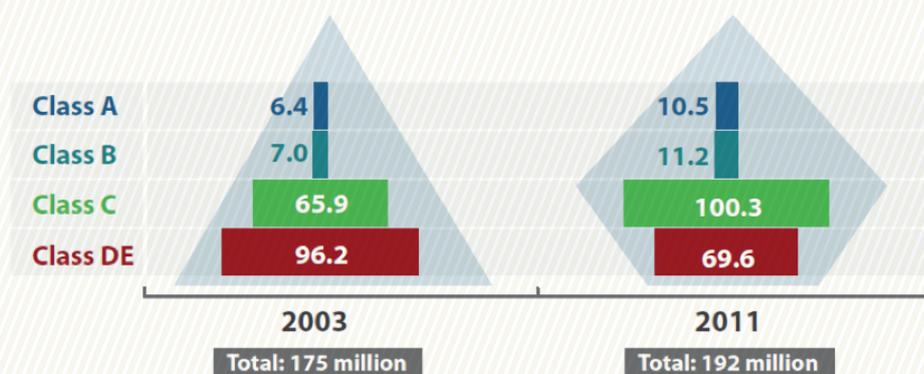
The solid Brazilian economic basis leads the country to a development cycle, with growth in Gross Domestic Product (GDP), robust foreign reserves, a stable financial system and significant social gains. It is important to highlight the reduction in unemployment (- 5.8% in 2011) as well as in social inequality.

Macroeconomic and social structure for a period of transformation

Macroeconomic policies adopted in Brazil in recent years have been quite effective. From 2003 to 2008, the Brazilian government has kept inflation relatively low, repurchased all sovereign debt originated in the 1990s, improved the risk profile of its government bonds and substantially increased the level of foreign reserves. Such measures have led to moderate impacts of the severe global financial crisis that began in 2008 on the Brazilian economy and have set the basis, alongside with other government policies, to a period of long-term transformation of the Brazilian economy and society.

In recent years Brazil has established itself as a middle-class country. More than 50% of the population currently belongs to class C (middle income), with strong consumption potential. The wealthier classes (A and B) also saw rapid expansion, with cumulative growth of about 80% in the last ten years.

Social classes, in million of people*



*Based on PNAD (IBGE) data

Source: Institute for Applied Economic Research (IPEA)

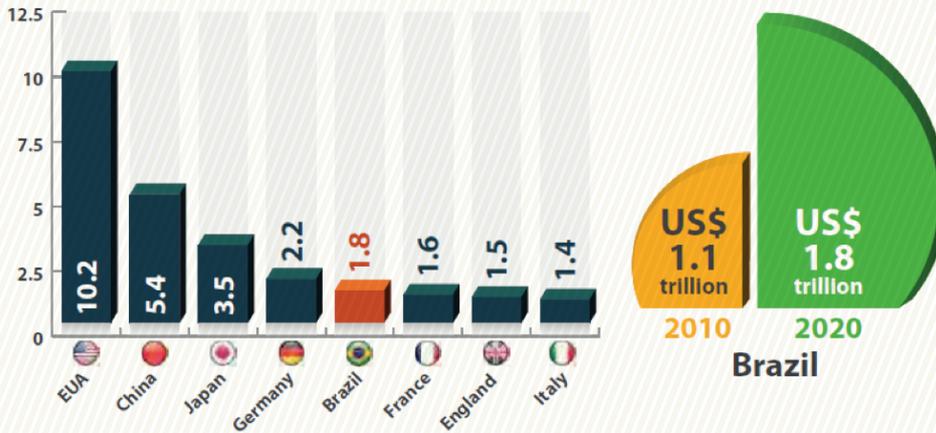
Produced by: Ministry of Finance

Strong domestic market

Brazil has a large and fast growing consumer market, comprising 192 million people. Over the past five years, more than 26 million Brazilians overcame poverty and another 34 million reached upper, upper-middle and lower-middle social classes. The average income of the Brazilian population has been increasing since 2004, at the same time as inequality in income distribution has been decreasing.

In 2020, Brazil will be the fifth largest consumer market in the world, with a forecast of US\$1.8 trillion in household consumption. In the same year, it is estimated that Brazil will be positioned among the top three markets for automobiles and motorcycles, food and beverages, clothing and perfumes and fragrances.

Global consumer market in 2020, in US\$ trillion



In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Exame Magazine and McKinsey

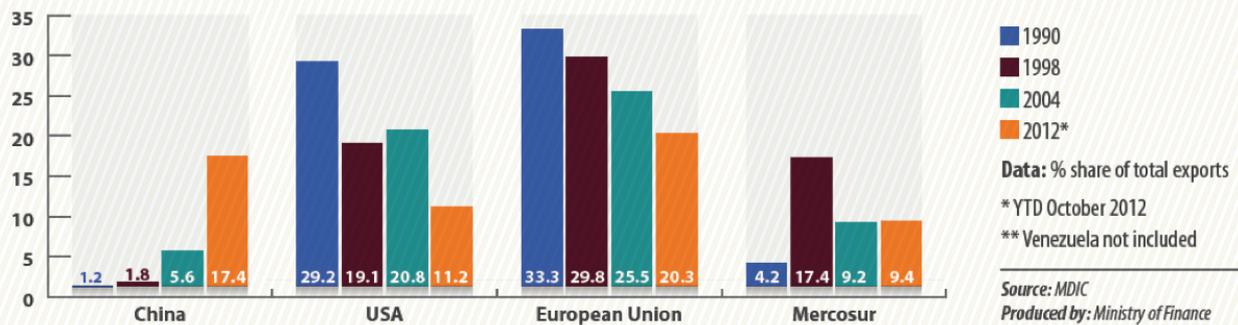
Produced by: Ministry of Finance

Foreign trade - opening up markets

With a Gross Domestic Product (GDP) amounting to nearly 50% of Latin American economy, Brazil has been consolidating its position as an important platform for South American and Southern African markets. Over the past four years, exports of Brazilian products and services have doubled, and imports have grown at a similar pace.

Market diversification has been one of the strategies to increase Brazilian exports. The share of exports to China grew in importance in recent years, from 1.2% to 17.4% in year-to-date. Share of exports to Mercosur (Excluding Venezuela) partners also increased, from 4.2% in 1990 to 9.4% in 2012.

Brazil: Largest Trading Partners (% of total exports)



Data: % share of total exports

* YTD October 2012

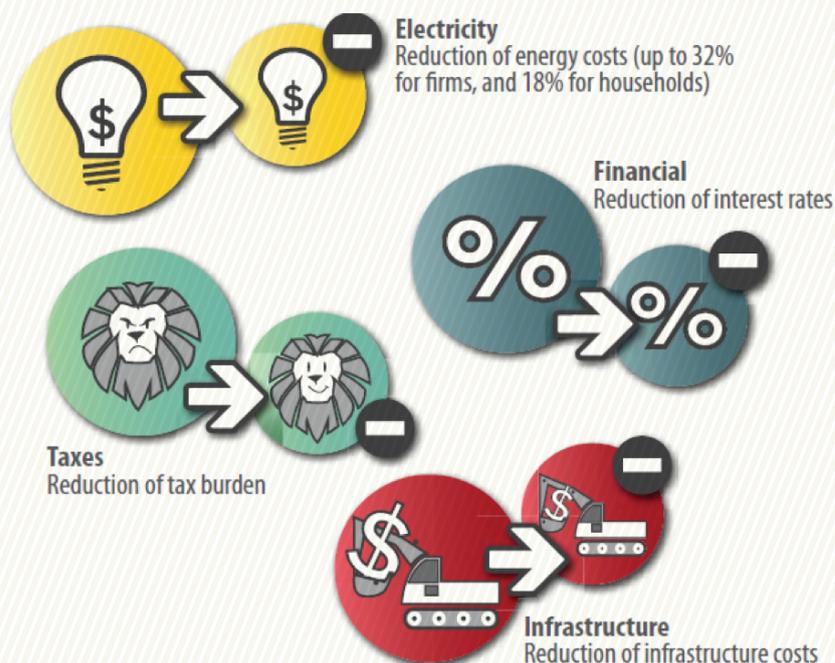
** Venezuela not included

Source: MDIC

Produced by: Ministry of Finance

Reduced costs for investment

The Government has put in place several measures aiming to reduce investment costs, among which the following stand out:



Infrastructure development

Several major infrastructure programs were announced over the last two years, with investments adding around US\$235 billion over the coming years, not to mention the major urban infrastructure works required for the 2014 World Cup and the 2016 Olympics.

Investment in scheduled concessions (estimate)	US\$ billion
Logistics	121.0
Roads 	21.0
Railways 	45.5
Ports 	27.3
High Speed Train (TAV) 	17.8
Airports 	9.4*
Energy	74.0
Hydro 	39.9
Wind, Biomass and Small Hydro 	19.0
Thermal 	1.4
Distribution 	13.7
Oil & Gas 	40.0
Total	235.0

* Includes estimated investment in regional airports
In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL), Energy Research Company (EPE), Ministry of Mining and Energy (MME) and Ministry of Finance
Produced by: Ministry of Finance

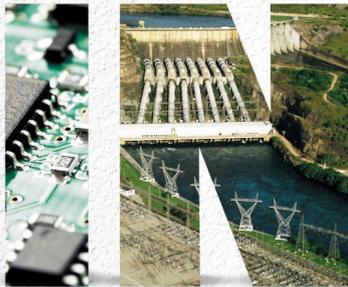
Apex-Brasil's services to help you do business with Brazil

Apex-Brasil promotes investment opportunities to attract foreign direct investors to Brazil. The Agency focuses on companies and projects that offer technological innovations and new business models, strengthen industrial supply chains, have a direct impact on national job creation and improve the volume and diversity of Brazilian exports.

The Agency is prepared to assist in all steps of the investor's decision-making process. Our service portfolio ranges from identifying and contacting potential investors for a particular industry segment to supporting a future investor understand Brazil. We prepare analyses covering industry sectors and markets, economic trends, and general guidelines on legal and fiscal matters, and we provide information on input costs, suitable locations and talent pool availability. Using an extensive network of companies, associations and authorities, Apex-Brasil can also act as liaison between potential partners, key suppliers and regulatory and local authorities.

Apex-Brasil has assisted investors and industries from numerous countries in setting up new facilities, and has played a key role in directing investments to Brazil. The Agency has also identified opportunities for investment in several sectors and presented these opportunities to investors around the world.

To do business in a great country, you need a great partner. Apex-Brasil.



IN BRAZIL, YOU CAN FIND STABLE
ECONOMY, RENEWABLE ENERGY
AND A GREAT CONSUMER MARKET.
IN APEX-BRASIL, YOU CAN FIND
THE BEST WAY TO GET THERE.



Stable economy, consolidated democracy, strong domestic market, natural and cultural richness, diversified and vigorous industrial base, abundant clean renewable energy, and high rates of economic growth. You can find all that in Brazil. And to take the best of it, you can count on Apex-Brasil.

Apex-Brasil is the Brazilian Trade and Investment Promotion Agency, which aims at promoting Brazilian exports, and attracting foreign productive investments to the country.

The Agency assists foreign investors throughout their investment decision-making process, providing not only strategic information but also support to establish facilities. Services delivered to investors include: organized intelligence information on Brazil; information on industries and markets; guidance on the Brazilian legal and regulatory frameworks; assistance during technical visits and site location.

To do business with a great country,
you need a great partner. **Apex-Brasil.**

www.apexbrasil.com.br



Ministry of
Development, Industry
and Foreign Trade







***Ministry of
Planning,
Budget and
Management /
MPOG***



Foreign Investment Opportunities

1. Generation and Transmission of Electric Power

The 2020 Decennial Plan for Energy Expansion (PDE 2021) covers an estimated investment in the electric power generation and transmission sector for the period from 2011 to 2020. The hydroelectric generation expansion will concentrate in the North region, which will demand the implementation of major transmission designs. A great extension of the participation of alternative sources is also expected, associated with the preference for falling water hydroelectric power stations (UHEs), which will increase the need for thermal power stations to assure the national electric power supply.

Investments in the Electric Sector - Implementation of New Ventures - 2011/2020

Type of Venture	Estimated Investment (R\$ billion)
Hydroelectric power stations	108,2
Thermal power stations	22,9
Alternative Sources	82,1
Transmission	55,7
TOTAL	268,9

Source: Empresa de Pesquisa Energética

Contact

Ministry of Mines and Energy (MME – Ministério de Minas e Energia)

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Website: <http://www.mme.gov.br>

a. Opportunity: Hydroelectric Generation

From the amount of R\$ 96.1 billion estimated for hydroelectric generation, R\$ 37.5 billion are in pre-auction stages in the scope of PAC 2.

Name of Venture	State	Total estimated investment (million)	Physical goal	Date Auction (quarter/year)	Start of Work (quarter/year)	Go live (quarter/year)
Cachoeira	MA/PI	213	63	2nd /2013	1st /2014	1st /2018
Estreito Parnaíba	MA/PI	197	56	2nd /2013	1st /2014	1st /2018
Davinópolis	GO/MG	440	107	1st /2014	4th /2014	1st /2019
São Manoel	MT/ PA	2.238	700	4th /2013	3rd /2014	1st /2018
Telêmaco Borba	PR	276	109	3rd/2013	2nd /2014	1st /2018
Crenaque	MG	250	81	4th /2014	3rd /2015	1st /2019
São Luiz do Tapajós	PA	18.159	7.880	2nd /2014	1st /2015	1st /2019
Água Limpa	MT	736	320	3rd /2014	2nd /2015	1st /2019
Jatobá	PA	5.143	2.338	3rd /2014	2nd /2015	1st /2019
Mirador	GO	184	80	2nd /2014	1st /2015	1st /2019
Riacho Seco	BA/PE	552	240	3rd /2014	2nd /2015	1st /2019
Toricoejo	MT	174	76	4th /2014	3rd /2015	1st /2019
Marabá	MA/PA/TO	4.752	2.160	4th /2014	3rd /2015	1st /2019
Pompéu	MG	980	209	4th /2014	3rd /2015	1st /2019
Resplendor	MG	600	144	4th /2014	3rd /2015	1st /2019
Ribeiro Gonçalves	MA/PI	397	113	2nd /2013	1st /2014	1st /2018
Sinop	MT	1.383	400	2nd /2013	1st /2014	1st /2018
Castelhano	MA/PI	199	64	2nd /2013	1st /2014	1st /2018
TOTAL		36.873	15.140			

Jatobá Hydroelectric Power Station

Summary: Construction of Jatobá Hydroelectric Power Station (2,338 MW)

- » Design: UHE Jatobá
- » Sector: Electric Power
- » Subsector: Hydroelectric Generation
- » Scope: Infrastructure construction, system installation and assembly and venture operation
- » Grant period: 35 years
- » Schedule: Venture Auction in the Fourth Quarter of 2013. Start of energy generation in 2018 (Auction A-5).

Marabá Hydroelectric Power Station

Summary Construction of Marabá Hydroelectric Power Station (2,160 MW)

- » Design: UHE Marabá
- » Sector: Electric Power
- » Subsector: Hydroelectric Generation
- » Scope: Infrastructure construction, system installation and assembly and venture operation. The Hydroelectric Power Station is located at Tocantins River (which flows through the states of Maranhão, Pará and Tocantins) and has an estimated value of R\$ 4.7 billion.
- » Grant Period: 35 years
- » Schedule: Venture Auction in the Second Quarter of 2014. Start of energy generation in 2018 (Auction A-5).

São Luiz do Tapajós Hydroelectric Power Station

Summary: Construction of São Luiz do Tapajós Hydroelectric Power Station (7,880 MW)

- » Design: UHE São Luiz do Tapajós
- » Sector: Electric Power
- » Subsector: Hydroelectric Generation
- » Scope: Infrastructure construction, system installation and assembly and venture operation. The Hydroelectric Power Station is located at Tapajós River (which flows through Pará State) and has an estimated value of R\$ 18 billion.
- » Grant Period: 35 years
- » Schedule: Venture Auction in the Third Quarter of 2013. Start of energy generation in 2018 (Auction A-5).

b. Opportunity: Generation - Alternative Sources

The PDE 2021 estimates the contracting of 13,250MW of energy generated from alternative sources. However, unlike hydroelectric generation, in this category the designs are private and compete with each other or with designs from other areas (such as designs related to natural gas thermal generation) during auctions. Therefore, it is not possible to define precisely the contracting of each generation source. Still no prediction for the next auction.



c. Opportunity: Electric Power Transmission

From the amount of R\$ 60.5 billion estimated in electric power investments for the period from 2011 to 2020, R\$ 22.5 billion are in pre-Auction stages in the scope of PAC – 2.

Name of Venture	State	Total estimated investment (million)	Physical goal	Date Auction (quarter/year)	Start of Work (quarter/year)	Go live (quarter/year)
N-NE and N-SE Interconnection	BR	10.060	2.334	4th/2012	4th /2013	4th /2016
S-SE Interconnection	PR/SP	500	800	4th /2012	2rd/2013	2rd /2015
Tapajós-SE Interconnection	GO/ MT/ PA/ SP	6.500	6.000	4th /2012	1st /2015	1st /2017
Reinforcements in Southeast Region – 500 kV Transmission Lines	BR	4.000	9.000	4th /2012	4th /2013	4th /2016
Teles Pires-SE Interconnection	GO/ MT/ SP	1.447	998	1st/2013	1st /2013	1st /2015
TOTAL		22.507				

N-NE and N-SE Interconnection

Summary: Construction of Transmission System.

- » Design: Construction of transmission lines and electric power substations.
- » Sector: Electric Power
- » Subsector: Electric Power transmission.
- » Scope: Infrastructure construction, system installation and assembly and venture operation. Estimated value of R\$ 10 billion.
- » Grant Period: 30 years
- » Schedule: Venture Auction in the fourth quarter of 2012. Start of operation in 2016.

Tapajós – SE Interconnection

Summary: Construction of Transmission System.

- » Design: Construction of transmission lines and electric power substations.
- » Sector: Electric Power
- » Subsector: Electric Power transmission.
- » Scope: Infrastructure construction, system installation and assembly and venture operation. Estimated value of R\$ 6.5 billion.
- » Grant Period: 30 years
- » Schedule: Venture Auction in the fourth quarter of 2012. Start of operation in 2017.

Teles Pires – SE Interconnection

Summary: Construction of Transmission System.

- » Design: Construction of transmission lines and electric power substations.
- » Sector: Electric Power
- » Subsector: Electric Power transmission.
- » Scope: Infrastructure construction, system installation and assembly and venture operation. Estimated value of R\$ 1.4 billion.
- » Grant Period: 30 years
- » Schedule: Venture Auction in the first quarter of 2013. Start of operation in 2015.

2. Oil and Natural Gas

The auctions of the Brazilian Agency of Petroleum, Natural Gas and Biofuels (ANP) are expected to return in 2013.

The 11th round of ANP already approved by the National Council of Energy Policy (CNPE) shall occur in May 2013 where 289 blocks will be offered. The first auction relating to pre-salt layer areas had its studies started so that it will be held in 2013 (in a production-sharing regime).

Contact

Ministry of Mines and Energy (MME - Ministério de Minas e Energia) Phone: 55 61 3319 5211

E-mail: secexgab@mme.gov.br

Website: <http://www.mme.gov.br>

a. Opportunity: Oil and Natural Gas

In the scope of PAC2, investments of R\$ 543 billion in the oil and Natural Gas industry are expected from 2007 to 2014. The larger amounts refer to exploration and production (exploration, platform construction, field development and production) and to construction and modernization of plants. These ventures have been implemented by Petrobras.

Oil and Gas Industry Investments – Implementation of new ventures in the scope of PAC (schedule 2007-2014)

Type of venture	Estimated Investment (R\$ billion)
Exploration & Production	328
Refining and Petrochemical	131,1
Fertilizer and Natural Gas	36,3
Revitalization of Shipbuilding Industry	14,2
TOTAL	509,6

Contact: Petrobras

Website: <http://www.petrobras.com.br>

b. Opportunity: Exploration and Production

The estimated investments for exploration activities, platform construction, field development and production for the period from 2007 to 2014 are approximately R\$ 255.2 billion.

Production – Other Basins

AM Basin – phase II	
BA Basin – phase II	
RN and CE Basin – phase II	
SE and AL Basin – phase II	
ES Basin – phase II	
Campos Basin – phase	
Roncador Field	P-55
	P-62
Marlim Sul Field	P-56
Papa-Terra Modules 1 and 2	P-61
	P-63
Badejo-Membro Siri	
Jubarte Field	P-57
Parque das Baleias	P-58
Baleia Azul - FPSO Anchieta	pre-salt
Sul-Norte Capixaba Gas Pipeline	

Exploration

New Discoveries – Pre-salt II Exploration	pre-salt
New Discoveries – Post-Salt II Exploration	
Exploratory Search ANP	

Production – Santos Basin

Santos Basin – phase II	
PRE-SALT	POST-SALT
Lula Piloto 1 FPSO Angra dos Reis	Airport in São Tomé
Lula Piloto 2 FPSO Paraty	Airport in Itaguaí
Sapinhoá Piloto FPSO São Paulo	Santos Air Base
Sapinhoá Módulo 2 FPSO Ilha Bela	Port in Santos
Lula (Iracema) FPSO Mangaratiba	Port Base/ES
FPSO São Vicente Campanha de TLDs	Port in Itaguaí/RJ
FPSO Dynamic Producer Campanha de TLDs	AM Basin – phase
FPSOs Replicantes P-66 e P-67	Pre-salt-Route 2 Cabiúnas Gas Pipeline
FPSOs Replicantes P-68 a P-73	Pre-salt-Route 3 COMPERJ Gas Pipeline
	AM Basin – phase
	Mexilhão Field

- Studies and Projects
- Completed action/operation
- In progress
- In bidding process
- Preparatory action

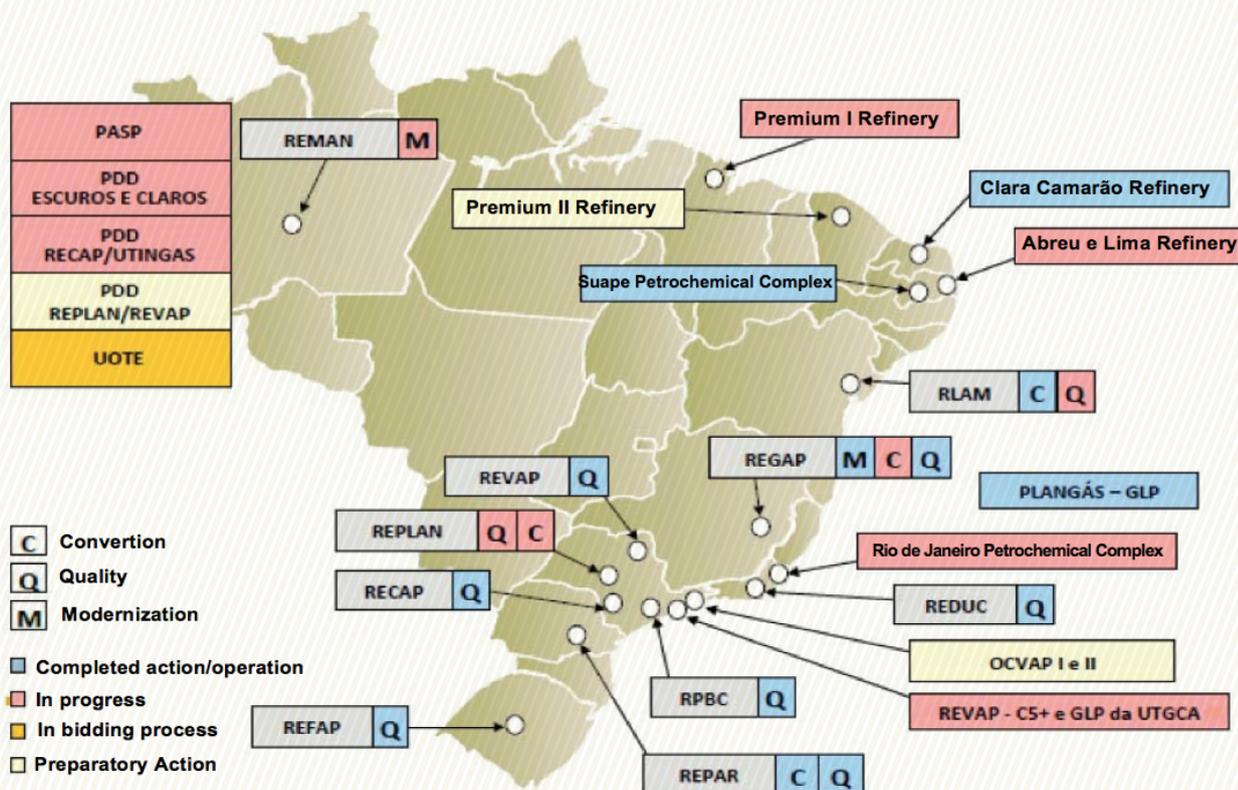
Pre-salt – COMPERJ (route 3) Gas Pipeline

Summary: Implementation of gas pipeline to flow the production from pre-salt layer.

- » Design: Implementation of a third route of gas flow to expand the capacity of distribution and processing supporting the Santos Basin Pre-salt Cluster.
- » Sector: Oil and Natural Gas
- » Subsector: Production
- » Scope: Petrobras Design. Estimated value of R\$ 3.1 billion.
- » Schedule: Under preparatory action.

c. Opportunity: Refining and Petrochemical

For refining and petrochemical activities, the estimated investments for the period from 2007 to 2014 are approximately R\$ 131,1 billion.



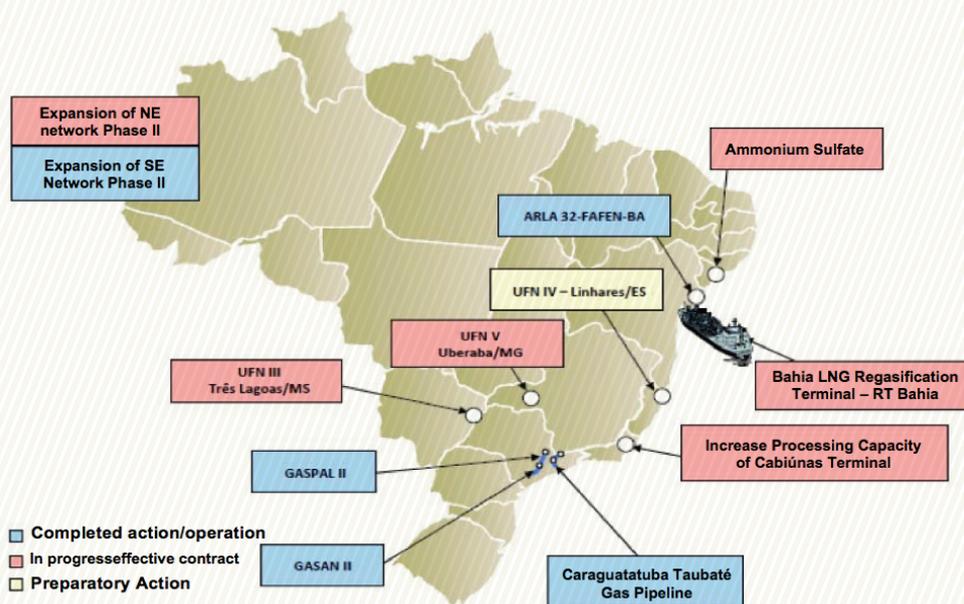
Premium II Refinery

Summary: Construction of Premium II Refinery

- » Design: Refinery to process 300 thousand heavy oil barrels per day, aiming premium level products (high quality and very low sulphur content) according to international specifications.
- » Sector: Oil and Natural Gas
- » Subsector: Refining and Petrochemical
- » Scope: Petrobras Design. Estimated value of R\$ 19.9 billion.
- » Schedule: Under preparatory action.

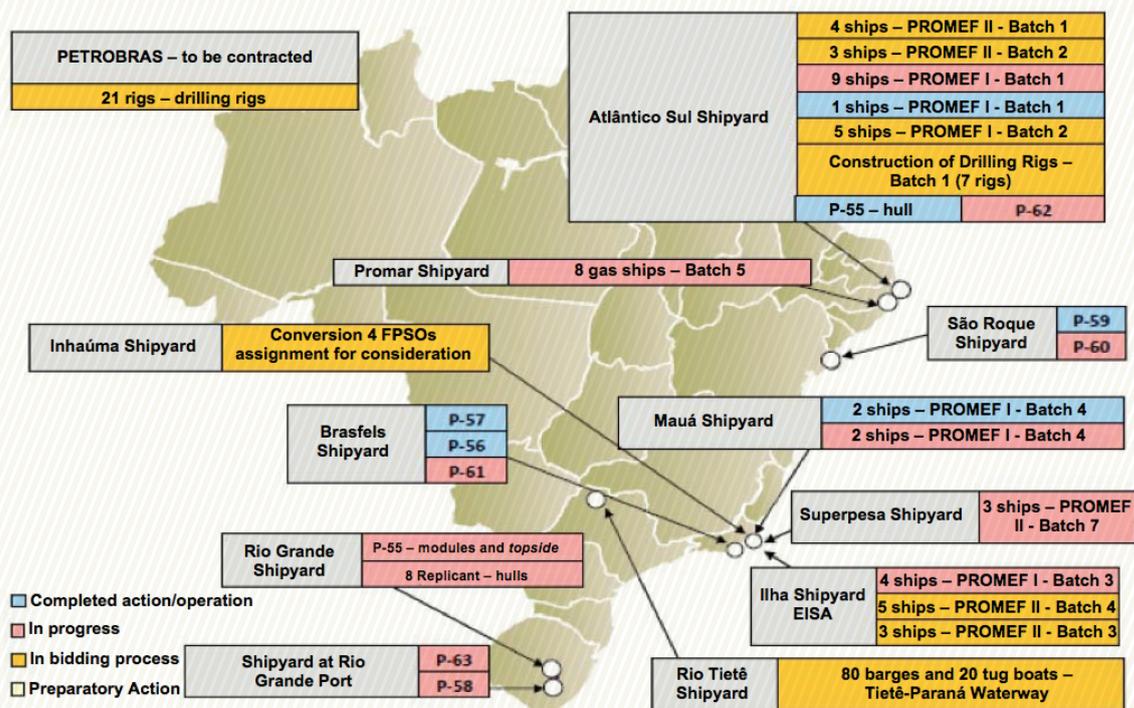
d. Opportunity: Fertilizers and Natural Gas

For activities related to fertilizers and natural gas, the estimated investments for the period from 2007 to 2014 are approximately R\$ 36,3 billion.



e. Opportunity: Revitalization of Shipbuilding Industry

For activities related to Shipbuilding Industry (oil tankers and platforms), estimated investments for the period from 2007 to 2014 are approximately R\$ 105.7 billion (except for drilling rigs).



Foreign Investment Opportunities

1. Ports

Port may be defined as every place sheltered from waves and winds where a vessel can wait, in safe, for better conditions to navigate or board. In a more specific way, port is the place where the transfer of passengers and/or cargo from vessels to shore is done, always connected to the idea of means that facilitate such transfer. The Brazilian ports are the origin of approximately 90% of goods that current leave the country.

Need for investments in the port sector-PIL Ports

Type of Enterprise	Estimate of Investment
National dredging plan - PND II	R\$ 3,8 Billions
New investments in leases, concessions and Private Terminals	R\$ 54,2 Billions
Total	R\$ 58,0 Billions

Source: Estimativa SEP – Casa Civil

Dredging: National Dredging plan – PND II

Description: The PND II, performs interventions, financed by the PAC, covering dredging works of deepening, with the removal of sedimentary material submerged and the excavation/rocky blasting, including maintenance dredging depth, signaling and buoyage.

The PND II continues to incorporate the concept of the PND I of “dredging by result”, which includes the hiring of works in continuous character in order to maintain the conditions of depth established on the project, however, now, with contractors of up to ten years. The program also establishes international bidding process.

Enterprises PND II (*)

Blocks of Ports - Until 2024	Investment forecast
Recife, Salvador, Fortaleza and Natal	389
Itajaí, São Francisco do Sul and Imbituba	477
Paranaguá	860
Rio Grande	1000
Others	1074
TOTAL	3,8 Billions

() Studies started in December of 2012/ Bids starts from April 2013*

Contacts: Ports

Special Secretariat of Ports (SEP/PR)

Department for Port Infrastructure and Management

Email: faleconosco@portosdobrasil.gov.br

Phone: 55 (61) 3411 3727

National Agency of Waterway Transportation

Superintendency of Ports

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2. Airports

Description: The program of investment in logistics and the growth acceleration program – PAC brings the public and private investment in airport transportation for years to come. Part of these programs, the concession of the airports of Galeão/RJ and Cofins/MG and investments for the suitability and the restructuring of the network of regional airports.

Need for investments in the airport sector-PIL Airports

Enterprises	Investment forecast
Concessions - Galeão/RJ *	6,6 Billions
Concessions - Cofins/MG *	4,8 Billions
Regional Aviation - 270 Airports 1ª phase	7,3 Billions

Source: Estimativa SAC - Casa Civil

* More information on Galeão and Cofins Airports Investments Opportunities see the report chapter on logistics investments.

Regional Aviation

The investments related to the regional aviation network are enterprises that include improvements in signage, extension of runways, terminals and courtyards, as well as the acquisition of fire trucks.

Need for investments in the airport sector-PIL Airports

Region	1st Phase	Investment Forecast (R\$ bi)
North	67	1,7
North-east	64	2,1
Midwest	31	0,9
Southeast	65	1,6
South	43	1,0
Total	270	7,3

Source: Estimativa SAC - Casa Civil

Contacts: Airports

Secretariat of Civil Aviation

Secretariat of Airports

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National Agency of Civil Aviation

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***Logistics
Planning
Company / EPL***

Highways

Concession: Highway BR-040 (MG/GO/DF)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> • Section: BR-040, Juiz de Fora (MG) – Entry point of BR-251 (Brasília - DF) • Total Length: 937 km • Length to widened: 715 km (222 km already widened) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned to happen, including the construction of side roads between Luziania and Brasília.</p>	<p>AADT 2011: 8,400 veh/day (61% light vehicles)</p> <p>Connects two important economic centers in Brazil - Rio de Janeiro and Belo Horizonte - to the fourth most populous city and the highest GDP per capita in the country - Brasília. It is the main route for supply of coal to steel parks.</p>	<ul style="list-style-type: none"> • Concession Term: 30 years • 11 toll plazas • Total Investment Estimate: US\$ 3.35 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.6 billion • Year 6 to Year 30: US\$ 1.75 billion • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 30 years • Grace period: up to 5 years • Interest rate: TJLP** + up to 1.5% p.a. • Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> • Equity • Equipment • Services • Schedule <ul style="list-style-type: none"> • Winning Bidder: lowest toll rate <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>

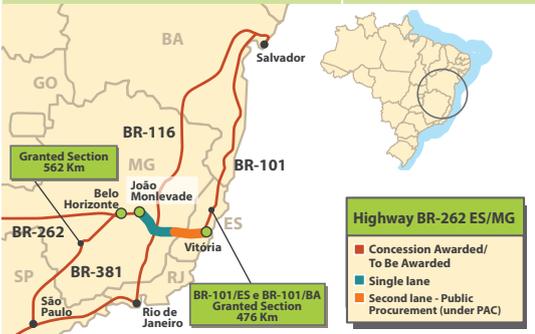
Concession: Highway BR-116 (MG)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> • Section: BR-116, RJ/MG Boundary (Além Paraíba) - MG/BA Boundary (Divisa Alegre) • Total Length: 817 km • Length to widened: 817 km <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned, including the construction of 27 km of side roads.</p>	<p>AADT 2011: 7,100 veh/day (56% light vehicles)</p> <p>Connects two important economic centers in Brazil - Rio de Janeiro and Salvador – across eastern Minas Gerais.</p>	<ul style="list-style-type: none"> • Concession Term: 30 years • 8 toll plazas • Total Investment Estimate: US\$ 2.5 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.4 billion • Year 6 to Year 30: US\$ 1.1 billion • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 30 years • Grace period: up to 5 years • Interest rate: TJLP** + up to 1.5% p.a. • Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> • Equity • Equipment • Services • Schedule <ul style="list-style-type: none"> • Winning Bidder: lowest toll rate <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>

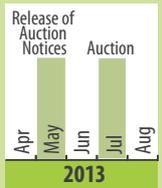
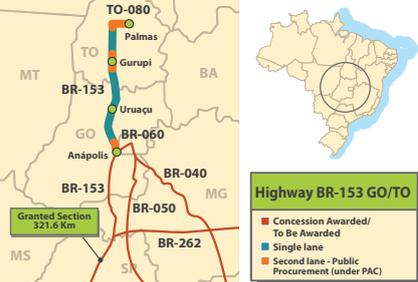
Concession: Highway BR-101 (BA)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> • Section: BR-101, Entry Point of BA-698 (Mucuri) – Entry Point of BR-324/BA • Total Length: 772 km • Length to widened: 547 km (225 km, widening under the PAC) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned to happen, including the construction of 67 km of side roads.</p>	<p>AADT 2012: 5,900 veh/day (72% light vehicles)</p> <p>Connects the southern coast of Bahia to the states of Espírito Santo and Rio de Janeiro. BR-101 is a very important road connecting the northeast with the southeast and southern regions along the coastal line, where lives a great share of Brazilian population. Important ports are also connected by this road.</p>	<ul style="list-style-type: none"> • Concession Term: 30 years • 9 toll plazas • Total Investment Estimate: US\$ 1.8 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.2 billion • Year 6 to Year 30: US\$ 0.6 billion • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 30 years • Grace period: up to 5 years • Interest rate: TJLP** + up to 1.5% p.a. • Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> • Equity • Equipment • Services • Schedule  <ul style="list-style-type: none"> • Winning Bidder: lowest toll rate <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
 <p>Highway BR-101 BA</p> <ul style="list-style-type: none"> ■ Concession Awarded/ To Be Awarded ■ Single lane ■ Second lane - Public Procurement (under PAC) 			

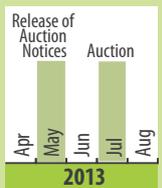
Concession: Highway BR-262 (ES/MG)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> • Section: BR-262, Entry Point of BR-381 (J. Monlevade) – Entry Point of BR-101/ES • Total Length: 377 km • Length to widened: 196 km (181 km, widening under the PAC) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned to happen, including the construction of a beltway and 13 km of side roads.</p>	<p>AADT 2012: 6,000 veh/day (74% light vehicles)</p> <p>The state of Minas Gerais (MG) has the third largest population in Brazil. This road gives access to the ports of the state of Espírito Santo, the main gateway to MG exports and imports, constituting an alternative route for the flow of MG production.</p>	<ul style="list-style-type: none"> • Concession Term: 30 years • 5 toll plazas • Total Investment Estimate: US\$ 0.85 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 0.5 billion • Year 6 to Year 30: US\$ 0.35 billion • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 30 years • Grace period: up to 5 years • Interest rate: TJLP** + up to 1.5% p.a. • Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> • Equity • Equipment • Services • Schedule  <ul style="list-style-type: none"> • Winning Bidder: lowest toll rate <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
 <p>Highway BR-262 ES/MG</p> <ul style="list-style-type: none"> ■ Concession Awarded/ To Be Awarded ■ Single lane ■ Second lane - Public Procurement (under PAC) 			

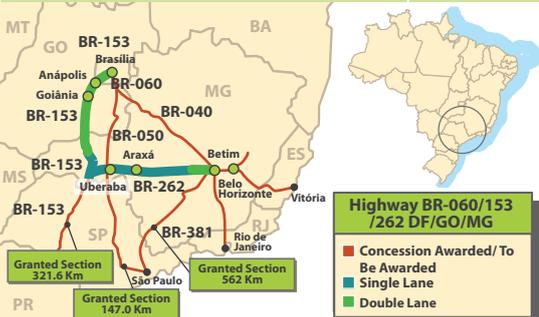
Concession: Highway BR-153 (GO/TO) and TO-080

Physical description	Demand	Financial aspects	Project requirements
<p>Section: BR-153, Anápolis (Entry Point of BR-060/GO) – Entry Point of TO-080; TO-080, Entry Point of BR-060/GO- Palmas</p> <p>Total Length: 814 km</p> <p>Length to widened: 786 km (28 km already widened)</p> <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned, including the construction of 10 km of side roads.</p>	<p>AADT 2012: 8,500 veh/day (59% light vehicles)</p> <p>Connects Palmas, Goiânia and the southeast of the country, crossing a major Brazilian agricultural pole. Palmas is the geographical center of the country, with the vocation to become an important hub. BR-153 is the main road to reach the city of Manaus from other regions, benefiting from the heavy traffic of Manaus Free Zone, which concentrates Brazilian electronic production, among other important industries.</p>	<p>Concession Term: 30 years</p> <p>11 toll plazas</p> <p>Total Investment Estimate: US\$ 2.4 billion</p> <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 1.55 billion Year 6 to Year 30: US\$ 0.85 billion <p>Credit conditions:</p> <ul style="list-style-type: none"> Leverage: up to 80%, should observe DSCR* ≥ 1,2 Credit term: up to 30 years Grace period: up to 5 years Interest rate: TJLP** + up to 1.5% p.a. Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> Equity Equipment Services Schedule  <p>Winning Bidder: lowest toll rate</p> <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

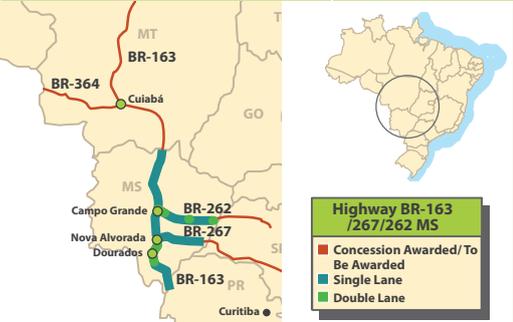
Concession: Highway BR-050 (GO/MG)

Physical description	Demand	Financial aspects	Project requirements
<p>Section: BR-050, Entry Point of BR-040/GO (Cristalina) – Border w/ MG/SP</p> <p>Total Length: 426 km</p> <p>Length to widened: 219 km (139 km already widened; 68 km under PAC widening)</p> <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned to happen, including the construction of 9 km of side roads.</p>	<p>AADT 2012: 8,400 veh/day (60% light vehicles)</p> <p>Connects Brasília, the state of São Paulo and the South Region of the country, crossing an important agricultural and wholesale retail center - the Minas Gerais triangle.</p>	<p>Concession Term: 30 years</p> <p>6 toll plazas</p> <p>Total Investment Estimate: US\$ 1.15 billion</p> <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 0.65 billion Year 6 to Year 30: US\$ 0.5 billion <p>Credit conditions:</p> <ul style="list-style-type: none"> Leverage: up to 80%, should observe DSCR* ≥ 1,2 Credit term: up to 30 years Grace period: up to 5 years Interest rate: TJLP** + up to 1.5% p.a. Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> Equity Equipment Services Schedule  <p>Winning Bidder: lowest toll rate</p> <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

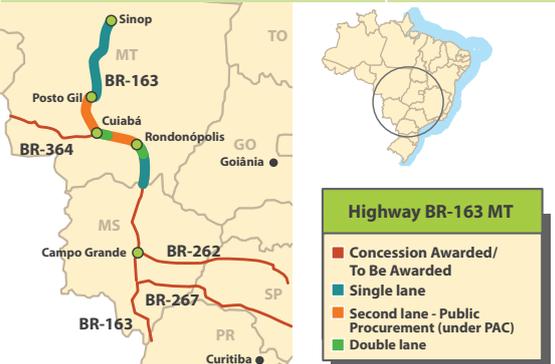
Concession: Highways BR-060/153/262 (DF/GO/MG)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> Section: BR-060, Entry Point of BR-251 (DF) – Entry Point of BR-153/GO; BR-153, Entry Point of BR-060/GO – Entry Point of BR-262/MG; BR-262, Entry Point of BR-153/MG – Entry Point of BR-381 (Betim) Total Length: 1,177 km Length to widened: 648 km (529 km already widened) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned, including the construction of 27 km of side roads and beltway in Goiânia.</p>	<p>AADT 2012: 14,500 veh/day (71% light vehicles)</p> <p>Connects Brasília, Goiânia, Uberaba and Belo Horizonte, crossing a major Brazilian agricultural pole.</p>	<ul style="list-style-type: none"> Concession Term: 30 years 11 toll plazas Total Investment Estimate: US\$ 3.05 billion <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 1.8 billion Year 6 to Year 30: US\$ 1.25 billion Credit conditions: <ul style="list-style-type: none"> Leverage: up to 80%, should observe DSCR* $\geq 1,2$ Credit term: up to 30 years Grace period: up to 5 years Interest rate: TJLP** + up to 1.5% p.a. Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> Equity Equipment Services Schedule  <p>2013</p> <ul style="list-style-type: none"> Winning Bidder: lowest toll rate <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

Concession: Highways BR-163/267/262 (MS)

Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> Section: BR-163, Border w/ MT/MS – Border w/ MS/PR; BR-262 MS; BR-267 MS Total Length: 1,423 km Length to widened: 1,383 km (40 km already widened) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned, including the construction of beltways in 5 cities and 44 km of side roads.</p>	<p>AADT 2012: 5,800 veh/day (62% light vehicles)</p> <p>Connects Cuiabá, Campo Grande and the Southeast/South Regions of Brazil, constituting an alternative route for the flow of Brazilian agricultural production.</p>	<ul style="list-style-type: none"> Concession Term: 30 years 16 toll plazas Total Investment Estimate: US\$ 4.35 billion <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 3.2 billion Year 6 to Year 30: US\$ 1.15 billion Credit conditions: <ul style="list-style-type: none"> Leverage: up to 80%, should observe DSCR* $\geq 1,2$ Credit term: up to 30 years Grace period: up to 5 years Interest rate: TJLP** + up to 1.5% p.a. Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> Equity Equipment Services Schedule  <p>2013</p> <ul style="list-style-type: none"> Winning Bidder: lowest toll rate <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

Concession: Highway BR-163 (MT)

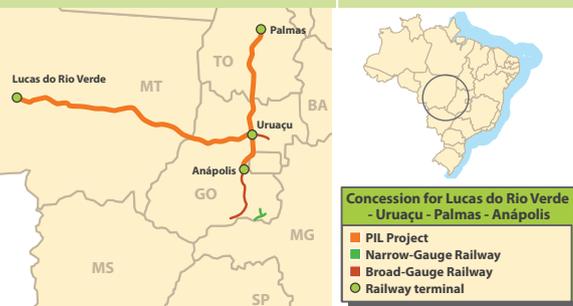
Physical description	Demand	Financial aspects	Project requirements
<ul style="list-style-type: none"> • Section: BR-163, Sinop – Border w/ MT/MS • Total Length: 822 km • Length to widened: 435 km (55 km already widened; 332 km under PAC widening) <p>The project includes widening, maintenance and operation of the highway. Other widening projects are also planned, including 20 km of beltway (in 5 different cities) and 44 km of side roads.</p>	<p>AADT 2012: 8,500 veh/day (53% light vehicles)</p> <p>Connects Sinop, Cuiabá, Campo Grande and the North/Southeast/South Regions of Brazil, crossing an important Brazilian agricultural production.</p>	<ul style="list-style-type: none"> • Concession Term: 30 years • 9 toll plazas • Total Investment Estimate: US\$ 2.35 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.1 billion • Year 6 to Year 30: US\$ 1.25 billion • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 30 years • Grace period: up to 5 years • Interest rate: TJLP** + up to 1.5% p.a. • Estimated Leveraged IRR: 9% p.a. to 15% p.a., dependent on the debt/equity ratio used 	<ul style="list-style-type: none"> • Equity • Equipment • Services • Schedule  <p>Release of Auction Notices: May Auction: July</p> <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest toll rate <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
 <p>Highway BR-163 MT</p> <ul style="list-style-type: none"> ■ Concession Awarded/ To Be Awarded ■ Single lane ■ Second lane - Public Procurement (under PAC) ■ Double lane 			

Railways

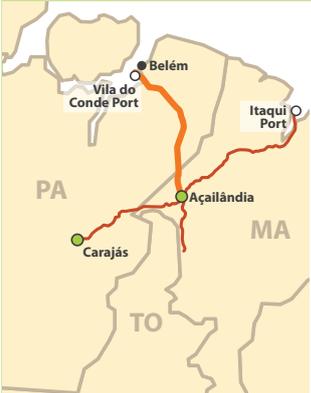
Concession: São Paulo Rail Beltway ("Ferroanel")

Physical Description	Demand	Financial Aspects	Project Requirements
<p>Section: Jundiaí-Manuel Feio; Ribeirão Pires - Evangelista de Souza; Accessways to Santos</p> <p>Extension: 245 km</p>	<p>Allows offsetting the transportation of cargo and passengers from other means of transportation in the São Paulo Metropolitan Region and optimizes railway access to Santos</p> <ul style="list-style-type: none"> 8 train pairs/day in 2030: 39 mi. tu. 	<ul style="list-style-type: none"> Concession Term: 35 years Total Investment Estimate: US\$ 2.40 billion <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 1.76 billion Year 6 to Year 35: US\$ 0.64 billion Credit Conditions: <ul style="list-style-type: none"> Leverage: up to 80%, should observe $DSCR^* \geq 1,2$ Credit term: up to 35 years Grace period: up to 5 years Interest rate: $TJLP^{**} + 1\%$ p.a. Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> Equity Schedule  <ul style="list-style-type: none"> Winning Bidder: lowest price <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

Concession: Lucas do Rio Verde - Uruaçu - Palmas - Anápolis

Physical Description	Demand	Financial Aspects	Project Requirements
<p>Section: Lucas R. Verde - Uruaçu - Palmas - Anápolis</p> <p>Extension: 1,920 km</p>	<p>Interconnects Brazil's Midwest Region to the Southeast and Northeast</p>	<ul style="list-style-type: none"> Concession Term: 35 years Total Investment Estimate: US\$ 5.10 billion <ul style="list-style-type: none"> Year 1 to Year 5: US\$ 2.05 billion Year 6 to Year 35: US\$ 3.05 billion Credit Conditions: <ul style="list-style-type: none"> Leverage: up to 80%, should observe $DSCR^* \geq 1,2$ Credit term: up to 35 years Grace period: up to 5 years Interest rate: $TJLP^{**} + 1\%$ p.a. Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> Equity Schedule  <ul style="list-style-type: none"> Winning Bidder: lowest price <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p><small>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</small></p>
			

Concession: Açailândia - Vila do Conde

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Açailândia - Vila do Conde • Extension: 480 km 	<p>Interconnects the Midwest Region to the North and the port of Vila do Conde</p> <ul style="list-style-type: none"> • 4 train pairs/day in 2030: 29.3 mi. tu. • Cargo: 63% Iron Ore; 26% Other metals 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 2.15 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.30 billion • Year 6 to Year 35: US\$ 0.85 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule  <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>
  <div data-bbox="563 858 794 1046"> <p>Concession: Açailândia - Vila do Conde</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City ○ Port </div>			

Concession: Anápolis - Panorama - Dourados

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Anápolis – Dourados • Extension: 1,294 km 	<p>Connects the North South Railway to the South/Southeast Regions</p>	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 4.0 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.75 billion • Year 6 to Year 35: US\$ 2.25 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule  <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>
  <div data-bbox="597 1799 819 1940"> <p>Concession: Anápolis - Panorama - Dourados</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City </div>			

Concession: Belo Horizonte - Salvador

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Belo Horizonte - Salvador • Extension: 1,651 km 	<p>Creates new possibilities for transport of general cargo between the southeast and northeast regions, refocusing on the use of railways to the development of the internal market</p> <ul style="list-style-type: none"> • 10 train pairs/day in 2030: 66.2 mi. tu. • Cargo: 34% Iron Ore; 22% Oil 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 6.3 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 3.4 billion • Year 6 to Year 35: US\$ 2.9 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source:</i> National Logistics & Planning Company (EPL) <i>Produced by:</i> Ministry of Finance</p>
<div style="border: 1px solid black; padding: 5px; width: fit-content; margin: 10px auto;"> <p>Concession: BH - Salvador</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City ○ Port </div>			

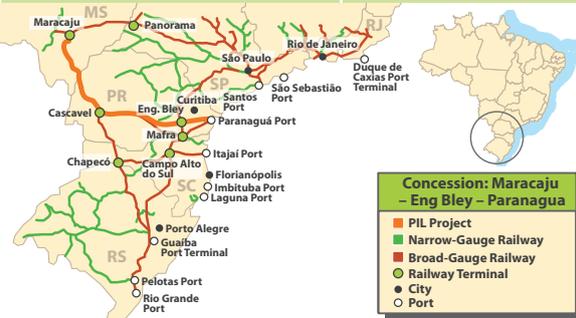
Concession: Rio de Janeiro - Campos - Vitória

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Rio de Janeiro - Campos - Vitória • Extension: 634 km 	<p>Integrates the port of Rio de Janeiro and its Terminals to the Ports of Vitória e Tubarão, creating new logistic possibilities for the movement of cargo.</p> <ul style="list-style-type: none"> • 10 train pairs/day in 2030: 75.5 mi. tu. • Cargo: 74% Iron Ore; 11% Coal 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 3.0 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 1.9 billion • Year 6 to Year 35: US\$ 1.1 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source:</i> National Logistics & Planning Company (EPL) <i>Produced by:</i> Ministry of Finance</p>
<div style="border: 1px solid black; padding: 5px; width: fit-content; margin: 10px auto;"> <p>Concession: Rio de Janeiro - Campos - Vitória</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City ○ Port </div>			

Concession: Uruaçu - Corinto - Campos

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Uruaçu – Corinto – Campos • Extension: 1,730 km 	<p>Creates new possibilities for the transport of minerals from the state of Minas Gerais,</p> <ul style="list-style-type: none"> • 12 train pairs/day in 2030: 80.1 mi. tu. • Cargo: 72% Ore; 5% Soybean 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 9.05 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 6.0 billion • Year 6 to Year 35: US\$ 3.05 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule  <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>
			

Concession: Maracaju - Eng Bley - Paranaguá

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Maracaju – Eng. Bley – Paranaguá • Extension: 1,012 km 	<p>Revitalizes rail access to the port of Paranaguá</p> <ul style="list-style-type: none"> • 4 train pairs/day in 2030: 29.5 mi. tu. • Cargo: 47% Ore; 15% Soybean 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 5.16 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 3.40 billion • Year 6 to Year 35: US\$ 1.76 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule  <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a. In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p><i>Source: National Logistics & Planning Company (EPL)</i> <i>Produced by: Ministry of Finance</i></p>
			

Concession: São Paulo - Rio Grande

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: São Paulo – Rio Grande • Extension: 1,800 km 	<p>Creates new logistical possibilities for the flow of cargo through the north region of the country</p> <ul style="list-style-type: none"> • 5 train pairs/day in 2030: 27.1 mi. tu. • Cargo: 18% Soybean; 16% Petroleum Derivatives 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 6.50 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 3.35 billion • Year 6 to Year 35: US\$ 3.15 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a.</p> <p>In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</p>
<p>Concession: São Paulo - Rio Grande</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City ○ Port 			

Concession: Salvador - Recife

Physical Description	Demand	Financial Aspects	Project Requirements
<ul style="list-style-type: none"> • Section: Salvador – Recife • Extension: 1,200 km 	<p>Modernizes the northeastern railway network, linking the major ports and markets</p> <ul style="list-style-type: none"> • 6 train pairs/day in 2030: 34 mi. tu. • Cargo: 31% Petroleum, Chemicals and Derivatives; 15% Soybean 	<ul style="list-style-type: none"> • Concession Term: 35 years • Total Investment Estimate: US\$ 5.35 billion <ul style="list-style-type: none"> • Year 1 to Year 5: US\$ 3.25 billion • Year 6 to Year 35: US\$ 2.10 billion • Credit Conditions: <ul style="list-style-type: none"> • Leverage: up to 80%, should observe DSCR* $\geq 1,2$ • Credit term: up to 35 years • Grace period: up to 5 years • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 9.26% pa to 12.5% p.a., dependent on the <i>debt/equity</i> ratio used 	<ul style="list-style-type: none"> • Equity • Schedule <p>2013</p> <ul style="list-style-type: none"> • Winning Bidder: lowest price <p>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a.</p> <p>In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</p> <p>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</p>
<p>Concession Salvador - Recife</p> <ul style="list-style-type: none"> ■ PIL Project ■ Narrow-Gauge Railway ■ Broad-Gauge Railway ● Railway Terminal ● City ○ Port 			

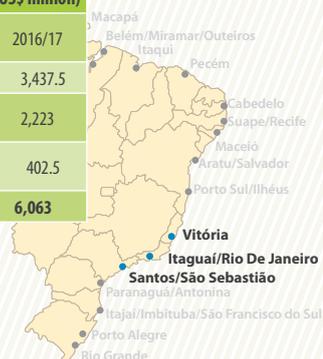
Ports

Private Investments in the Southeast Region

Profile of the Region

- **4 states:** São Paulo, Rio de Janeiro, Espírito Santo and Minas Gerais
- Most industrialized region of the country and largest consumer market
- Concentrates containers market, mainly in the ports of Santos (SP) and Rio de Janeiro (RJ)
- Very important bulk solids activity in Itaguaí (RJ) and in the Vitória region (ES)
- Concentrates offshore oil activity in the Campos and Santos basins

Southeast		Investments (US\$ million)	
		2014/15	2016/17
ES	Vitória	3,256	3,437.5
RJ	Itaguaí/Rio de Janeiro	3,526.5	2,223
SP	Santos/São Sebastião	1,472	402.5
Total		8,254.5	6,063



In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the Southeast Region

Concession of the Águas Profundas Port (ES)

- Full concession for construction of a deep water port in Espírito Santo
- **Types of cargo:** containers and bulk solids
- **Total estimated investment:** US\$ 1.45 bn by 2017
- **Concession Term:** 25 years, renewable for the same period

Leases of port facilities in the Southeast Region

- Biddings for 44 operational areas within public ports
- **Release of action notices:** four lots between June and September/ 2013
- **Auctions:** four lots between November/2013 and February/ 2014
- **Types of cargo:**
 - Containers - 20 terminals - estimated investment US\$ 650 million
 - Bulk Solids - 10 terminals - estimated investment US\$ 1.1 bn
 - Bulk Liquids - 12 terminals - estimated investment US\$ 650 million
 - Offshore support - 2 terminals - estimated investment US\$ 153.5 million
- **Term for the Leases:** 25 years, renewable for the same period
- **Bidding Criteria:** Largest flow capacity and lowest price
- There will be no charge for the award

Release of Auctions Notices					Auctions			
Jun	Jul	Aug	Sep	Out	Nov	Dec	Jan	Feb
2013					2014			

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the Northeast Region

Profile of the Region

- **9 states:** Bahia, Sergipe, Alagoas, Pernambuco, Paraíba, Rio Grande do Norte, Ceará, Piauí and Maranhão
- **Region receives important logistical investments:** Transnordestina Railroad and Oeste-Leste Railroad
- Integration of the ports of Suape and Pecém to the railroad network for receipt of inputs from the Midwest Region.
- Important movement of ore at the Port of Itaqui, in Maranhão

Northeast		Investments (US\$ million)	
		2014/15	2016/17
MA	Itaqui	1,361	936
BA	Aratu/Salvador/Porto Sul/Ilhéus	647.5	1,380
PE	Recife/Suape	707	263.5
CE	Pecém	612	-
PB	Cabedelo	53.5	-
AL	Maceió	6	-
Total		3,387	2,579.5

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the Northeast Region

Concession of the Ilhéus Port (BA)

- Full concession for new investments in and operation of the port of Ilhéus (south of Bahia)
- **Types of cargo:** general cargo, passengers and bulk solid
- **Total investment estimated:** US\$ 50 million by 2017
- **Concession Term:** 25 years, renewable for the same period

Leases of port facilities in the Northeast Region

- Biddings for 48 operational areas within public ports
- **Release of action notices:** four lots between June and September/ 2013
- **Auctions:** four lots between November/2013 and February/2014
- **Types of cargo:**
 - Containers - 15 terminals - estimated investment US\$ 900 million
 - Bulk Solids - 14 terminals - estimated investment US\$ 600 million
 - Bulk Liquids - 19 terminals - estimated investment US\$ 372 million
- **Term for the Leases:** 25 years, renewable for the same period
- **Bidding Criteria:** Largest flow capacity and lowest price
- There will be no charge for the award

Release of Auctions Notices					Auctions				
Jun	Jul	Aug	Sep	Out	Nov	Dec	Jan	Feb	
2013					2014				

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the South Region

Profile of the Region

- **3 states:** Paraná, Santa Catarina and Rio Grande do Sul
- Region with high levels of agricultural production
- Important flow of agricultural bulk materials from the Midwest region, particularly in the Port of Paranaguá (PR)
- Important movement of containers throughout the region, particularly in the ports of Rio Grande, Paranaguá and Itajaí

South		Investments (US\$million)	
State	Ports	2014/15	2016/17
PR	Paranaguá/Antonina	519	1664.5
SC	Imbituba/Itajaí/São Francisco do Sul	671.5	390.5
RS	Porto Alegre	491	70
Total		1,681.5	2,125



In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the South Region

Concession of the Port of Imbituba (SC)

- Full concession for new investments in and operation of the port of Imbituba (state of Santa Catarina)
- **Types of cargo:** general cargo and bulk solids
- **Total investment estimated:** US\$ 50 million by 2017
- **Concession Term:** 25 years, renewable for the same period

Leases of port facilities in the South Region

- Biddings for 39 operational areas within public ports
- **Release of action notices:** four lots between June and September/ 2013
- **Auctions:** four lots between November/2013 and February/ 2014
- **Types of cargo:**
 - Containers - 16 terminals - estimated investment US\$ 650 million
 - Bulk Solids - 18 terminals - estimated investment US\$ 750 million
 - Bulk Liquids - 5 terminals - estimated investment US\$ 200.5 million
- **Term for the Leases:** 25 years, renewable for the same period
- **Bidding Criteria:** Largest flow capacity and lowest price
- There will be no charge for the award

Release of Auctions Notices					Auctions			
Jun	Jul	Aug	Sep	Out	Nov	Dec	Jan	Feb
2013					2014			

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the North Region

Profile of the Region

- **7 states:** Tocantins, Pará, Amapá, Roraima, Amazonas, Acre and Rondônia
- Region with high agricultural and mineral exploration potential
- Important Industrial region in the Zona Franca de Manaus (AM)
- Integration of the ports of Belém/Vila do Conde to the railway network through the Norte Sul Railroad, enabling the flow of products from various regions of the country



North		Investments (US\$million)	
		2014/15	2016/17
PA	Belém/Miramar/Outeiros/Santarém/Vila do Conde	1,568.5	752.5
AM	Manaus/Itacoatiara	492.5	46
AP	Macapá	67.5	-
RO	Porto Velho	57.5	-
Total		2,186	798.5

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

Private Investments in the North Region

Concession of the Port of the Manaus (AM) Industrial Pole

- Full concession for construction of a new port in the state of Amazonas
- Region concentrates around 600 industrial facilities - particularly producing electronics and motorcycles
- **Types of cargo:** containers
- **Total investment estimated:** US\$ 200 million by 2017
- **Concession Term:** 25 years, renewable for the same period

Leases of port facilities in the North Region

- Biddings for 27 operational areas within public ports
- **Release of action notices:** four lots between June and September/ 2013
- **Auctions:** four lots between November/2013 and February/ 2014
- **Types of cargo:**
 - Containers - 3 terminals - estimated investment US\$ 750 million
 - Bulk Solids - 9 terminals - estimated investment US\$ 900 million
 - Bulk Liquids - 15 terminals - estimated investment US\$ 5.15 bn
- **Term for the Leases:** 25 years, renewable for the same period
- **Bidding Criteria:** Largest flow capacity and lowest price
- There will be no charge for the award

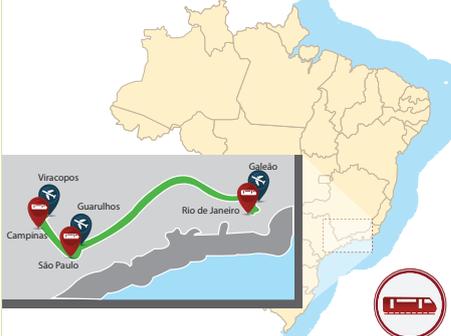
Release of Auctions Notices					Auctions				
Jun	Jul	Aug	Sep	Out	Nov	Dec	Jan	Feb	
2013					2014				

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Logistics & Planning Company (EPL)
Produced by: Ministry of Finance

High Speed Train (TAV)

High-Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas 1st Phase

Physical Description	Demand	Financial Aspects	Project Requirements
<p>Section: Rio de Janeiro - São Paulo - Campinas</p> <p>Extension: 511 km</p> <p>The High-Speed Train Rio de Janeiro - Campinas will be the first high speed rail service in Brazil. The first phase includes the concession of the operation and maintenance of the system, supply and assembly of operational (signalling, electrification and telecommunication) and safety systems, rolling stock and acoustic protection, and technology transfer.</p> 	<p>Potential demand:</p> <ul style="list-style-type: none"> • 43,000 (2020); 63,500 (2030); 88,800 (2040); 99,000 (2050) <p>It connects the two most populated metropolis in Brazil, passing through three of the main airports, crossing the most important economic region of the country.</p>	<ul style="list-style-type: none"> • Concession Term: 40 years • CAPEX: US\$ 3.53 billion • 70% of CAPEX: financing • 30% of CAPEX: equity <ul style="list-style-type: none"> • Public: USD 476.5 million • Private: USD 582.5 million • Credit conditions: <ul style="list-style-type: none"> • Leverage: up to 70%, limited to US\$ 3,38 billion, should observe DSCR* \geq 1,2 • Credit term: up to 30 years • Grace period: 6 months after completion • Interest rate: TJLP** + 1% p.a. • Estimated Leveraged IRR: 11.57% p.a. • Tax benefits: ICMS, PIS, COFINS and REIDI <p><small>* DSCR - Debt Service Coverage Ratio ** TJLP - Long Term Interest Rate, currently 5% p.a.</small></p>	<ul style="list-style-type: none"> • Equity • Equipment • Rolling stock • Schedule  <p><small>In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</small></p> <p>Source: National Logistics & Planning Company (EPL) Produced by: Ministry of Finance</p>

High Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas 1st Phase

• TAV Investments (US\$ billion)- 1st Phase

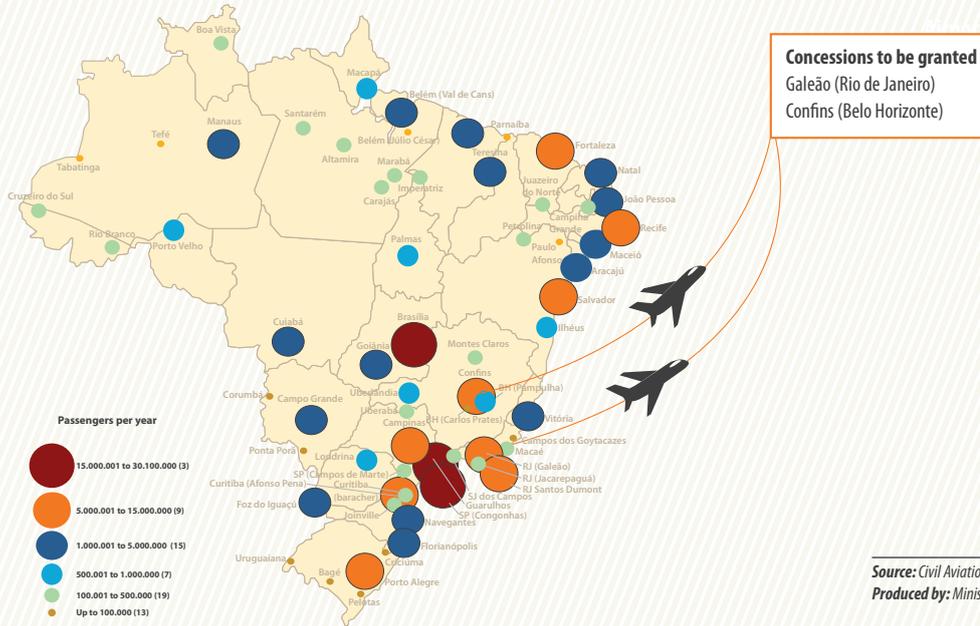


In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

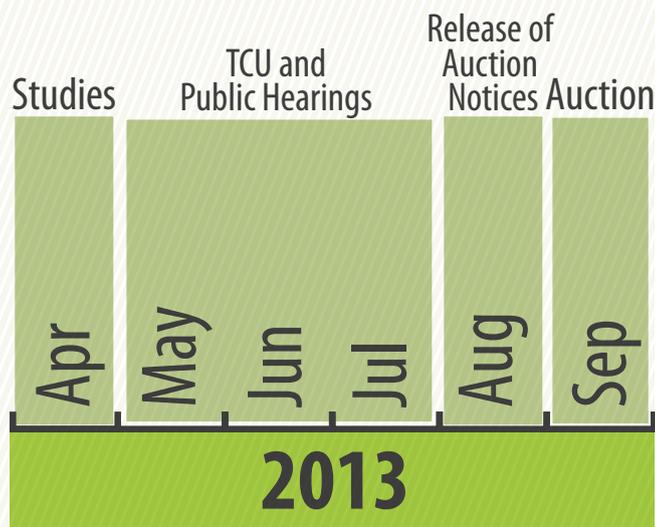
Source: National Agency for Road Transport (ANTT)
Produced by: Ministry of Finance

Airports

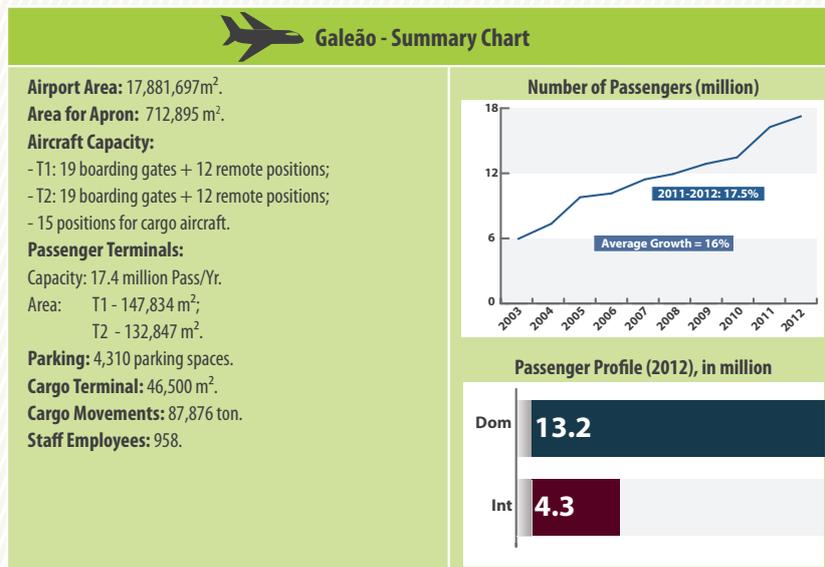
Major Brazilian Airports



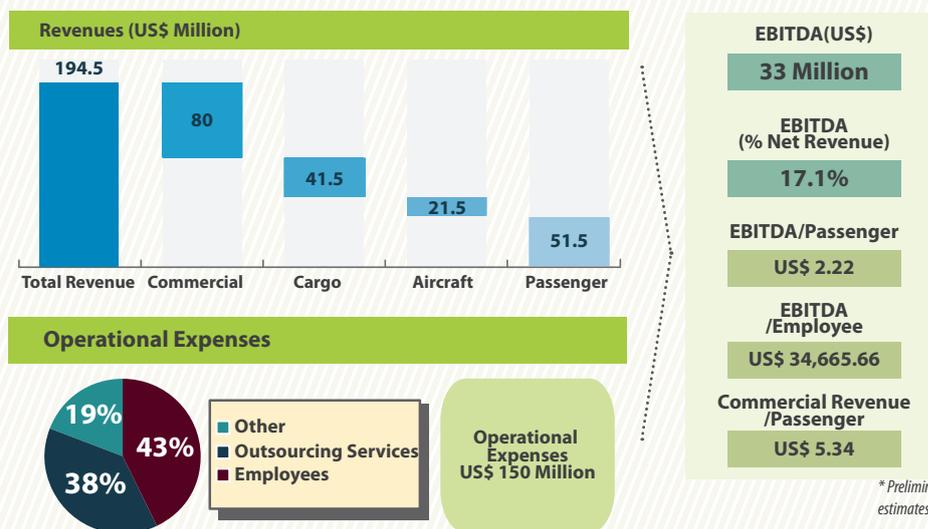
Schedule for the concessions of the Galeão and Confins airports



Galeão - Summary chart



Galeão - Financial profile*



Galeão- Estimated demand*

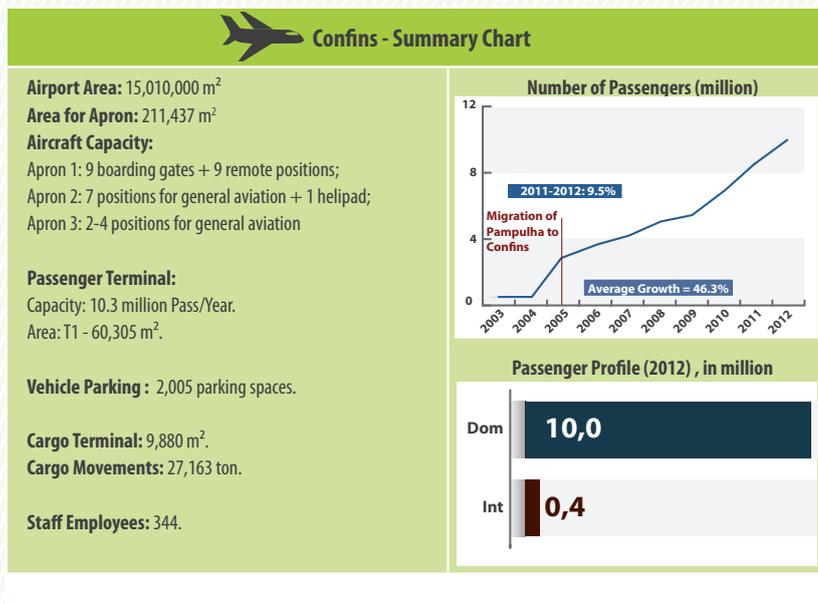
Passengers/Year	2012	2022	2032	2042
Galeão	17,500,000	31,750,849	49,725,180	68,978,123



* Preliminary projections: passengers demand and financial feasibility studies will be concluded in April 2013.

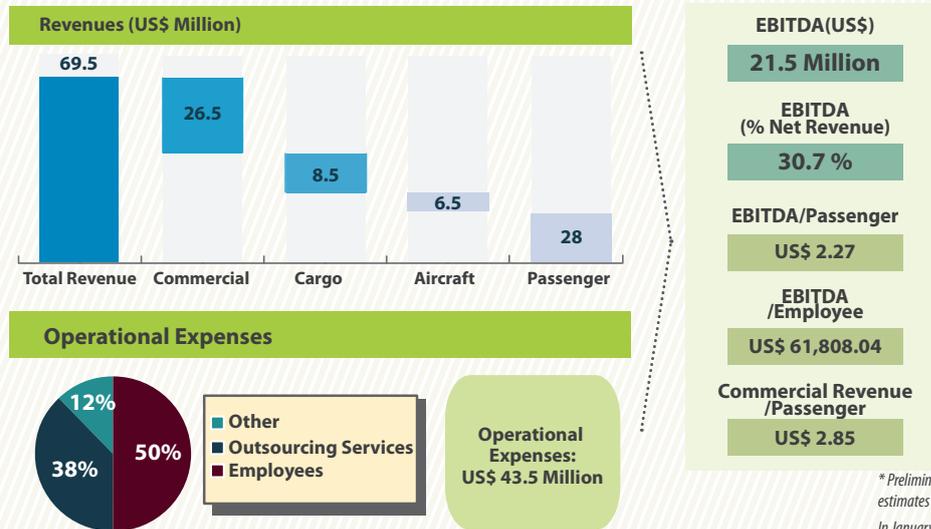
Source: Civil Aviation Secretariat (SAC)
Produced by: Ministry of Finance

Confins - Summary chart



Source: Civil Aviation Secretariat (SAC)
Produced by: Ministry of Finance

Confins - Financial profile*

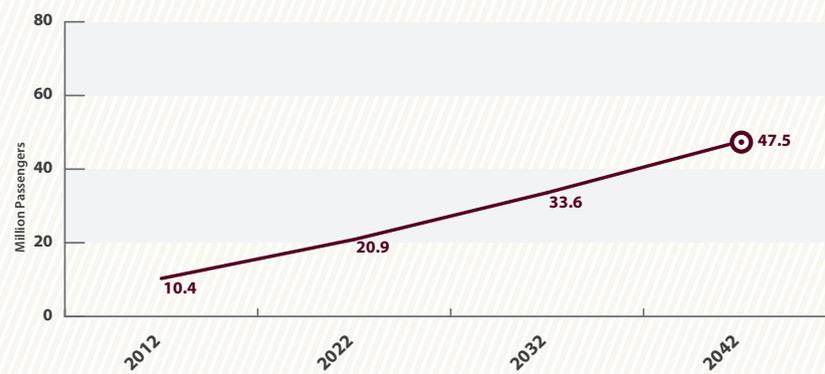


* Preliminary projections: yearly estimates in US\$ of 2011
In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Civil Aviation Secretariat (SAC)
Produced by: Ministry of Finance

Confins - Estimated demand*

Passengers/Year	2012	2022	2032	2042
Confins	10,400,000	20,910,421	33,618,650	47,484,943

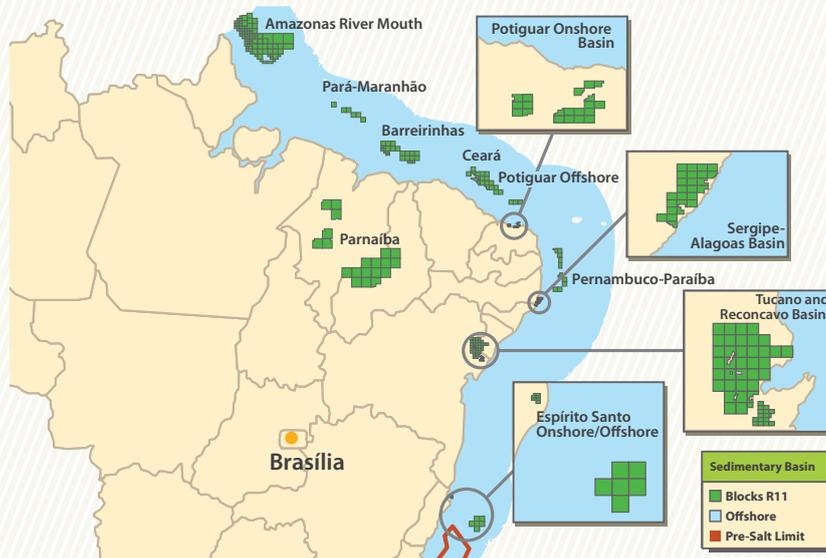


* Preliminary projections: passengers demand and financial feasibility studies will be concluded in April 2013.

Source: Civil Aviation Secretariat (SAC)
Produced by: Ministry of Finance

Oil and gas

11th Round - Areas to be Offered



Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

11th Round - Areas to be Offered

Sedimentary basin	State	Number of Blocks	Area (km ²)
Sergipe-Alagoas onshore	AL	25	733,16
Foz do Amazonas	AP	97	44,500.08
Pernambuco-Paraíba	PB	5	2,991.92
	PE	5	3,299.37
Tucano Sul	BA	36	6,455.19
Espírito Santo offshore	ES	6	4,328.40
Espírito Santo onshore	ES	6	178.73
Recôncavo	BA	16	474.5
Ceará	CE	11	7,388.32
	CE	8	5,791.51
Potiguar offshore	RN	2	1,534.76
	RN	20	587.7
Barreirinhas	MA	26	13,073.63
Pará-Maranhão	MA	4	3,077.18
	PA	2	1,538.50
Parnaíba (onshore)	PI	14	42,143.81
	MA	6	17,716.36
TOTAL (13)	12	289	155,813.12

Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

11th Round - Concession System

- **Auction Scheduled for May 14th and 15th, 2013**
- **Concession of areas under rules and terms established by Law 9,478/1997**
- **Bidding judgement criteria:**
 - Signature Bonus (40%) - Minimum for each block in the Auction Notice
 - Minimum Exploratory Program (40%)
 - Local Content (20%) - Minimum and maximum values in Auction Notice
- **Government take:**
 - Royalties - 10%
 - Special Participation in large fields - Rules in Decree 2,705/1998
- **Clearance and information in the ANP website**
 - <http://www.brasil-rounds.gov.br/>

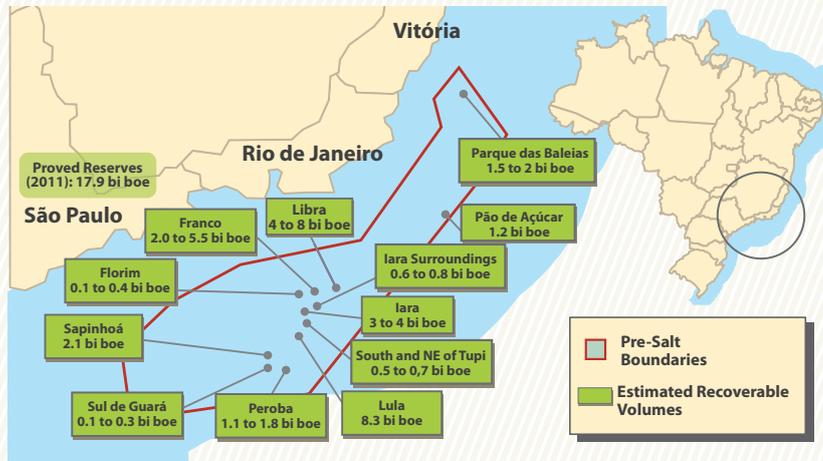
Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

11th Round - Schedule

Event	Date
Approval of Sectors and Blocks for the 11th Round by the CNPE	January 11, 2013
Initial date for submission of documents, Manifestations of Interest, Qualification and Clearance	January 24, 2013
Publication of Preliminary Auction Notice, Draft Contract and Preliminary Areas	January 24, 2013
Provision of Data Packet and Beginning of Public Consultation	January 25, 2013
Deadline for contributions - end of public consultation	February 4, 2013
Public Hearing	February 19, 2013
Publication of Auction Notice and Draft Concession Agreement	March 11, 2013
Technical-Environmental and Legal-Fiscal Seminars	March 18 and 19, 2013
Deadline for submission of documents, Manifestations of Interest, Qualification, Clearance and payment of participation fees	March 26, 2013
Deadline for submission of bid guarantees	April 26, 2013
Submission of Bidding s	May 14 and 15, 2013
Celebration of Concession Contracts	August 2013

Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

Brazil Pre-Salt layer - Bidding under production sharing regime

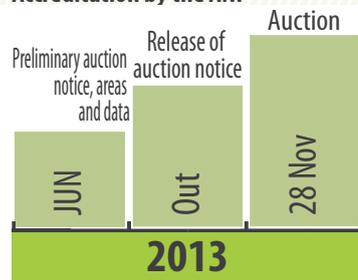


- At the Pre-Salt evaluated areas expected recoverable volumes could reach twice the actual proved reserves.

Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

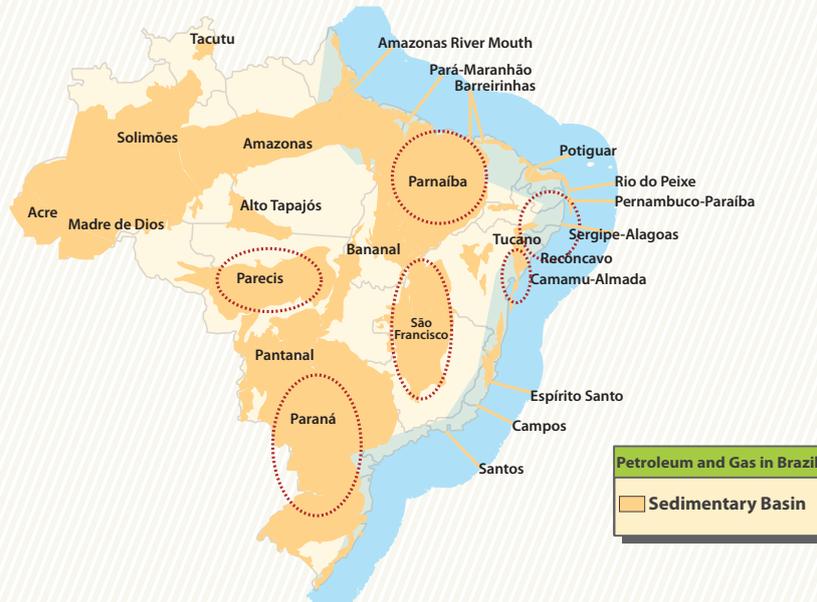
1st Round of production sharing - Pre-Salt layer

- **Grant of areas according to Law 12,351/2010**
 - Areas of the Pre-Salt layer for bid are in the final studies stage
 - Petrobras will operate with minimum 30% participation
 - Signature Bonus, Local Content and Minimum Exploration Program informed in the Auction Notice
- **Criteria for selection of bids:**
 - Highest Government take on profit oil
- **Government take:** 15% royalties
- **Accreditation by the ANP**



Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

Areas with potential for non-conventional resources



Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

12th Concession round - Unconventional resources

- **Date for bidding: December 11 and 12/2013**
- **Bidding judgement criteria:**
 - Signature Bonus (% TBD)
 - Minimum Exploration Program (% TBD)
 - Local Content (% TBD)
- **Government take:**
 - Royalties - between 5 and 10%
 - Special Participation in large fields (TBD)
- Requirements for operators, minimum exploration program and environmental/regulatory issues (TBD)
- **Main basins being studied:** Paraná, São Francisco, Parecis, Sergipe/Alagoas, Parnaíba and Recôncavo

Source: National Agency of Petroleum, Natural Gas and Biofuels (ANP) and Ministry of Mines and Energy (MME)
Produced by: Ministry of Finance

Electricity

Power Auctions

- **Modalities**
 - New Energy Auctions A-3 and A-5: servicing expected demand growth
 - Reserve auctions: ensuring greater security of supply
 - Structuring Project Auctions: special conditions
- **Bidders**
 - Public or private companies
 - National or foreign companies
- **Winners**
 - The lowest bid
 - Winners of the new energy auctions sign long-term contracts (15 to 30 years) with distributors and receive concessions (in the case of hydropower plants)
- **Indexation**
 - IPCA
- **Financing**
 - Use of the PPA (Power Purchase Agreement) as collateral for project financing by the BNDES
- **Risk mitigation**
 - Only projects with prior environmental licenses are auctioned off

IPCA - Broad Consumer Price Index

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Main technical requirements for participation in the power auctions

- A project's technical and environmental viability must be ensured to participate in the power auction
- Several requirements must be met to prove viability, such as:

Type	ANEEL Registry	Prior Environmental License	Access Information	Energy Production Certification	Proof of Right of Local Use	Proof of Availability	Water Use Grant
Wind Power Plant	X	X	X	X	X		
Hydroelectric Plant (HPP and small Hydro)	X	X	X				X
Thermoelectric Plant (Biomass and fossil)	X	X	X		X	X	X

HPP - Hydro Power Plant

ANEEL - National Electricity Agency

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Main financial requirements for participating in power auctions and for signing power contracts

• Bid guarantees due to ANEEL

- For each project eligible to participate in the auction, bidders must submit bid guarantees due to ANEEL
 1. For Projects without grants: 1% of the investment value
 2. For Projects with grants: US\$ 1,000 per lot of energy to be offered (1 lot = 0.1 average MW)

• Assurance of Faithful Execution of Contract

- The auction winners must collect 5% of the investment value declared to the EPE
- The warranties will decrease in value as the construction phase of the power plant advances

Average MW (MWm) – Energy Unit
(8,760 MWh over an yearly period)

In January 2013, the exchange rate was
approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

BNDES FINEM Financial Aspects

Hydro Power Plant (HPP)	Thermal Power Plant (TPP)	Wind, Biomass and Small Hydro
<p>• Current credit conditions:</p> <ul style="list-style-type: none"> • Leverage: up to 70%; should observe DSCR* \geq 1.2 • Credit term: up to 25 years • Grace period: up to 5 years • Interest rate: TJLP**+0.9%+risk spread 	<p>• Current credit conditions:</p> <ul style="list-style-type: none"> • Leverage: up to 70% (50% coal or oil); should observe DSCR* \geq 1.2 • Credit term: up to 18 years • Grace period: up to 4 years • Interest rate: TJLP**+0.9% (1.8% coal or oil) +risk spread 	<p>• Current credit conditions:</p> <ul style="list-style-type: none"> • Leverage: up to 80%; should observe DSCR* \geq 1.2 • Credit term: up to 19 years • Grace period: up to 3 years • Interest rate: TJLP**+0.9%+risk spread

(*) DSCR: debt service coverage ratio
(**) TJLP: Long Term Interest Tax,
currently 5.0%

In January 2013, the exchange rate was
approximately US\$ 1 = R\$ 2.00

Source: National Bank of Economic
and Social Development (BNDES) –
Consultation in Jan/2013
Produced by: Ministry of Finance

Power Auctions: Main Results

• Consolidated results of new energy auctions from 2005 to 2012

Number of Auctions	Projects	Capacity (MW)	Investment (US\$ billion)
23	490	60,892	115

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Power Auctions: Main Results

• December 2012 Auction

Type	Bid Capacity (MW)	Bid Guarantees	
		Number of Participants	Total Amount (US\$ million)
Wind Power Plant	6,714	264	117
HPP	988	5	82
Small Hydro	50	4	1
Biomass	300	2	5
Gas	368	2	6
Total	8,420	277	211

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Hydropower Expansion: Auctions from 2013 to 2017

Auction	Hydropower Plant	River/State	Capacity (MW)	Total Capacity (MW)	Estimated Investments (US\$ billion, constant prices, Dec/2012)
2013	SINOP	Teles Pires/ MT	400	1,407	3.1
	Davinópolis	Paranaíba/ MG-GO	74		
	São Manoel	Teles Pires/ MT- PA	700		
	Apertados	Piquiri/ PR	136		
	Ercilândia	Piquiri/ PR	97		
2014	S Luiz Tapajós (*)	Tapajós/PA	6,133	7,241	12.2
	Água Limpa	Das mortes/ MT	380		
	Comissário	Piquiri/ PR	105		
	Foz Piquiri	Piquiri/ PR	101		
	Telêmaco Borba	Tibagi/ PR	109		
	Paranhos	Chopim/PR	63		
	Tabajara	Ji-Paraná/RO	350		
2015	Jatobá	Tapajós/PA	2,336	3,249	6.2
	Castanheira	Arinós/ MT	192		
	Itapiranga	Uruguai/SC-RS	721		
2016	Torixoréu	Araguaia/ GO-MT	408	1,117	2.7
	Bem Querer	Branco/ RR	709		

(*) Can be pushed back to 2013

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Hydropower Expansion: Auctions from 2013 to 2017

Auction	Hydropower Plant	River/State	Capacity (MW)	Total Capacity (MW)	Estimated Investments (US\$ billion) - dec/2012
2017	Riacho Seco	S. Francisco / PE-BA	276	8,407	15.8
	Salto Augusto Baixo	Juruena/ MT-AM	1,461		
	S. Simão Alto	Juruena/ MT-AM	3,509		
	Pompeu	S. Francisco / MG	209		
	Marabá	Tocantins / PA-MA	2,160		
	Prainha	Aripuanã/ AM	792		
Total				21,421	40

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

**Estimated Investment in
HPP to be auctioned
US\$ 40 billion**

Hydropower Expansion: Auction in 2013



HPP São Manoel	
Capacity	700 MW
Generating Units	5
Turbine	KAPLAN
Estimated Investment	US\$ 1.2 billion

HPP Sinop	
Capacity	400 MW
Generating Units	3
Turbine	KAPLAN
Estimated Investment	US\$ 1.0 billion

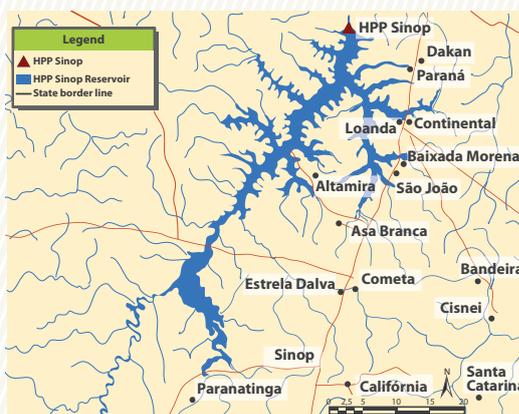
In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

HPP Sinop - Factsheet

Estimated Investment
US\$ 1.0 billion

- Teles Pires River – MT/PA
- Capacity: 400 MW
- Firm Energy: 214 average MW
- Number of generating units: 3
- Gross Head: 30.11 m
- Spillway Crest: 304 m
- Max normal water level (reservoir): 300 m
- Min normal water level (reservoir): 294 m
- Normal water level downstream: 269.89 m
- Minimum Flow: 333.8 m³/s
- Reservoir Area (normal water levels) ~ 330 km²
- Volume of reservoir (normal water levels) ~ 3 km³
- Residence time of the reservoir: 36 days



In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

HPP São Manoel - Factsheet

Estimated Investment
US\$ 1.2 billion

- Teles Pires River
- Capacity: 700 MW
- Firm Energy: 400 average MW
- Number of generating units: 5
- Gross Head: 23.9 m
- Spillway Crest: 165 m.
- Max normal water level (reservoir): 161 m
- Normal water level downstream: 138.2 m
- Reservoir Area (normal water levels) ~ 70.8 km²

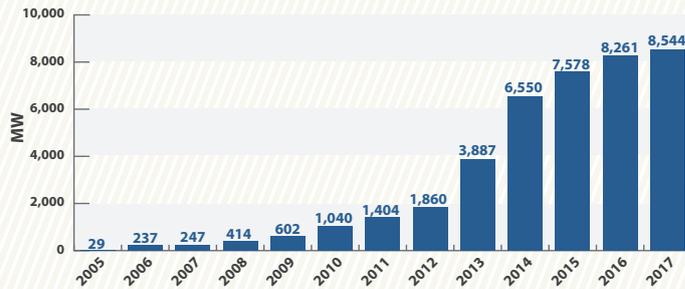


In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

The development of wind power in Brazil

- Operating and contracted capacity



- To be contracted in 2013-2017 auctions

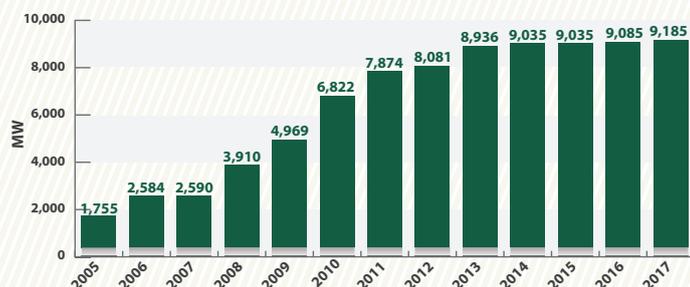
Capacity (MW)	Investment (US\$ billion)
5,720	11.9

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

The development of bioelectricity in Brazil

• Operating and contracted capacity



• To be contracted in 2013-2017 auctions

Capacity (MW)	Investment (US\$ billion)
3,160	3.5

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Other energy sources to be contracted in 2013 - 2017 auctions

• Small hydropower plants

Capacity (MW)	Investment (US\$ billion)
1,170	3.6

• Natural gas-fired thermal power stations

Capacity (MW)	Investment (US\$ billion)
1,500	1.5

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

• Additional expansions depend on the effective exploration of unconventional gas

Power to be contracted in the auctions from 2013 to 2017

Sources	Capacity (MW)	Investment (US\$ billion)
Hydro	21,421	40.0
Other Renewable Sources (Wind, Biomass and Small Hydro)	10,050	19.0
Natural Gas	1,500	1.5
TOTAL	32,971	60.5

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

*Source: Energy Research Office (EPE)
Produced by: Ministry of Finance*

Transmission Line Auctions

• Bidders

- Legal Entities: National or Foreign
- Equity Funds: alone or in a consortium

• Clearance

- Clearance after auctions and publication of winning bids

• Winners

- The bidder with the lowest Allowed Annual Revenue (RAP)
- Winners will sign long-term contracts (30 years)

• Regulated contracts

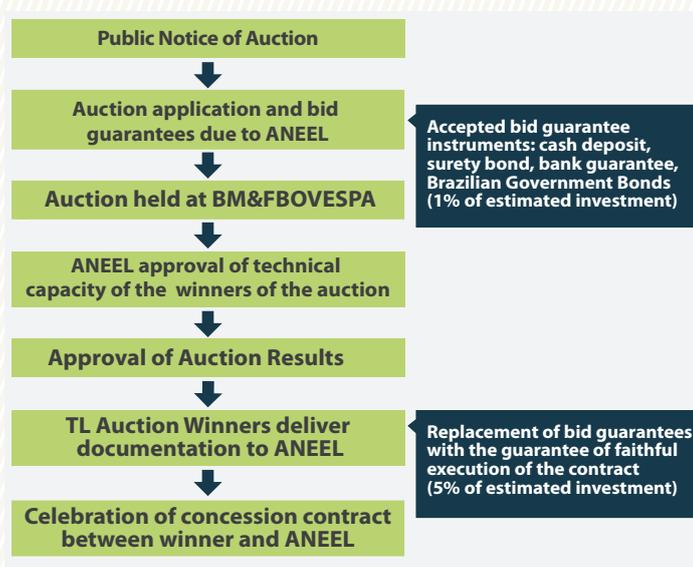
- Indexation by IPCA
- Contracts submitted to the Periodic Rate Reviews

• Financing

- RAP as collateral for financing by the BNDES

*Source: Energy Research Office (EPE)
Produced by: Ministry of Finance*

Transmission Line Auctions: Sequence of Events



Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

BNDES FINEM Financial Aspects

- Access to financing available to national and international companies with head offices and management in Brazil, and legal entities of public law
- **Current credit conditions:**
 - Leverage: up to 70%; should observe DSCR * ≥ 1.2
 - Credit term: up to 17 years
 - Grace period: up to 3 years
 - Interest rate: TJLP** + 1.3% + risk spread

* DSCR: debt service coverage ratio
** TJLP: Long Term Interest Tax, currently 5.0%

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Transmission Line Past Auctions: Main Results

• Consolidated results of auctions from 2000 to 2012

Number of Auctions	Length (km)	Investment (US\$ billion) (*)
24	51,000	16

* current values

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: National Electricity Agency (ANEEL)

Produced by: Ministry of Finance

Transmission Line Auction of Dec, 2012: Main Results

- Number of applicants: 15 (includes state-owned companies, private groups, 4 foreign groups, and equity funds)
- Total TL tendered: 3,822 Km
- Estimated investment: US\$ 2 billion
- Average discount: 21.7%
- Stiff competition: for example, in "500 kV Estreito - Itabirito" transmission line auction, there were 305 bids that resulted in a 16.6% discount

TL – Transmission Line

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

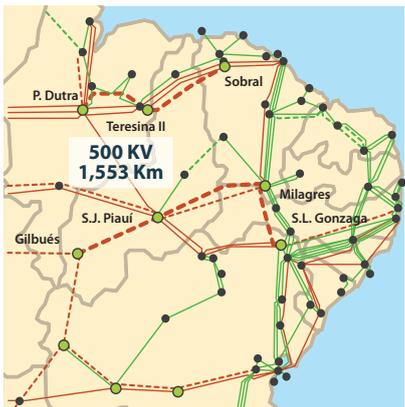
Source: Energy Research Office (EPE)

Produced by: Ministry of Finance

Main Projects: North-Southeast Expansion

Physical Description	Goals
<ul style="list-style-type: none"> • Main section: Connects the North and Southeast Region, with DC Link between the states of Pará and Minas Gerais • Length: <ul style="list-style-type: none"> • 2,050 km on Direct Current • 2,244 km on Alternating Current 	<ul style="list-style-type: none"> • Promotes interconnection between two major subsystems, enabling the exchange of electricity between the regions (North and Southeast). • Increase of 4,000 MW in exchange capacity between the North and Southeast Regions
	<p>Financial Aspects</p> <ul style="list-style-type: none"> • Concession Term: 30 years • Estimated Investment: US\$ 3.0 billion
	<p>Requirements of the Project</p> <ul style="list-style-type: none"> • TLs in Direct Current: 800 kV • Increases in Existing System • Bidding in 2013 • Winning Bidder: the lowest RAP (Allowed Annual Revenue)
	<p><i>In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</i></p> <p>Source: Energy Research Office (EPE) Produced by: Ministry of Finance</p>

Main Projects: North-Northeast Expansion

Physical Description	Goals
<ul style="list-style-type: none"> • Sections: Connects the North and Northeast regions, with TL in Alternating Current between the states of Ceará and Maranhão • Length: 1,553 km on Alternating Current 	<ul style="list-style-type: none"> • Promotes interconnection between two major subsystems, enabling the exchange of electricity between the regions (North and Northeast). • Increase of 3,500 MW in exchange capacity between the North and Southeast Regions
	<p>Financial Aspects</p> <ul style="list-style-type: none"> • Concession Term: 30 years • Estimated Investment : US\$ 0.9 billion
	<p>Requirements of the Project</p> <ul style="list-style-type: none"> • TL on Alternating Current: 500 kV • Increases in Existing System • Bidding in 2013 • Winning Bidder: the lowest RAP (Allowed Annual Revenue)
	<p><i>In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00</i></p> <p>Source: Energy Research Office (EPE) Produced by: Ministry of Finance</p>

Main TL Projects to be Auctioned in 2013 1st semester 2013 - transmission lines > 500 kv (EPE proposal)

Associated Projects	Projects	State	Voltage (KV)	Length (Km)	Investment (US\$ billion)
Expansion of the interconnection N/NE	TL - Presidente Dutra - Teresina II	MA/PI	500	210	0.8
	TL Teresina II - Sobral III, C3	PI/CE	500	334	
	TL São João do Piauí - Milagres, C2	PI/CE	500	400	
	TL Luiz Gonzaga - Milagres, C2	PI/CE	500	215	
To attend the electricity demand growth	TL Gilbués - São João do Piauí II	PI	500	394	0.1
	TL - Itabirito 2 - Vespasiano 2, CS	MG	500	90	
	TL - Barro Alto - Itapaci, C2	GO	230	68	
Expansion S/SE	TL - Candiota (Presidente Médici) - Bagé 2	RS	230	50	0.2
	TL - Itatiba - Bateias	SP/PR	500	390	
Wind Power connection	TL - Ceará Mirim II - Campina Grande	RN/PB	500	201	0.1
Expansion before Belo Monte	TL - Araraquara 2 - Itatiba, CS	SP	500	198	0.3
	TL - Araraquara 2 - Fernão Dias, CS	SP	500	240	
Expansion of the interconnection N/SE	TL - Tucuruí - Itacaiunas, CS	PA	500	200	3.0
	TL - Parauapebas - Itacaiunas, CS	PA	500	100	
	TL - Xingu - Parauapebas C1	PA	500	410	
	TL - Xingu - Parauapebas C2	PA	500	410	
	TL - Parauapebas - Miracema C1	PA/TO	500	410	
	TL - Parauapebas - Miracema, C2	PA/TO	500	410	
	TL - Itacaiunas - Colinas C2	PA/TO	500	304	
TOTAL				7,084	4.5

Estimated Investment of
US\$ 4.5 billion (*)

(*) Includes estimated investment in substations

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Main TL Projects to be Auctioned in 2013 2nd semester 2013 - transmission lines (EPE proposal)

Associated Projects	Projects	State	Voltage (KV)	Length (Km)	Investment (US\$ billion)
To attend the electricity demand growth	TL 230 KV Miranda - Chapadinha II C1	MA	230	140	0.6
	TL 230 KV Coelho Neto - Chapadinha II C1	MA	230	78	
	TL 230 KV Vila do Conde - Tomé-Açú II C2	PA	230	120	
	TL 230 KV Imperatriz - Porto Franco C2	MA	230	111	
	TL 230 KV Ribeiro Gonçalves - Balsas C2	MA	230	95	
	TL 230 KV Marituba - Castanhal C1	PA	230	64	
	TL 500 KV Vila do Conde - Marituba C1	PA	500	59	
	TL 230 KV Integradora sossego - Xinguara C2	PA	230	79	
	TL 500 KV Parauapebas - Integradora do Sossego CD	PA	500	116	
	TL 500 KV Miracema - Lajeado C2	TO	500	30	
	TL 230 KV Lajeado - Palmas CD	TO	230	120	
	TL 345 KV Brasília Sul - Samambaia C3 - Subt.	DF	345	15	
	TL 230 KV Brasília Sul - Brasília Geral C3	DF	230	13	
	TL 500 KV Brasília Leste - Luziânia C1	DF	500	65	
	TL 230 KV Trindade - Firmópolis	GO	230	88	
	TL 230 KV Janaúba - Irapé C1	MG	230	135	
	TL 230 KV Araçuaí 2 - Irapé C2	MG	230	61	
Integration of isolated systems	TL Rio Branco - Feijó	AC	230	357	0.2
	TL Feijó - Cruzeiro do Sul	AC	230	300	
TOTAL				2,046	0.8

Estimated Investment of
US\$ 0.8 billion (*)

(*) Includes estimated investment in substations

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Main TL Projects to be Auctioned from 2014 to 2017

Associated Projects	Projects	State	Voltage (KV)	Length (Km)	Investment (US\$ billion)
To attend the electricity demand growth	TL 500 kV Miranda II - São Luís II C3	MA	500	107	0.3
	TL 500 kV Pau Ferro - Santa Rita CS	PE/PB	500	100	
	TL 500 kV Açú III - Quixadá CS	RN/CE	500	235	
	TL 440 kV Ilha Solteira - Água Vermelha C2	SP	440	142	
	TL Curitiba Leste - Blumenau 500 kV	PR/SC	500	158	
	TL Maçambará - Santo Ângelo C2	RS	230	205	
Expansion of the Interconnection S/SE	TL 500 kV Assis - Londrina C2	SP/PR	500	120	0.1
	TL Curitiba Norte - Bateias 230 kV	PR	230	35	
Connection to Teles Pires Power Plants	TL 500 kV Paranatinga - Ribeirãozinho C3	MT/GO	500	348	0.3
	TL 500 kV Cláudia - Paranatinga C3	MT	500	350	
Expansion of the Interconnection N/SE	TL Xingu - T. Rio 800 kV (DC Bipolo 2)	PA/RJ	800 Kv DC	2,575	2.0
Reinforcement of TL expansion of N/SE	TL 500 kV Marimbondo 2 - Campinas	SP	500	370	0.4
	TL 440 kV Fernão Dias - Cabreua	SP	440	52	
	TL 500 kV Fernão Dias - Nova Iguaçu	SP/RJ	500	340	
	TL 500 kV T. Minas - Cachoeira Paulista CD	MG/SP	500	660	
Connection to Tapajós Power Plants	TL of Interconnection	PA/ND	ND	2,700	2.5
	Receptor system reinforcement	ND	ND	1,000	
TOTAL				9,497	5.6

Estimated investment
US\$ 5.6 billion (including
substations)

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Estimated investments: electricity transmission lines

Auction		Length (Km)	Investment (US\$ billion)*
2013		9,130	5.3
2014 - 2017	Defined Projects	9,497	5.6
	Other Projects	4,573	3.0
Total		23,200	13.9

* Including estimated investment in substations

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance

Brazilian investments in the electricity sector auctions - 2013 to 2017

	Estimated Expansion	Investments (US\$ billion)
Generation	32,971 MW	60.5
Transmission	23,200 Km	13.9
Total		74.4

In January 2013, the exchange rate was approximately US\$ 1 = R\$ 2.00

Source: Energy Research Office (EPE)
Produced by: Ministry of Finance



The background is an abstract composition of several overlapping geometric shapes in various shades of green, yellow, and blue. The shapes are arranged in a way that creates a sense of depth and movement. The colors range from a vibrant yellow to a deep, dark blue, with various shades of green in between. The overall effect is a modern, dynamic, and colorful design.

***Brazilian Post
and Telegraph
Corporation /
Correios***

Investment Project

Indication of date and time	03/21/2013 11:13
Company Name	Empresa Brasileira de Correios e Telégrafos [ECT - Post Office]
Company CNPJ [Corporate Taxpayer's Roll]	34.028.316/0001-03
Company Site	www.correios.com.br
Contact Name	Osorio Carvalho
Contact Phone	+55 61 34262454
Contact Email	osorio@correios.com.br
Company Presentation	Integrated logistics sector, involving construction of 15 logistic centers in the five regions of Brazil, with the aim of providing full 3PL logistic solutions, integrating such operations to the current ones of ECT, bringing synergy and cost reduction for its customers. In addition to the warehouses, the solution will provide tax planning, full cargo tracking technology, security, stock management, vendor-managed inventory and use of standard framework (SCOR) to optimize operations.
Opportunity	One of the great problems of Brazil, related to the deficient transport infrastructure, is the difficult outflow of production at an affordable cost and in deadlines acceptable by the final customers. The project intends to enable, through planning and use of modern stock management tools, outflow through big logistic centers, which approach the production of consumers, and integrate the demands of several chains of production with full tracking.
Proposal of value to the customer	3PL logistics, allowing reduction of stock out risks, increase in sales turnover, better production planning and tax planning, in addition to full cargo management and tracking.
Annual Turnover and Net Profit of the last 2 years (2010 and 2011)	2010 - R\$13.324 BI - LL= R\$826.64 MI 2011 - R\$13.716 BI - LL= R\$882.00 MI 2012 - R\$14.511 BI - LL= R\$1.044 BI
Main Business Lines of the Company	Collection, transport and home distribution of general cargo and mailing operation.
Products and services	Collection, transport, storage, stock management and home distribution of general cargo, with offer of Vendor Managed Inventory (VMI), full cargo tracking, warranty, assembling, reverse logistics, management of stock, supply and sales information, in addition to tax planning and provision of customs facilities and general warehouse, in addition to SKD (planning and management of semi-assembled parts) and CKD (planning and management of autoparts and accessories) operation.

Market Description	The market has perfect competition in Brazil, although ECT has the major share. In the segments intended by ECT, the values are about R\$150 billion BRL [Brazilian Real], the following being the most representative: drugs with R\$27.8 BI, clothes with 27.5 BI, Machinery & Equipment with R\$23.2 BI, Education with R\$14.56 BI, consumer electronics with R\$ 14.23 BI, and Telephony with R\$ 10.26 BI. The main competitors are DHL, UPS, FedEx, JSL, Tegma, Martin-Brower, Ceva, TNT Mercúrio, T Gestiona and Penske.
Size and Relevance	The logistics market had value of R\$ 430 BI in 2012. It should grow by 10% to 30% per annum up to 2020.
Evolution and Future Perspectives	Average growth of 17.3% in ECT, with contribution of new businesses and entry into new markets.
Current Main Customers	Government agencies, retailers, e-commerce operators and service companies like banks.
Company's Positioning	Offer of complete logistic solutions throughout Brazil, with differentiated services and channels.
Main Sales & Distribution Channels	1,200 vendors. 8,000 stores and 3,000 distribution points, with 80,000 professionals involved.
Partnerships	Integrated Logistic Operators, Technology companies, construction companies and investment funds.
Main Actions to Disclose the Company's Products/Services	Television, Internet, specialized magazines, national newspapers, events, government actions.
Total Amount of the Investment Desired (R\$)	Working Capital = Unforeseen Commercial = Unforeseen Research/Development = R\$ 8 BI, up to 2020.
Annual Turnover and Net Profit (R\$) forecast for the next five years	R\$ BI (increase operations) 2015 = 8.31 2016 = 9.63 2017 = 11.17 2018 = 12.91 2019 = 15.08 2018 = 17.44
Main Executives	Chairman: Paulo Bernardo Silva (Minister of Communications) CEO - Wagner de Oliveira (Economist) Logistics VP - José Furian Filho (Administrator)
Summary of grants, subsidies and investments received / approved	Investments, grants and subsidies are not applicable in this stage of the project.





***Economic
Information
and Investment
Projects /
Brazilian States***

Acre

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

State Name	Acre
State Area	164,123.040 km ²
Capital	Rio Branco
State Population	733,559
Capital Population	336,038
Economically active population	345 mil
Population growth rate	3.16 %
Unemployment rate	N/A
Real GDP	7.38 Billions
Per capita GDP	R\$ 9,896
Trade & Services	67.74 %
Industry	12.93 %
Farming	19.32 %
Average salary (trade & services) in R\$	1,328
Number of technical schools	5
Number of Universities	10
Number of graduation courses	60
Number of graduands from the areas related to trade & services, per year.	N/A
Availability of international schools	No
Average cost of electric power/MWh	N/A
Average cost of commercial rent/m ²	N/A

Acre's economy experienced an annual average growth of 5.4% between 1999 and 2008, even in a time of low performance of the Brazilian economy. Recently, the growth rate remained above Brazilian rates and those of the Northern Region. The good performance of Acre's economy was followed by several positive effects, among which we highlight the increase in the per capita GDP from R\$ 3,334 in 1999 to R\$ 9,896 in 2008 and improvement in the regional distribution of wealth produced, since the Gini coefficient of the GDPs of Acre's municipalities is the second best in the country, with a greater fall (5.4%) among states in the period from 2002 to 2008.

The private sector was also strengthened with the gain from participation in activities like: Transformation Industry, Information Service, Farming, Silviculture and Forest Exploitation. On the other hand, there was a reduction of participation in the greatest economic activity of the State (Public Administration, Health and Education and Social Security) from 36.0% to 33.4%. This showed that despite the significant participation of public administration in the State economy, this relationship of dependence of the public sector has shown a decreasing trend.

The economic growth is also associated with factors like the creation of new job vacancies and the improvement of salaries, especially in the public sector. Increase in the purchasing power of the poorer population with the valuation of the minimum wage and creation of income transfer programs proved to be fundamental.

In the State, several measures were taken to encourage generation of job and income because, in addition to the incentives given to companies, the Government also assured servants regular and punctual payment of salaries and creation of policy to value the career of servants. The monthly payroll, which in 1998 was R\$ 22 million, reached close to R\$ 105 million in July 2011 (SEPLAN – State Planning & Budgeting Secretariat).

In the last twelve years, more formal jobs have been created than in the entire history of Acre up until then. According to data from the Ministry of Work & Employment (MTE), the

number of formal jobs in 1999 was 58,074. In 2010, it went to 121,187, resulting in a generation of over 63,000 jobs (growth of more than 108%). The private sector grows at a greater rate than the public administration and, since 2006, has employed more workers.

The results observed are directly linked to measures and initiatives implemented by the State government that, on encouraging companies with tax incentives, location-based tax incentives and participation in the capital, promote the creation of jobs. This scenario creates the opportunity to consolidate growth of the local economy through a strong industrialization program with multiplying effects on the entire production sector of the State.

To continue with the robust and sustained growth, the State will face the challenge of industrialization, giving emphasis to heavy investments in the area of civil construction, aiming at increasing and improving the infrastructure

required for its development, such as conclusion of BR-364 (Integration Highway), the paving of all roads in Acre's cities, construction of housing units, expansion of the power complex and qualification of structuring roads in the city. There will also be huge investments to leverage the transformation industry, which obtained average annual growth of 8.6% between 2000 and 2008. Despite being the smallest of the three economic sectors, the industry has been increasing at high rates and obtaining share in added-value, going from 10.6% in 2002 to 12.4% in 2008.

This evolution outlines the transformation trend of the economy toward industrialization. The development model adopted by Acre shows that it is possible to develop and preserve, since the period in which the economy showed greater vigor with the highest growth rates (2004-2008) was the same period in which the state showed a continuous drop in the rate of deforestation.

Date and time

3/27/2013 12:57:46 PM

Project Name	Attraction of Investors to the Export Processing Zone of Acre (ZPE/AC)
Webpage content available in Portuguese / English (web address)	www.ac.gov.br
Project Outline	<p>An Export Processing Zone (ZPE) consists of a bonded industrial estate which provides export processing firms with numerous incentives, including the reduction/exemption of taxes and federal contributions and exchange freedom (companies are allowed to keep 100% of their earnings abroad). It consists of a unique model which adopts a regulatory framework similar to the ones in place at Special Economic Zones.</p> <p>Its objectives are as follows:</p> <ul style="list-style-type: none"> -To attract both domestic and foreign investments with the aim of boosting exports; -To put local companies on an equal footing with their domestic and foreign competitors, which take advantage of similar mechanisms; -To reduce regional imbalances; -To create jobs and generate income; -To increase the value added of regional raw materials; -To disseminate new technologies and modern management practices; -An effective contribution of the state of Acre to the national foreign trade policy. <p>Completion of the Inter Oceanica highway, which connects Brazil to the ports of the Pacific, connecting the state of Acre to the Andean, the American West Coast and the Asian markets.</p> <p>Thanks to the ZPE, our state may no longer operate as a mere export corridor, but it can also contribute to the advance of Brazilian exports and the development of our region.</p>
Site location	<p>The ZPE of Acre is located in the municipality of Senador Guiomard, which is only 24km from the capital Rio Branco. It is located nearby BR 317 (express highway), which connects Brazil to Peru and rather close to BR 364, which links the state of Acre with a nationwide network of roads and highways.</p> <p>The ZPE is conveniently located within 1500km of the port of Matarani, in Peru, a relevant hub for the shipment of Brazilian products to North-American and Asian countries. Land access to all South American countries is also available.</p>
Sector(s) covered by the project	<p>Processing Industry (CNAE 10 to 33)</p> <p>*CNAE = National Code of Economic Activity</p>
Total cost of implementing the project (BRL)	25,000,000.00
Expected Rate of Return	undetermined
Timeframe/term of the cooperation agreement	40 years
Additional information	<p>The ZPE of Acre was the first export processing zone to be bonded by the Brazilian Federal Revenue Service and is fully capable of properly attending interested investors. Thanks to a partnership established with Apex-Brasil, we are setting up a strategic investment promotion plan. We already made the first arrangements with Apex-Brasil and we will host a seminar on market opportunities in South American countries on 4/10.</p>
Organization name	State Secretariat for Forestry Development, Industry, Trade and Sustainable Services
Address	Av Getulio Vargas, 1782
Webpage content available in Portuguese (web address)	www.ac.gov.br
Webpage content available in English (web address)	www.ac.gov.br
Designated Coordinator/Official	Ofélia
Telephone	+55 (68) 9976-0197
Email	ofelia.ferreira@ac.gov.br
Project Timetable	.
Procurement Modality	Public-private partnership
Type of Investment	Public and Private

Alagoas

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Name of the State	Alagoas
Display date and time	3/22/2013 3:03:37 PM
State	Alagoas
State Area	27,778,506 km ²
Capital	Maceió
Population of the State	3,233,234
Population of the Capital	985,176
Economically Active Population	1,312,492
Population growth rate	0.1068%
Unemployment rate	12.65%
Real GDP	R\$ 24,575 Billion
Per capita GDP	R\$ 7,874.00
Trade and Services	72.07 %
Industry	21.19 %
Agriculture	6.74%
Average wage (trade and services) in R\$	R\$ 652.00
Number of technical schools	22
Number of Universities	23
Number of undergraduate courses	91
Number of graduates in areas related to trade and services per year.	N/A
Availability of international schools	N/A
Average cost of electricity / MWh	N/A
Average cost of commercial rent / m ²	R\$ 32.27 m ²

PRODUCTION CHAIN OF CHEMICALS AND PLASTIC (CPQP)

Alagoas has a structured and appealing Production Chain of Chemicals and Plastic (CPQP). Coupled with a concrete program of government incentives, the CPQP makes the state the best destination for investments in the Northeast region.

METAL AND MECHANICS - The metal and mechanics sector in Alagoas is comprised of 258 companies aimed at capital and intermediate goods. These companies operate in the following segments: manufacture of metal products, machinery and equipment, motor vehicles, other equipment and metallurgy transportation.

MINING: In Alagoas there are large deposits of commercial ornamental rocks (granite and marble), especially in the municipalities of Ouro Branco and Maravilha. The highlights also include the towns of Craíbas and Igaci, with reserves of copper and iron, and the town of Mata Grande, with limestone.

ENERGY: Alagoas is distinguished by its high production of energy, including based on oil, natural biomass gas and electricity. Currently 50% of its energy production is exported to other states.

MILK AND DERIVATIVES: The dairy region of Alagoas is considered to be the largest center of fresh milk in the Northeast region, and covers an area of 5053.2 km². It is formed by 3,500 farmers and generates 40,000 jobs; its daily production is estimated at just over 350,000 liters of milk.

Government Incentives: Alagoas State Integrated Development Program (PRODESIN)

Legal Basis: • Law 5671 of February 1, 1995 • Decree 38394 of May 24, 2000

BENEFICIARIES: Industrial or tourist development, new or already installed in Alagoas, member or not of the Local Chain/Productive Arrangement, regardless of size.

Display Date and Time

04/03/13

Project	Green Valley Mining
Website in Portuguese / English	http://www.auraminerals.com/Operations/Serrote/Project-Summary/default.aspx
Description	Extraction of Minerals, Copper, Iron and Gold, totaling 165 million tons in reserves identified. The Project Serrote (Hacksaw) is a copper-gold project located in the south-central part of the Brazilian state of Alagoas, about 15 kilometers northwest of the city of Arapiraca. The property currently consists of 24 exploration permits totaling 40,899 hectares, 11 applications for exploration, totaling 19,622 hectares and a mining concession of 400 hectares. The Project Serrote (Hacksaw) is 100% owned by Aura Minerals.
Location	City of Craibas / AL
Sector(s) comprised by the project	Mining and Metal Mechanic
Project Total Value (R\$)	R\$ 840,000,000.00 (eight hundred and forty million reais)
Expected return rate	Not informed
Cooperation period / term	Not informed
Additional information	Not informed
Institution's Name	Minerals Aura Inc.
Address	155 University Avenue, Suite 1240, Toronto, ON, M5H 3B7
Website in Portuguese	http://www.auraminerals.com
Website in English	http://www.auraminerals.com
Coordinator / Officer in Charge	James Bannantine - CEO
Telephone	Tel: + 1 416-649-1033 Fax: + 1 416-649-1044
E-mail	jbannantine@auraminerals.com
Project Schedule	Works planned for July 2013.
Contracting model	Not informed
Investment type	Private

Display Date and Time

04/03/13

Project	Jaraguá Naval
Website in Portuguese / English	http://www.jaraguaequipamentos.com
Description	Modules manufacture and platform maintenance.
Location	Port of Maceio / AL
Sector(s) comprised by the project	Shipbuilding and Offshore
Project Total Value (R\$)	R\$ 30,000,000.00 (thirty million reais)
Expected return rate	Not informed
Cooperation period / term	Not informed
Additional information	Not informed
Institution's Name	Jaraguá Equipamentos Industriais do Nordeste Ltda
Address	Av. Jaraguá, 300 - Sorocaba - SP - ZIP 18087-380
Website in Portuguese	http://www.jaraguaequipamentos.com
Website in English	http://www.jaraguaequipamentos.com
Coordinator /	Álvaro Garcia
Officer in Charge	
Telephone	+55 (15) 2102-9000 / Fax +55 (15) 2102-9090
E-mail	alvaro.garcia@jaraguaequipamentos.com
Project Schedule	Not informed
Contracting model	Not informed
Investment type	Private

Display Date and Time

04/03/13

Project	Shipyard EISA Alagoas S/A
Website in Portuguese / English	www.eisa.com.br
Description	Building of merchant vessels, offshore, port, highlighting among other vessels ULCC, VLCC, Suezmax, Aframax, and PANAMAX FPSO (Floating Production, Storage and Offloading) to operate in the pre-salt vessels, lengths ranging from 190 - 350 m.
Location	Village of Miai de Cima - Coruripe/AL
Sector(s) comprised by the project	Shipbuilding and Metal Mechanic
Project Total Value (R\$)	R\$ 1,500,000,000.00 (one billion, five hundred million reais)
Expected return rate	Not informed
Cooperation period / term	Not informed
Additional information	There will be three years of civil works; from the 18th month onwards, starts the steel cutting.
Institution's Name	Shipyard EISA Alagoas S/A
Address	Praia da Rosa, 2 – Ilha do Governador – ZIP: 21.920-630 – Rio de Janeiro – RJ
Website in Portuguese	www.eisa.com.br
Website in English	www.eisa.com.br
Coordinator /	Max Welber dos Santos
Officer in Charge	
Telephone	+55 (21) 2468-8002 Ext.: 311 / 327 +55 (21) 8685-6501
E-mail	maxwelber@eisa.com.br, maxeisa@zipmail.com.br
Project Schedule	Waiting for environmental licensing
Contracting model	Not informed
Investment type	Private

Amapá

Indication of date and time 4/16/2013 4:32:18 PM

Name of State	Amapá
Area of the State	143.453 Km ²
Capital	MACAPA
Population of the State	669.526
Population of the Capital	397.913
Economically active population	56,16% SOURCE Brazilian Statistics and Geography Institute 2010
Population growth rate	0,0345
Employment rate	0,055
Real GDP	R\$7.911.510,00
Per capita GDP	R\$11.816,60
Trade and Services	92,90%
Industry	3,90%
Agriculture	3,20%
Average wage (trade and services) in R\$	R\$800,00
Number of technical schools	4
Number of Universities	2
Number of graduate courses	28
Number of graduates in the areas related to trade and services per year.	2010 - 572; 2011 - 1020; 2012 - 1463
Availability of international schools	FISHING TECHINCAL SCHOOL - BILATERAL AGREEMENT BETWEEN AMAPA STATE AND FRECH GUIANE
Average cost of electricity / MWh	R\$ 240,00 - MW/h
Average cost of commercial rent / m2	R\$950,00

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

The potential sector to invest in Amapá are:

- » Forest;
- » Fishing;
- » Agroindustrial;
- » Turism.

Fiscal, Credit and Locational Incentives are:

State Level - Up to 80% reduction of the calculation of ICMS (State Tax) base for operations of economic interest to the state;

Up to 100% reduction in the calculation base of the ICMS tax at the entrance of fixed assets of domestic or foreign origin (acquisitions of machinery and equipments);

Up to 4% reduction of final tax burden on domestic exports of Amapá

Industrial products when approval of project is granted;

Environmental licensing agility.

Federal Level:

Up to 75% income tax reduction and on additional nonrefundables (calculated based on the operational profit) can be requested by companies whose activities encompass economic sectors considered prioritites for regional development;

Exclusion of ICMS tax on foreign exports (Kandir Law);

Amazonas

Indication of date and time

3/22/2013 3:50:05 PM

Name of the State	Amazonas
State Area	1,559,161.682 km ²
Capital	Manaus
Population of the State	3,483,985
Population of the Capital	1,802,014
Economically Active Population	1,081,790
Rate of population growth	2,5% a.a.
Unemployment rate	9,70%
Real GDP	R\$ 49,6 billion
Per capita GDP	R\$14.620,00
Trade and Services	26,50%
Industry	69,90%
Agriculture	3,60%
Average wage (trade and services) in R\$	R\$1.446,93
Number of technical schools	8
Number of Universities	20
Number of undergraduate courses	224
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	1
Average cost of electricity / MWh	338,91/MWh
Average cost of commercial rent / m2	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

- REGIONAL INDUSTRY: Marine Pole, Fishing, Fruits (Fruit Pulp, Cupuaçu Almonds, Guarana, Jute and Malva, Heart of Palm, Açaí), Mining Products (Oil & Gas, Bauxite, Cassiterite, Kaolin, sylvite, Limestone); DYNAMIC INDUSTRY: Electronics (including Computing Goods), Vehicles, Metal Mechanics, Chemistry, Thermoplastic, Metallurgical.

- FEDERAL TAXES: Reduction of 88% of Import Tax (II) on the inputs for industrialization, Exemption from Tax on Industrialized Products (IPI) Reduction of 75% of Income Tax of Legal Entities, including additional projects ranked as priorities for regional development, calculated based on Income from Exploration 2013;

Exemption from the PIS/PASEP and COFINS contribution in internal operations in Manaus Free Zone.

- STATE TAXES: The Government of Amazonas is part of the legal framework that underpins the project of Manaus Free Zone (ZFM). ZFM is supported by legal provisions of federal, state and municipal levels, providing it with a system of Policy Tax Incentives on Circulation Tax Operations, Goods and Services of Interstate and Intermunicipal Transportation and Communications (ICMS) aimed to give support mainly to the Industrial Pole of Manaus (PIM). Thus, the Government of Amazonas enacted Law No. 2,826, of September 29, 2003, which rules the State Policy of Tax and Extra-Tax Incentives regulated in the form of Decree No. 23994 of December 29, 2003 and other complementary regulating decrees within the guiding principles of the Federal Constitution and Constitution of Amazonas, and the tax incentives to industrial and agribusiness are stimulus credit, deferral, exemption, tax credit and presumed regionalization by basic reduction of the ICMS. And for that to become a reality, tax incentives are granted by the State Government after technical and economic projects and other requests are approved by the Council of Development of Amazonas (CODAM).

Date and time

04/02/13 00:25

Project Name	Naval Industry Hub of the State of Amazonas
Webpage content available in Portuguese / English (web address)	www.seplan.am.gov.br
Project Outline	Given its geographical location, the Naval Industry Hub is of major economic relevance for the state of Amazonas. The said state has the largest hydrographic basin in the world and has registered approximately 65 thousand waterway vessels at the Navy Port Authority, including small and medium-sized vessels that navigate on the rivers of the Amazon, transporting people and cargo, reaching small villages, the capital city and municipalities located at the border with other states. The Naval Hub might accommodate up to 300 small and medium-sized shipyards. The main purpose of the hub is to consolidate the supply chain of the naval industry of the state of Amazonas, which ranges from the nautical and off-shore industries to specialized ship repairs.
Site location	The Naval Hub facilities will be connected to access roads.
Sector(s) covered by the project	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), Education (CNAE 85), Processing Industry (CNAE 10 to 33) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	1,300,000,000.00
Expected Rate of Return	18% per year
Timeframe/term of the cooperation agreement	25 years
Additional Information	This project comprises the construction of Access Roads, Port, Industrial Warehouses, Docks, Workers' Village, Full-Time Technical School and a Business and Services Center, being all facilities located within 35km of the Manaus Business Center. The implementation of this project comprises 2 phases and shall cost BRL 1.3 billion. It is to be implemented through a public-private partnership and is expected to create an average of 20 thousand jobs.
Organization name	Secretariat of Economic Planning and Development
Address	Rua Major Gabriel, 1870 – Praça 14. - CEP 69.020-060 - Manaus – Amazonas - BRAZIL
Webpage content available in Portuguese (web address)	www.seplan.am.gov.br
Webpage content available in English (web address)	N/A
Designated Coordinator / Official	Nilson Pimentel
Telephone	+55 (92) 2126-1211
Email	nilsonpimentel@uol.com.br
Project Timetable	To be developed in two phases
Procurement Modality	Public-private partnership
Type of Investment	Public and Private

Indication of date and time 3/22/2013 3:50:12 PM

Project	Pole of the Naval Industry of the State of Amazonas
<i>Website in Portuguese / English</i>	www.seplan.am.gov.br
<i>Description</i>	For the State of Amazonas, the Marine Pole is of great economic importance due to its geographical conformation, having the largest watershed in the world, having registered at the Port Navy about 65 thousand vessels, these are vessels small and medium in size, that travels the rivers of the Amazon transporting people and cargo, navigating between the countryside cities and the capital, and surrounding cities in other states. The Naval Pole can hold up to 300 small and medium-sized shipyards. The main objective of the pole is sediment production chain of in naval industry in Amazonia, ranging from marine and off-shore to ship repairs.
<i>Location</i>	The Naval Pole will be connected by access roads.
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53), Energy (CNAE 35), Education (CNAE 85), Manufacturing industry (CNAE 10-33)
<i>Total Project Value (R\$)</i>	1.300.000.000,00
<i>Expected rate of return</i>	18% a.a.
<i>Period / term of cooperation</i>	25 years
<i>Additional information</i>	This project includes the construction of access roads, Port, Industrial Sheds, Career/Dike, Workers' Village, Technical School full time and a Center of Trade and Services, 35 km from Manaus Business Center. The project is specified to be implemented in two phases, costing a total of 1.3 billion in a public-private partnership and generating an average of 20 thousand jobs.
<i>Name of the Institution</i>	Department of Planning and Economic Development - SEPLAN
<i>Address</i>	Rua Major Gabriel, 1870 – Praça 14. - CEP 69.020-060 - Manaus – Amazonas
<i>Website in Portuguese</i>	www.seplan.am.gov.br
<i>Website in English</i>	N/A
<i>Coordinator / Head</i>	Nilson Pimentel
<i>Phone</i>	+55 (92) 2126-1211
<i>E-mail</i>	nilsonpimentel@uol.com.br
<i>Project Schedule</i>	in 2 stages
<i>Contracting model</i>	Public-private partnership
<i>Investment Type</i>	Public and Private

Bahia

Indication of date and time 03/11/13 10:10

Name of State	Bahia
Area of State	564,692 km ²
Capital	Salvador
Population of the State	14,221,000 inhabitants (2011)
Population of the Capital	2,675,656 inhabitants (2010)
Economically active population	7,265,000 inhabitants (2011)
Population growth rate	0.7% (2001/2011)
Employment rate	RMS: 16.6% (December/2012)
Real GDP	R\$ 168.18 billion (2011)
Per capita GDP	R\$ 11,844.00 (2011)
Trade and Services	63% (2011)
Industry	28.2% (2011)
Agriculture	8.8% (2011)
Average wage (trade and services) in R\$	TRADE: R\$ 878.00 SERVICES R\$ 1,017.00
Number of technical schools	6 TECHNOLOGY CENTERS (SENAI, IFBA, SENAC, SENAI / CETIND, SENAI / CIMATEC) DISTRIBUTED IN 48 UNITS ACROSS THE STATE
Number of Universities	116 in 2010
Number of graduate courses	1290 in 2010
Number of graduates in the areas related to trade and services per year.	35,346 in 2010 (graduating in in-attendance graduations - all areas)
Availability of international schools	YES Already there are two international schools with kindergarten through high school.
Average cost of electricity / MW / h	R\$ 0.47404 / kWh per month (with taxes)
Average cost of commercial rent / m ²	BAHIA: R\$ 13.00 / m ² (Average value of Shed)

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

FOCUS-SECTORS: Oil and Gas, Chemical and Petrochemical, Mining, Automotive, Renewable Energy, Naval and Marine, Agribusiness, footwear, wood and furniture, paper and pulp, IT and innovation, Public Safety, Infrastructure and Tourism.

FISCAL INCENTIVES: PROGRAM DEVELOPS: 1. State tax cuts (VAT[ICMS]) in the purchase of goods for fixed assets in importation of goods, domestic operations to purchase goods produced in Bahia, in the purchase of goods from other state; 2. Deferment in the domestic acquisition of inputs; 3. Extension of term of 72 months to pay 90%, 80% or 70% of the monthly outstanding balance of state tax (the percentage of tax depends on the extended framework of the project at the Adhesion Matrix). The early settlement of the installment tax period with dilated terms shall entail discount of 90% or 80%.

PRESUMED CREDIT: 1. Presumed Credit for the ICMS is applied to the output operations of some products assembled or manufactured in the state. For Motor Vehicles, bicycles and tricycles, tires and accessories - 75% of the tax in the first five years and 37.5% of tax from the sixth to the tenth year of production.

ADVANTAGES TO INVEST IN BAHIA: 1. Sustained economic growth; 2. Strategically located between the Northeast and Southeast regions of Brazil; 3. Integrated regional and global economy; 4. Opportunities in a diversified economy; 5. Qualified, skilled and talented workforce; 6. Abundant natural resources; 7. Quality of life: good for living, good for investing; 8. A rich and vibrant culture; 9. Quality infrastructure, global connectivity; 10. Political and economic stability.

Date and time 3/27/2013 2:07:28 PM

Project Name	Rainwater management in Lauro de Freitas- Bahia.
Webpage content available in Portuguese / English (web address)	www.conder.ba.gov.br
Project Outline	The project is aimed at implementing the works to mitigate and control the impact of the floods of River Ipitanga in the municipality of Lauro de Freitas, covering an area of 15km and benefiting the local population.
Site location	Lauro de Freitas – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	188,300,000.00
Expected Rate of Return	Not applicable
Timeframe/term of the cooperation agreement	24 months
Additional information	The Project will benefit the population of the state of Bahia.
Organization name	CONDER – Bahia’s Urban Development Corporation
Address	Av. Edgar Santos, N° 936, Narandiba, CEP: 41.192-005, Salvador-BA.
Webpage content available in Portuguese (web address)	www.conder.ba.gov.br
Webpage content available in English (web address)	www.conder.ba.gov.br
Designated Coordinator/Official	José Lúcio Lima Machado
Telephone	+55 (71)3117-3400
Email	Jose.machado@conder.ba.gov.br
Project Timetable	Preparation of the Executive Project: 12 months
Procurement modality	Competitive Bidding
Type of Investment	Public and Private

Date and Time 3/27/2013 2:03:21 PM

Project Name	Rainwater management in Salvador- Bahia.
Webpage content available in Portuguese / English (web address)	www.conder.ba.gov.br
Project Outline	The purpose of this project is to promote coordinated rainwater management interventions in the region of Dique do Cabrito with the aim of benefiting the local population and avoiding flood-related damages and incidents.
Site Location	Lauro de Freitas – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	30,700,000.00
Expected Rate of Return	Not applicable
Timeframe/term of the cooperation agreement	18 months
Additional information	The project will benefit the population of the state of Bahia.
Organization name	CONDER – Bahia’s Urban Development Corporation
Address	Av. Edgar Santos, N° 936, Narandiba, CEP: 41.192-005, Salvador-BA.
Webpage content available in Portuguese (web address)	www.conder.ba.gov.br
Webpage content available in English (web address)	www.conder.ba.gov.br
Designated Coordinator / Official	José Lúcio Lima Machado
Telephone	+55 (71)3117-3400
Email	jose.machado@conder.ba.gov.br
Project Timetable	Planialtimetric cadastral survey: 6 months
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Date and time

3/27/2013 2:10:31 PM

Project Name	Rainwater management in Salvador - Bahia.
Webpage content available in Portuguese / English (web address)	www.conder.ba.gov.br
Project Outline	The project is aimed at benefiting the local population through the implementation of urban drainage systems in the following neighborhoods: Bonfim, Boa Viagem and Massaranduba. It also comprises the building of a dam with sluice gates, the construction of an artificial channel, the design correction of a natural water channel, the implementation of a linear park and of a microdrainage system in the Subúrbio Basin.
Site location	Salvador – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	100,979,735.13
Expected Rate of Return	Not applicable
Timeframe/term of the cooperation agreement	36 months
Additional information	The project will benefit the population of the state of Bahia.
Organization name	CONDER – Bahia's Urban Development Corporation.
Address	Av. Edgar Santos, N° 936, Narandiba, CEP: 41.192-005, Salvador-BA.
Webpage content available in Portuguese (web address)	www.conder.ba.gov.br
Webpage content available in English (web address)	www.conder.ba.gov.br
Designated Coordinator / Official	José Lúcio Lima Machado
Telephone	+55 (71) 3117-3400
Email	Jose.machado@conder.ba.gov.br
Project Timetable	Building of a dam with sluice gates: 12 months.
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Date and time 3/27/2013 2:21:20 PM

Project Name	Sanitary Sewerage System of Eunápolis –BA.
Webpage content available in Portuguese / English (web address)	www.embasa.ba.gov.br
Project Outline	Implementation of the Sanitary Sewerage System of Eunápolis, which will comprise house sewer connections, sewer network, water pumping stations, a water treatment station and waste disposal in the sewerage system with the aim of improving the sanitary conditions for the population and protecting the environment.
Site Location	Eunápolis – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39), *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	166,418,980.00
Expected Rate of Return	Not applicable
Timeframe/term of cooperation agreement	36 months
Additional Information	The project will benefit the population of the state of Bahia.
Organization name	EMBASA – Bahia’s Water and Sanitation Corporation.
Address	Av. Luiz Viana Filha, N° 420, 4° Avenida - Centro Administrativo da Bahia – CAB, CEP: 41.745-002, Salvador-BA.
Webpage content available in Portuguese (web address)	www.embasa.ba.gov.br
Webpage content available in English (web address)	www.embasa.ba.gov.br
Designated Coordinator / Official	Abelardo de Oliveira Filho
Telephone	+55 (71) 3372-4842
Email	dp@embasa.ba.gov.br
Project Timetable	Planialtimetric cadastral survey: 6 months
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Date and time 3/27/2013 2:24:34 PM

Project Name	Sanitary Sewerage System of Salvador.
Webpage content available in Portuguese / English (web address)	www.embasa.ba.gov.br
Project Outline	Implementation of house connections to the sanitary sewerage system of Salvador with the aim of reducing the disposal of sewage in city rivers and water channels and of preventing the outspread of diseases resulting from inadequately treated sewage.
Site Location	Salvador – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	123,250,421.52
Expected Rate of Return	Not applicable
Timeframe/term of cooperation agreement	24 months
Additional Information	The project will benefit the population of the state of Bahia.
Organization name	EMBASA – Bahia’s Water and Sanitation Corporation.
Address	Av. Luiz Viana Filha, N° 420, 4° Avenida - Centro Administrativo da Bahia – CAB, CEP: 41.745-002, Salvador-BA.
Webpage content available in Portuguese (web address)	www.embasa.ba.gov.br
Webpage content available in English (web address)	www.embasa.ba.gov.br
Designated Coordinator / Official	Abelardo de Oliveira Filho
Telephone	+55 (71) 3372-4842
Email	dp@embasa.ba.gov.br
Project Timetable	Number of house connections to the sewer system: 24
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Project	Subway System of Salvador and Lauro de Freitas - Public Private Partnership for completion of Train 2 Line 1 and construction of Line 2, totaling 36km.
<i>Website in Portuguese / English</i>	http://www.sedur.ba.gov.br/metro/www.sedur.ba.gov.br/metro/en
<i>Description</i>	<p>The project of the Subway System of Salvador and Lauro de Freitas - SIDS was developed from the contributions of Procedure of Expression of Interest - PMI aiming the implantation of Structuring Corridor of Salvador/ Lauro de Freitas - SIDS high capacity transportation corridor, and a surface subway in Av. Paralela, using the existing central lane. Line 2 will have 13 stations: Bonocó, DETRAN, Rodoviária, Pernambués, Imbui, CAB, Pituaçu, Flamboyant, Tamburugy, Bairro da Paz, Mussurunga, Airport and Lauro de Freitas, in an extent of 24,2km.</p> <p>The provision of services and works will be in the form of Public Private Partnership - PPP and will also include the completion of the works in Line 1 Leg 2, comprising the stretch between Acesso Norte and Pirajá, with 3 more stations and 5.6 km. In total, including the stretch Lapa-Acesso Norte of 6.6 km and 4 stations, deployed by the City Hall of Salvador, the Subway System to be awarded in PPP will have 36.4 kilometers and 20 stations, directly serving the people of Salvador, Lauro de Freitas and other municipalities in the Metropolitan Region. The project also includes integration of subway/bus terminals, facilitating the transfer of passengers to the system.</p> <p>The physical implementation of SMLS is being planned to take place in sequential phases that ensure increasing operation as the passages between stations are completed and commissioned in order to meet demand, with estimated completion period total in 36 months.</p>
<i>Location</i>	<p>Line 1 starts at Lapa Station, passing the Stations Pólvora and Brotas to Station Bonocó, goes to Station Acesso Norte, this stretch is already completed. The Leg 2 of Line 1, to be completed, follows the BR-324 to Pirajá Station, passing the Stations Juá and Retiro.</p> <p>The starting point of Line 2 takes place in the city of Salvador in Bonocó Station and follows its path in the central lane of Avenida Bonocó, directed to DETRAN station to the Station Rodoviária. Operation in "Y" will enable integration between Lines 1 and 2 in Bonocó Station, the two common lines. From the station Pernambués the subway follows the central lane of Avenida Paralela toward the Salvador International Airport Luis Eduardo Magalhães, where the Airport Station will be located. It also travels north toward the margins of Avenida Alagoas to Station Lauro de Freitas, at the homonymous municipality.</p>
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
<i>Total Project Value (R\$)</i>	3.500.000.000,00
<i>Expected rate of return</i>	6,50%
<i>Period / term of cooperation</i>	30 years
<i>Additional information</i>	<p>Mark LINE 1 LINE 2 MONTHS</p> <p>1 LAPA-RETIRO 12</p> <p>2 LAPA-PIRAJÁ 18</p> <p>3 LAPA-PIRAJÁ LAPA-RODOVIÁRIA 18</p> <p>4 LAPA-PIRAJÁ LAPA-IMBUI 24</p> <p>5 LAPA-PIRAJÁ LAPA-PITUAÇU 30</p> <p>6 LAPA-PIRAJÁ LAPA-MUSSURUNGA 33</p> <p>7 LAPA-PIRAJÁ LAPA-AIRPORT 36</p> <p>8 LAPA-PIRAJÁ LAPA-LAURO FREITAS 45</p>
<i>Name of the Institution</i>	Secretary of Urban Development of the State of Bahia, SEDUR-BA.
<i>Address</i>	Avenida Luiz Viana Filho, 550, PL-02, Ala Sul, CAB, Salvador-BA, CEP: 41.745-002
<i>Website in Portuguese</i>	http://www.sedur.ba.gov.br/metro
<i>Website in English</i>	http://www.sedur.ba.gov.br/metro/en
<i>Coordinator / Head</i>	Ana Claudia Nascimento, Director of Urban and Interurban Mobility of SEDUR-BA.
<i>Phone</i>	+55 (71) 3118-3223
<i>E-mail</i>	anaclaudia.nascimento1@sedur.ba.gov.br
<i>Project Schedule</i>	Implementation; 45 months
<i>Contracting model</i>	Public-private partnership
<i>Investment Type</i>	Public and Private

Indication of date and time

3/22/2013 12:29:07 PM

Project	Transversal Feeder Corridor I. Deployment, replication and adaptation of the track.
<i>Website in Portuguese / English</i>	www.sedur.ba.gov.br
<i>Description</i>	<p>As an ongoing search of interaction between the city and macroregions and aimed mainly at providing greater mobility of the population that uses public transportation and non-motorized modes, it enables the creation of "Transversal Corridor I." The growth of Salvador has a reality of occupation more concentrated in the northeast vector, whose axis of urban growth is founded on Av. Paralela and its immediate surroundings. Thus, transverse corridors proposed were designed in coordination with the three structural axes, Av. Paralela, BR 324 and Orla Atlântica, especially with the Subway System of Salvador and Lauro de Freitas.</p> <p>The Transversal Corridor I is the duplication and requalification of Avenida Pinto de Aguiar and Avenida Gal Costa, besides the implementation of Connection Lobato-Pirajá with the execution of the work within 12 months for the stretch of Av Pinto de Aguiar and 24 months to stretch Av Gal Costa.</p> <p>The connecting road to the Suburb Railway, extending 1.5 km to tread in both directions, also involves the construction of additional roads, viaducts, tunnels and urbanization around it. The period of performance of the work is 24 months.</p>
<i>Location</i>	The transverse corridor I is located across the Subway System of Salvador and Lauro de Freitas, integrating the Station Pituaçu. It lies between the Orla Atlantica and Orla da Baía de Todos os Santos, through Pirajá, articulating the BR-324.
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
<i>Total Project Value (R\$)</i>	415.000.000,00
<i>Expected rate of return</i>	not applicable
<i>Period / term of cooperation</i>	24 months
<i>Additional information</i>	does not apply
<i>Name of the Institution</i>	Secretary of Urban Development of the State of Bahia, SEDUR-BA.
<i>Address</i>	Av Luis Viana Filho Nº 550 - PL 02 - Ala Sul - Centro Administrativo da Bahia.
<i>Website in Portuguese</i>	www.sedur.ba.gov.br
<i>Website in English</i>	www.sedur.ba.gov.br
<i>Coordinator / Head</i>	Ana Claudia Nascimento, Director of Urban and Interurban Mobility of SEDUR-BA.
<i>Phone</i>	+55 (71) 3118-3223
<i>E-mail</i>	anaclaudia.nascimento1@sedur.ba.gov.br
<i>Project Schedule</i>	Excerpt Av. Pinto de Aguiar = 12 months
<i>Contracting model</i>	Bid
<i>Investment Type</i>	Public and Private

Indication of date and time

3/22/2013 12:21:16 PM

Project	Transverse Feeder Corridor II. Deployment, replication and adaptation of the track.
<i>Website in Portuguese / English</i>	www.sedur.ba.gov.br
<i>Description</i>	<p>As an ongoing search of interaction between the city and macroregions and aimed mainly at providing greater mobility of the population that uses public transportation and non-motorized modes, it enables the creation of "Transversal Corridor II." The growth of Salvador has a reality of occupation more concentrated in the northeast vector, whose axis of urban growth is founded on Av. Paralela and its immediate surroundings. Thus, transverse corridors proposed were designed in coordination with the three structural axes, Av. Paralela, BR 324 and Orla Atlântica, especially with the Subway System of Salvador and Lauro de Freitas.</p> <p>The Transverse Feeder Corridor II is a major structural axis of the city of Salvador, connecting the Orla Atlântica and Baía de Todos os Santos through Avenida Paralela. The Corridor consists of duplicating and upgrading Avenida Orlando Gomes, besides the implementation of Avenida 29 de Março. The period of performance of the work to the stretch Av Orlando Gomes is 12 months and for the stretch Av. March 29, 24 months.</p>
<i>Location</i>	The transverse corridor II is located across the Subway System of Salvador and Lauro de Freitas, integrating the Station Bairro da Paz It lies between Orla Atlântica and BR-324, passing through Cajazeiras and Águas Claras and linking up with Avenida Aliomar Baleeiro.
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
<i>Total Project Value (R\$)</i>	557.000.000,00
<i>Expected rate of return</i>	does not apply
<i>Period / term of cooperation</i>	24 months
<i>Additional information</i>	Does not apply
<i>Name of the Institution</i>	Secretary of Urban Development of the State of Bahia, SEDUR-BA.
<i>Address</i>	Av Luis Viana Filho Nº 550 - PL 02 - Ala Sul - Centro Administrativo da Bahia.
<i>Website in Portuguese</i>	www.sedur.ba.gov.br
<i>Website in English</i>	www.sedur.ba.gov.br
<i>Coordinator / Head</i>	Ana Claudia Nascimento, Director of Urban and Interurban Mobility of SEDUR-BA.
<i>Phone</i>	+55 (71) 3118-3223
<i>E-mail</i>	anaclaudia.nascimento1@sedur.ba.gov.br
<i>Project Schedule</i>	Extent "29 de Março" = 24 months
<i>Contracting model</i>	Bid
<i>Investment Type</i>	Public and Private

Date and Time 3/27/2013 2:14:02 PM

Project Name	Water supply system for Itaberaba –BA.
Webpage content available in Portuguese / English (web address)	www.embasa.ba.gov.br
Project Outline	Implementation of a new Untreated Water Pumping Station and of a new water intake and adduction system, which is to be installed in addition to the existing system and which should control the flow between Itaberaba and other host cities. Expansion of the water treatment station plant and implementation of water reservoirs. The water distribution system is to be expanded and resized.
Site Location	Itaberaba-Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	146,820,500.00
Expected Rate of Return	Not applicable
Timeframe/term of the cooperation agreement	36 months
Additional Information	The project will benefit the population of the state of Bahia.
Organization name	EMBASA – Bahia’s Water and Sanitation Corporation.
Address	Av. Luiz Viana Filha, N° 420, 4° Avenida - Centro Administrativo da Bahia – CAB, CEP: 41.745-002, Salvador-BA.
Webpage content available in Portuguese (web address)	www.embasa.ba.gov.br
Webpage content available in English (web address)	www.embasa.ba.gov.br
Designated Coordinator / Official	Abelardo de Oliveira Filho
Telephone	+55 (71) 3372-4842
Email	dp@embasa.ba.gov.br
Project Timetable	Topography: 6 months
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Date and Time 3/27/2013 2:17:06 PM

Project Name	Water supply systems for the municipalities of Água de Vitória da Conquista, Belo Campo and Tremendal.
Webpage content available in Portuguese / English (web address)	www.embasa.ba.gov.br
Project Outline	Building of a storage dam, to be located at the Catolé Grande River, in the municipality of Barra do Choça. The purpose is to supplement the water supply systems that serve the municipalities of Vitória da Conquista, Belo Campo and Tremendal as well as several areas that are covered by the water supply system (SIAA) of Vitória da Conquista.
Site Location	Municipalities of Vitória da Conquista, Belo Campo and Tremendal – Bahia
Sector(s) covered by the project	Sanitation and waste treatment (CNAE 36 to 39), *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	141,030,000.04
Expected Rate of Return	Not applicable
Timeframe/term of cooperation agreement	24 months
Additional Information	The project will benefit the population of the state of Bahia.
Organization name	EMBASA – Bahia’s Water and Sanitation Corporation.
Address	Av. Luiz Viana Filha, N° 420, 4° Avenida - Centro Administrativo da Bahia – CAB, CEP: 41.745-002, Salvador-BA.
Webpage content available in Portuguese (web address)	www.embasa.ba.gov.br
Webpage content available in English (web address)	www.embasa.ba.gov.br
Designated Coordinator / Official	Abelardo de Oliveira Filho
Telephone	+55 (71) 3372-4842
Email	dp@embasa.ba.gov.br
Project Timetable	Topographic Services: 6 months
Procurement Modality	Competitive Bidding
Type of Investment	Public and Private

Ceará

Indication of date and time 20/03/13 10:51

Name of State	Ceará
Area of the State	148,825 km ² (2010 - IBGE)
Capital	Fortaleza
Population of the State	8,400,000 (2010 - IBGE)
Population of the Capital	2,452,185 (2010 - IBGE)
Economically active population	7.11 million (2010 - IBGE)
Population growth rate	1.3% (2010 - IBGE)
Employment rate	9.8% (2012 - SEADE-DIEESE)
Real GDP	94 billion (IPECE/2012)
Per capita GDP	R\$ 10,999.00 (IPECE/2012)
Trade and Services	72.13% (2010 - IBGE)
Industry	23.71% (IBGE-2010)
Agriculture	4.16% (IBGE-2010)
Average wage (trade and services) in R\$	N/A
Number of technical schools	71
Number of Universities	96
Number of graduate courses	N/A
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	2 - Sandbox: www.sandboxfortaleza.com.br Maple Bear Canadian School Fortaleza: www.maplebear.com.br
Average cost of electricity / MWh	R\$ 195.12
Average cost of commercial rent / m ²	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Ceará has presented a policy of attracting investment that seeks to generate growth, employment and income, and quality of life for all.

The State Government of Ceará by the State Council Development - CEDE and Development Agency of Ceará - ADECE, is interested in attracting private investments considered important and strategic for the development of our state having as priority sectors:

- » Extraction of metallic minerals;
- » Manufacture of non-metallic mineral products;
- » Manufacture of pharmaceutical chemicals and pharmaceuticals;
- » Manufacture of automobiles, vans, SUVs, trucks and buses;
- » Chemical manufacturing;
- » Textile industry;
- » Manufacture of footwear;
- » Manufacture of petroleum refining and petrochemicals;
- » Steel;
- » Manufacture of locomotives, wagons and other rolling stock;
- » Other industrial activities that do not have similar production in the country;
- » Renewables;

To promote these investments are tax incentives available, with the basic principle of the deferral of tax on Goods and Services (ICMS) generated by industrial activity, through FDI - Industrial Development Fund - to defer up to 99% of the GST payable with return of 1% to 25%, 03 years grace period, adjusted by TJLP.

The Secretariat of State Planning - SEPLAG - is responsible for fund raising of the State Government for major investments.

The CEDE / ADECE also supports and monitor institutionally companies interested in settling in the state, as well as provide all the information necessary for making business decisions.

Project Name	CABLE-STAYED BRIDGE OVER THE RIVER COCÓ
<i>Webpage content available in Portuguese / English</i>	
<i>Project Outline</i>	<p>Construction, Operation and Maintenance of the Cable-Stayed Bridge over the River Cocó.</p> <p>It consists of a new touristic sight that will become a point of reference for the city in addition to contributing to relieve traffic congestion problems.</p> <p>The bridge will be 850m long and will be supported by two towers placed within 500m from each other, causing the minimal impact possible on the river conservation area.</p> <p>The bridge will convey two access roads made of concrete slabs. On the south side, the access road will be 250m long, featuring 100m in length on the north side. The cable-stayed stretch will cover 500m, noting that the bridge features a central span of 250m and two adjoining spans of 125m each. The bridge comprises four lanes with 3.60m width each, four crosswalks and safety barriers made of concrete installed in the central area and fencing along the length of the said bridge. Additionally, it features two towers which are 64m high each. An avenue will be built around Cidade 2000 with the aim of facilitating the access to the bridge.</p> <p>In addition to the construction of this cable-stayed bridge, which has a distinguished design and which will attract visitors and reinforce the touristic drive of the city, the Fortaleza Belvedere Culture and Leisure Complex is to be built in the region as well. Featuring a tower-shaped structure, it will amaze visitors with a beautiful view of Fortaleza and a unique view of the River Cocó. The 100m-high belvedere will have capacity to receive a large number of visitors, featuring numerous simultaneous attractions, like art galleries, a 360-degree restaurant and a main square.</p>
<i>Site Location</i>	Connecting the north and east coast to the South region of Fortaleza. The cable-stayed bridge is to be 850m long and should be built in-between Cidade 2000 (a local neighborhood) and the Convention Center of Ceará (CEC).
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
	*CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	338,072,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	8 years
<i>Additional Information</i>	The cable-stayed bridge and its adjoining access roads will help improve the traffic in Avenue Sebastião de Abreu, which absorbs the traffic coming from Avenue Antônio Sales, Avenue Padre Antônio Tomás and Avenue Santos Dumont (exit to Avenue Washington Soares). Additionally, it will add to the well-planned land occupation of that area and to the broader access to the facilities that operate in that area, like the Convention Center, the Courthouse, shopping malls, a gastronomic neighborhood and local colleges.
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	Bridge construction to be completed within 1.5 years and operation within 6.5 years.
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Date and Time

Project Name	CARIRI TRAIN (LIGHT RAIL)
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	Expansion, Operation and Maintenance of the Cariri Train (Light Rail Transit System).
<i>Site Location</i>	Cariri Region (CE)
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	211,000,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe / term of cooperation agreement</i>	30 years.
<i>Additional Information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Date and Time

Project Name	PRAIA MANSÁ – ENTERTAINMENT AND CONVENTION CENTER
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	Entertainment and Convention Center of Ceará.
<i>Site Location</i>	Praia Mansa, Fortaleza (CE)
<i>Sector(s) covered by the project</i>	Tourism (CNAE 55 to 56) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	1,612,153,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe / term of cooperation agreement</i>	12 years.
<i>Additional Information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership.

Date and Time

Project Name	INTERMODAL TERMINAL – CARGO AND TANK CONTAINERS
<i>Webpage content available in Portuguese / English</i>	
<i>Project Outline</i>	Implementation, Operation and Maintenance of the Intermodal Terminal for Cargo and Tank Containers, located at Port of Pecém. Construction works will take place in an area of 323ha. This port facility will comprise the operation of supplementary port activities, such as the storage of empty containers and bulk materials, warehouse/distribution centers, logistic support zones, tanking/container depots and fuel distribution. Integrated road and rail transport operations are to be developed on site.
<i>Site Location</i>	Municipality of São Gonçalo do Amarante (CE), an area of the Industrial and Port Complex of Pecém – CIPP which is located within 5km from the Port Terminal.
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	303,000,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	15 years.
<i>Additional Information</i>	The cable-stayed bridge and its adjoining access roads will help improve the traffic in Avenue Sebastião de Abreu, which absorbs the traffic coming from Avenue Antônio Sales, Avenue Padre Antônio Tomás and Avenue Santos Dumont (exit to Avenue Washington Soares). Additionally, it will add to the well-planned land occupation of that area and to the broader access to the facilities that operate in that area, like the Convention Center, the Courthouse, shopping malls, a gastronomic neighborhood and local colleges.
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301- 1577
<i>Email</i>	
<i>Project Timetable</i>	To be completed in 2013.
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership.

Date and Time

Project Name	JUVENILE CORRECTIONAL FACILITIES
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	Construction, Operation and Maintenance of Juvenile Correctional Facilities to manage/assist teenage offenders.
<i>Site Location</i>	Fortaleza (CE)
<i>Sector(s) covered by the project</i>	Education (CNAE 85), *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	67,000,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe / term of cooperation agreement</i>	30 years.
<i>Additional Information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE) CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Date and time

Project Name	ARCO METROPOLITANO (METROPOLITAN BELTWAY)
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	<p>Construction, Operation and Maintenance of the Metropolitan Beltway.</p> <p>The Metropolitan Beltway, a highway which is 90km long and which will connect BR-116 (located in the municipality of Chorozinho) to BR-222, at the entrance of the Terminal Port of Pecém, will provide for broader access to the Terminal Port of Pecém.</p> <p>The Metropolitan Beltway project comprises a two-lane paved roadway of 4 X 3.50m, shoulders, crosswalks, median strip and drainage system.</p> <p>The highway will especially provide for the transportation of fruits produced in the region of Baixo Jaguaribe, which are to be taken to the Port Terminal and shipped abroad. Additionally, it will reduce the circulation of heavy trucks in the urban area of Fortaleza and will serve the long-distance traffic from all regions of the country to and from Fortaleza. It will also ease the traffic from the Northern Region to state capitals closest to Ceará.</p>
<i>Site Location</i>	<p>The highway will connect the major federal and state highways that reach Fortaleza: BR-116, BR-020, BR-222, CE-060 and CE-065, as well as two main lines of the Transnordestina railway, which is being implemented within the state territory.</p> <p>Its benefits include: the introduction of new urban expansion vectors for municipalities located within its influence zone; the expansion of areas for the implementation of industrial hubs along the Metropolitan Beltway, which will serve as an alternative for the projects that will use the Port of Pecém as a logistic platform for production outflow. The highway crosses the following municipalities: Chorozinho, Barreira, Acarape, Guaiúba, Palmácia, Maranguape and Caucaia. Together, these municipalities account for a population of approximately 500 thousand inhabitants.</p>
<i>Sector(s) covered by the project</i>	<p>Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)</p> <p>*CNAE = National Code of Economic Activity</p>
<i>Total cost of implementing the project (BRL)</i>	449,000,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	16 years.
<i>Additional information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	To be completed in 2014.
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Date and Time

Project Name	HIGH-SECURITY COMPLEX OF THE STATE OF CEARÁ
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	Construction, operation and maintenance of the High-Security Complex of the State of Ceará.
<i>Site Location</i>	Fortaleza (CE)
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	2,933,748,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	30 years.
<i>Additional Information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301 1577
<i>Email</i>	
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Date and Time

Project Name	SUBWAY(METRO) NETWORK OF FORTALEZA
<i>Webpage content available in Portuguese / English (web address)</i>	
<i>Project Outline</i>	Construction, Operation and Maintenance of a Railway Passenger Transport System at the Fortaleza Railway Network (RMF) – Eastern Line; and Operation and Maintenance of Western and Southern Lines and of Light Rail Vehicles (LRV) connecting Parangaba to Mucuripe.
<i>Site Location</i>	Eastern, Western and Southern areas of Fortaleza.
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	5,760,151,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	32 years.
<i>Additional Information</i>	
<i>Organization name</i>	ADECE – Development Agency of the State of Ceará
<i>Address</i>	Av. Barão de Studart, 598 – Meirelles, Fortaleza (CE), CEP 60.120-000
<i>Webpage content available in Portuguese (web address)</i>	http://www.adece.ce.gov.br/
<i>Webpage content available in English (web address)</i>	
<i>Designated Coordinator / Official</i>	Mr. Gotardo Gurgel
<i>Telephone</i>	+55 (85) 3301-1577
<i>Email</i>	
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Public-private partnership

Distrito Federal

Indication of date and time

3/26/2013 9:42:06 AM

Name of the State	Distrito Federal
State Area	5.779,999 km ²
Capital	Brasília
Population of the State	2.648.532
Population of the Capital	2.648.532
Economically Active Population	1.403.000
Rate of population growth	2,82%
Unemployment rate	12%
Real GDP	R\$ 149,9 billion
Per capita GDP	R\$58.489,00
Trade and Services	93,20%
Industry	6,50%
Agriculture	0,30%
Average wage (trade and services) in R\$	R\$720,00
Number of technical schools	41
Number of Universities	2
Number of undergraduate courses	1.240
Number of graduates in the areas related to trade and services per year.	21.000
Availability of international schools	Yes
Average cost of electricity / MWh	R\$242,53
Average cost of commercial rent / m2	R\$110,00

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Priority Sectors for DF:

**Information and Communication Technologies (ICT);
Pharma-chemical;
Food Processing;
State incentives:
IDEAS**

The IDEAS aims to finance the production, installation and working capital of enterprises in the area of trade and services (IDEAS Trade and Services - approved by Law No. 5017) and in the industrial and logistics areas (IDEAS Industrial - approved by Law No. 5018) by means of Fundefe resources. Funding is limited to 13% of gross monthly sales provided for the company, with an interest rate of 1.2% per year, with a period of fruition, and payment grace period up to 30 years.

It is in the process of drafting the Economic IDEAS, which will replace the Pro-DF II regarding the granting of tax and economic incentives, including the conditions for exemption from IPVA, IPTU, TLP and ISS, as well as conditions for acquisition of land with discount in Areas Economic Development (ADE's) in the Federal District.

Program for Promotion of Economic Development Integrated and Sustainable in the Federal District (Pro-DF II):

is the granting of land through Concession Agreements for Real Use Right with Purchase Option, agreed between the interested company and Companhia Imobiliária de Brasília (Terracap). In addition, there are special funding lines in the federal and local levels, as well as incentives to certain sectors, for example, call centers, whose ISS rate is reduced from 5% to 2%.

Fundo Constitucional de Financiamento do Centro-Oeste (FCO):

Fund to finance the productive sector with attractive rates for all business segments:

<http://www.sudeco.gov.br/cartilha-fco>

Competitive advantages:

- » Central geographic location, close to agricultural production areas;
- » Highest per capita income in the country (potential consumer market);
- » The development axis Brasília-Goiania-Anapolis has 6.5 million people;
- » Highest IDH among the states;
- » Greater amount of green areas per inhabitant of the country;
- » Center of decisions of the country (regulatory agencies, executive, legislative and judiciary powers);
- » Best level of education in the country;
- » Third gastronomic hub of the country;
- » Third busiest airport in Brazil, with over 15 million passengers per year;
- » Connected to all regions of Brazil through 10 federal highways and dozens of regional roads;
- » Projects are underway for sidings railway linking Brasília to major highways of the country;
- » Customs Station - Porto Seco DF, averaging 48 hours for clearance of goods;
- » Areas of Economic Development for the industrial and logistics reserved for large and medium enterprises.

Indication of date and time 3/26/2013 10:44:10 AM

Project	Airport City "Brasilia International Airport"
Website in Portuguese / English	www.inframerica.aero
Description	Inframérica, concessionaire of Brasília International Airport, hired AECOM, largest engineering company in the world, to develop a master plan and economic analysis for real estate and logistics hub in an area of 200 hectares located on the airport site. This work will define the identity and distribution of land use, urban characteristic, installment strategy, volume, size of lots, types of projects, financial feasibility analysis, as well as the phasing of development. With the master plan completed, Inframérica will bring to Brasília the great global trend of having a Aerotrópolis, Airport City, with offices, shopping mall, convention centers, hotels, clean industry with high added value, among others, with the whole entire mobility infrastructure integrated with public transport (buses, BRT, VLT, etc).
Location	The City Airport is located in the city of Brasília/DF at the airport site in Juscelino Kubitschek International Airport, covering an area of 200 hectares. Strategically located in the federal capital, which is characterized as a business hub and hub of Latin America.
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63)
Total Project Value (R\$)	6.000.000.000,00
Expected rate of return	From 14%
Period / term of cooperation	25 year concession by Inframérica.
Additional information	In the first phase of the project: <ul style="list-style-type: none"> • Logistics (High-tech and logistics pole) - Airport Industry <ul style="list-style-type: none"> Non-polluting area; Computers; Medicines; Research pole; Large dry port; Area with custom services (direct access to lanes); Areas of storage; Production areas. • Real Estate Development <ul style="list-style-type: none"> Commercial area (buildings and offices); Large convention center; Area for training; Malls to meet the floating public, local population and support the hotel area; Hotels 3, 4 and 5 stars; Area for high level hospital development.
Name of the Institution	Inframérica Concessionária do Aeroporto de Brasília S/A
Address	Aeroporto Internacional Juscelino Kubitschek – CEP 71608-900
Website in Portuguese	www.inframerica.aero
Website in English	www.inframerica.aero
Coordinator / Head	Antônio Droghetti Neto
Phone	+55 (61) 3214-6790
E-mail	adroghetti@inframerica.aero
Project Schedule	November/2012 to April/2013 - Masterokabbbug and Economic Analysis. Up to 2020: Development of 500 thousand m ² of Gross Area for Lease
Contracting model	Granting of use
Investment Type	Public and Private

Project	Deployment of Capital Digital Technology Park, in Brasília - DF
<i>Website in Portuguese / English</i>	www.terracap.df.gov.br
<i>Description</i>	<p>The design of Technology Park Digital Capital (PTCD), an initiative of the Agency for Development of the Federal District - TERRACAP was designed from conducting a broad study of technical and economic viability in partnership with the Center for Development of Support Technology (CDT) of University of Brasília (UNB), which it concluded through the adoption of the model of public-private partnership by conducting a Special Purpose Company between TERRACAP and private partner to be chosen through competitive bidding.</p> <p>This Special Purpose Company may explore, with exclusivity for a period of up to 35 years, the full range of services to be made available for companies setting up in the park, such as: real estate (location, built to suit, built to suit and operate, co-location), condo management, water and sewer, electricity, security and building maintenance, internal transportation of personnel, operations in Information Technology and Communication (network data communication, ultra broadband internet, Wireless broadband internet, enterprise telephony, video conferencing, Closed Circuit Television (CCTV), hosting of content websites, email, network management support, convenience services (food, fitness, banking, various shops, convention center and hotels), encouraging technological innovation (participation in joint ventures, investment fund formation and allocation of PTCD venture capital) and promotion of cooperative interactions between the institutions installed in PTCD (participation in research and development, patents and management of copyright, incubation, creation of startups, etc).</p> <p>From a strategic standpoint, the Capital Digital Technology Park is highly imperative for the Government of the Federal District, it promotes a significant change in its array of development, in that it consolidates the economic vocation of the capital in the generation of products and services of high added value.</p> <p>Its main objective is the development of the business sector of Information Technology and Communication and the Federal District of Brazil and it will be developed in an environment of interaction between different agents that promote technological innovation, knowledge and research: State, academia and the productive sector.</p> <p>PTCD will be built on an area of about 96 hectares of the property of TERRACAP and forecasts to attract more than 1,000 companies of different sizes, as well as the generation of about 25,000 direct jobs.</p> <p>From the point of view of turnover, economic feasibility studies conducted show that deploying PTCD will boost the ICT segment in DF so that it will make the country's capital the second market in the in this segment of the country, in addition to double the sector participation in local GDP.</p> <p>In summary, the Capital Digital Technology Park presents itself as an important initiative to achieve social and economic development, with structural changes in the model of economic and urban development of the city and ultimately puts the capital of Brazil in the national and international scenario of innovation technology.</p>
<i>Location</i>	Parque Tecnológico Capital Digital, Lote 1 – Brasília-DF.
<i>Sector covered by the project</i>	TIC - Information and Communication Technologies (CNAE 58-63)
<i>Total Project Value (R\$)</i>	2.472.269.208,43
<i>Expected rate of return</i>	TIR nominal 13.04%
<i>Period / term of cooperation</i>	20 (twenty) years, extendable for up to another 15 (fifteen) years
<i>Additional information</i>	On 14/03/2013 the Bid Notice was published in the Official Gazette of the Federal District. On 28/05/2013 there will be received the tender documents and the proposals of interested parties and on 29/05/2013 the opening will be held.
<i>Name of the Institution</i>	Development Agency of the Federal District - TERRACAP
<i>Address</i>	Division of Municipal Administration - SAM, Bloco "F", Brasília, Distrito Federal, CEP: 70.620-000
<i>Website in Portuguese</i>	www.terracap.df.gov.br
<i>Website in English</i>	www.terracap.df.gov.br
<i>Coordinator / Head</i>	José Humberto Matias de Paula, Executive Director of Exploration and Creation of New Ventures of TERRACAP
<i>Phone</i>	+55 (61) 3342-1425
<i>E-mail</i>	jhmatias2011@gmail.com
<i>Project Schedule</i>	Completion of PPP in 2013 and construction and entry in operation in phases from 2014 to 2016
<i>Contracting model</i>	Public-private partnership
<i>Investment Type</i>	Public and Private

Project	Granting the operation of the National Stadium in Brasilia
<i>Website in Portuguese / English</i>	Not yet available
<i>Description</i>	<p>The National Stadium in Brasilia, with capacity for 70 thousand spectators, will receive the games of FIFA World Cup Brazil 2014, having been specified in its works the most modern technologies of global sports and entertainment.</p> <p>The building is equipped with large areas available for sale, in which there can be installed offices, bars, restaurants, cinemas, shops, among others.</p> <p>The stadium has also LEED Platinum environmental certification and is fully adapted to receive great international shows, and Brasilia has the highest per capita income of Brazil and the third largest airport in terms of users.</p> <p>The areas surrounding the stadium have other sporting equipment such as gym, water park and convention center that will be the subject of integrated business proposal.</p> <p>The sequence of photovoltaic panels installed on the roof of the stadium will be able to generate up to 2.5 MW of power.</p> <p>The granting of the operation of the stadium should consider a minimum annual schedule of events and games and payment of the grantor.</p>
<i>Location</i>	Located in the center of the federal capital of Brazil, at 2 Km of the Presidential Palace and the Brazilian parliament, less than 2 km from the central station and subway and 100 meters from the convention center in the city. Main hotels and shopping centers in the capital are less than 1 km away.
<i>Sector covered by the project</i>	Real estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56), Energy (CNAE 35)
<i>Total Project Value (R\$)</i>	1.300.000.000,00
<i>Expected rate of return</i>	To be defined
<i>Period / term of cooperation</i>	25 to 30 years renewable for a similar period
<i>Additional information</i>	Upon completion of the FIFA World Cup the stadium will be fully available to the dealer.
<i>Name of the Institution</i>	Development Agency of the Federal District - TERRACAP
<i>Address</i>	SAM, Bloco "F", Edifício Sede - Brasília/DF - CEP: 70.620-000
<i>Website in Portuguese</i>	www.terracap.df.gov.br
<i>Website in English</i>	www.terracap.df.gov.br
<i>Coordinator / Head</i>	Antonio Carlos Lins - President
<i>Phone</i>	+55 (61) 3342-2402 and +55 (61) 3342-1792
<i>E-mail</i>	sac@terracap.df.gov.br
<i>Project Schedule</i>	Completion scheduled for April 2013. Availability to the entrepreneur in July 2014.
<i>Contracting model</i>	Bidding for costly concession of use for a specified time
<i>Investment Type</i>	Private

Espírito Santo

Indication of date and time 3/13/2013 6:40:19 PM

Name of State	Espírito Santo
Area of State	46,000 km ²
Capital	Vitória
Population of the State	3,500,000
Population of the Capital	330
Economically active population	1,827,431 (IBGE, 2010)
Population growth rate	1.27% annual growth rate from 2000 to 2010
Employment rate	7.28% (IBGE, 2010)
Real GDP	R\$ 82.1 billion (IBGE, 2010)
Per capita GDP	R\$ 23,379.00
Trade and Services	66.63%
Industry	28.07%
Agriculture	5.3%
Average wage (trade and services) in R\$	Retail Trade R\$ 1,024.01 Wholesaler R\$ 1,549.49
Number of technical schools	25 units of the Federal Institute of Education, Science and Technology of Espírito Santo - IFES and 08 SENAI's
Number of Universities	01 University (UFES), 03 Colleges and 83 Faculties
Number of graduate courses	602 courses (MEC, 2010)
Number of graduates in the areas related to trade and services per year.	16,474
Availability of international schools	4
Average cost of electricity / MWh	R\$ 245.92 / MWh for Blue Seasonal Time Rate (Dry Tip) R\$ 131.69 / MWh - Blue Seasonal Fare Blue (Out of Wet Tip) R\$ 1,249.49 MWh Green Seasonal Time Rate (Dry Tip) , R \$ 131.69 / MWh - Green Seasonal Time Rate (Out of Wet Tip)
Average cost of commercial rent / m ²	R\$ 43.33 m ²

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Espírito Santo has a diversified and internationalized economy and has a portfolio of private investments in more than 170 projects that exceed R\$ 100 billion. This is a reflection of the government's effort to strengthen the traditional sectors and attract other major industrial investments.

Main sectors:

Steel and Mining - Espírito Santo is the largest exporter of iron ore pellets in the world and is a major producer of steel.

Oil and Gas - Espírito Santo is the second largest producer of oil and natural gas. The prospects around the chain of oil and natural gas move business, attract investments and generate good opportunities for investors such as the naval sector, logistics to meet the exploration and production activities, among others.

Pulp and Paper - Fibria, the world's number one producer of bleached eucalyptus pulp, is installed in the state. The company has Portocel, only port in Brazil specialized in shipping cellulose.

Furniture - the sixth largest furniture pole of Brazil.

Agribusiness - The state is the second largest producer and exporter of coffee from Brazil, a major producer of eggs and number one in the production and export of papaya and dwarf coconut production. The state hosts one of the major juice factories in the world.

Automotive - The automotive industry is new in Espírito do Santo and Marcopolo, a leading bus manufacturers in the world, is installing a business unit there.

Metalworking - the state became a major supplier hub of goods and services in the metal-mechanic sector, both for local industry and for the country, with about 150 companies.

There are other traditional sectors in Espírito Santo that employ many people. SMEs are located in several municipalities. Some sectors are: garments with more than 2000 companies, Marble and Granite - Brazil's largest exporter and national leader in the production of rocks.

COMPETITIVE ADVANTAGES: TAX INCENTIVES:

1. INVEST-ES: Program that aims to contribute to the expansion, modernization and diversification of the state economy, through tax incentives. The main incentives are:

- » Deferral of payment of VAT (ICMS) on various operations;
- » Presumed credit in interstate operations;
- » Reduction of the calculation basis in domestic operations.

2. SUDENE: Benefit corporations holding private investments in 28 counties of northern Espírito Santo, considered a priority for the region, through the administration of tax incentives.

75% reduction of income tax - IRPJ on the amount payable for 10 years; and

Possibility of reinvestment of 30% of income tax due (7.5% of the total) for the acquisition of machinery and equipment;

Indication of date and time 3/20/2013 4:53:34 PM

Project	SEA CRUISE TERMINAL
Website in Portuguese / English	http://www.turismo.es.gov.br/_midias/pdf/terminal-1602-51477d084dce4.pdf
Description	Sea Cruise Terminal is an important complex for maritime tourism in the state of Espírito Santo, giving to the city of Vitória, the state capital, an infrastructure of great strategic interest in attracting cruise ships and economic dynamics of the city.
Location	Located on the north shore of the Bay of Suá, along Praça do Papa, in the city of Vitória, state of Espírito Santo.
Sector covered by the project	Tourism (CNAE 55-56)
Total Project Value (R\$)	400.000.000,00
Expected rate of return	Contact the State Departments of Transportation and Public Works or the State Department of Tourism
Period / term of cooperation	25 year of concession
Additional information	<p>The Sea Cruise Terminal is located on the north shore of the Bay of Suá along Praça do Papa. The Sea Cruise Terminal of Bay of Suá will consist of a quay for mooring liners, a marina and a water transport terminal that will promote the transport of passengers between the cities of Vitoria and Vila Velha.</p> <p>With quay length of 500 m, the cruise terminal will allow simultaneous berthing of two transatlantic with lengths of 200 to 220 meters, and support facilities for passengers and users of the marina.</p> <p>The installation of the marina will use the water level nestled between the platform edge and the cruise terminal, offering excellent conditions for the parking of recreational craft. With the proposed layout, the marina will have a capacity of around 400 vessels, with lengths that can go up to 20 m.</p> <p>Next to Praça do Papa, and sheltered from the swell and currents, will be the Waterway Terminal, composed of two berths consisting of metal floating pontoons, attached to land by walkways. On the other side of the bay, the Waterway Terminal Prainha will also consist of a metallic floating pontoon, which will be connected to the structure of the old pier existing there, which may require some restoration work.</p> <p>The proposed package will also consider a walkway between Praça do Papa and the theater-museum Cais das Artes, constituting of an open terrace to the enjoyment of the city, joining a promenade by the sea and the dynamic spectacle of the port and cultural activities of Cais das Artes.</p>
Name of the Institution	State Department of Public Works and Transport
Address	Avenida Nossa Senhora da Penhas, 714/6º andar - Vitória, ES CEP: 29.055-918
Website in Portuguese	http://www.turismo.es.gov.br/_midias/pdf/terminal-1602-51477d084dce4.pdf
Website in English	http://www.turismo.es.gov.br/_midias/pdf/terminal-1602-51477d084dce4.pdf
Coordinator / Head	Valdir Uliana
Phone	+55 (27) 3636-9608
E-mail	vuliana@setop.es.gov.br
Project Schedule	02 years after the identification of funding sources
Contracting model	Public-private partnership
Investment Type	Public and Private

Goiás

Indication of date and time

4/17/2013 9:17:21 AM

Name of State	Goiás
Area of the State	340.086,698 Km ²
Capital	Goiânia
Population of the State	6.154.996 inhabitants
Population of the Capital	1.333.767 inhabitants
Economically active population	53,28%
Population growth rate	0,0168
Employment rate	7,68%
Real GDP	97.575.930,34 (R\$ mil)
Per capita GDP	R\$16.251,70
Trade and Services	59,32%
Industry	26,59%
Agriculture	14,10%
Average wage (trade and services) in R\$	R\$1.330,82
Number of technical schools	25
Number of Universities	73
Number of graduate courses	16.564
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	3
Average cost of electricity / MWh	R\$ 251,75 – MW/h
Average cost of commercial rent / m2	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

The focus sectors for investment attraction are: Aviation; Storage and auxiliary transport activities (Distribution Center and Logistics); Activities in support of forest production; Activities to support the extraction of minerals; Maintenance, repair and installation of machinery and equipment, Decontamination and other waste management services; activities of information technology services; activities provide information services; scientific Research and Development (R & D) other professional activities, scientific and technical (Design Services); Activity to support agriculture and livestock; postharvest activities, Education, activities attention to human health; activities health care integrated with human welfare, provided in collective and private residences; activities artistic, creative and spectacles; activities linked to the cultural and environmental heritage.

All segments of the Trade and Services are handled by the Constitutional Fund of the Midwest (FCO), except those that are arranged in programming as “items not fundable”.

Since, the sectors with competitive advantages and growth prospects in the state, with opportunities for future investment are 1) those that add value in agribusiness (especially agribusiness), as R & D, maintenance, repair and installation of machinery and equipment, and logistics and 2) those that produce new products and new designs, and 3) that strengthen the training and development of human capital; 4) Distribution Center; 5) Information Technology and communication.

Display date and time

Project	Anápolis Cargo Airport
Website in Portuguese / English	
Description	<p>The Cargo Airport runway will be 3 000 m long and 45 m wide. The work will allow the integration of the airfreight terminal to the Multimodal Logistic Platform.</p> <p>Located just beside the Agro Industrial District of Anapolis – DAIA, it is in a strategic position regarding the transportation of added-value products, making the products from Goiás and Brazil more competitive in the global market, since it will offer the required physical structure to receive, store, file and ship goods.</p>
Location	Anápolis - GO
Sector (s) comprised by the project	Logistics
Project Total Value (R\$)	R\$ 140,000,000.00 (one hundred forty million reais)
Expected return rate	Studies in progress
Cooperation period / term	Studies in progress
Additional information	
Institution's Name	The State of Goiás Government
Address	Palácio Pedro Ludovico Teixeira, nº 400, 7º andar - Centro Goiânia - GO
Website in Portuguese	www.administracao.go.gov.br/
Website in English	
Coordinator / Officer in Charge	João Bosco Adorno
Telephone	+55 (62) 9172-6616
E-mail	julio-arp@segplan.go.gov.br
Project Schedule	Work already in progress
Contracting model	Concession
Investment type	Public - private

Display date and time

Project	Convention Center of Anápolis
<i>Website in Portuguese / English</i>	
<i>Description</i>	Construction of the Convention, Culture and Agro Industrial Center of Anápolis to guarantee a suitable environment to the development of business and performance of cultural events in the region where Anápolis is located. Furthermore, the Convention and Culture Centers of Goiânia and Brasília have not been responsive to demands, requiring advanced booking. Therefore, these arguments emphasize the importance of the State of Goiás as host of convention centers as a good alternative to the Goiânia's and Brasília's Convention Centers.
<i>Location</i>	Anápolis, a city between the State Capital – Goiânia - and Brasília - the country capital -, is located in the intersection of two main highways – BR- 153, linking the northern region of the country to the southern , and the BR-060 to the eastern. It is also located at the point where the Norte-Sul Railway and the Centro Atlântica Railways intersect. Besides its strategic location, this city hosts the Agro industrial District of Anápolis – DAIA, the largest one in the Mid-West and the Northern regions of Brazil, and bears a vocation that emphasizes the pharmaceuticals, car industries, defense projects and aviation. As a matter of fact, the DAIA is home to the fourth largest pharmaceutical pole of the country; the second one in pharmaceutical products, additionally to an Interior Custom Station – Porto Seco Centro-Oeste, which improves the competitiveness in imports and exports-related businesses. There is also an important center of higher education and technology to guarantee the qualification of local workforce, and the Military Air Force of The Federal Government, in Anápolis. The Goiânia-Brasília axis is the third urban complex of the country with up to 9 million inhabitants; goods production in both centers increases year after year and accounts for R\$ 230 billion of the estimated GNP. According to demographic estimates, the population in this region is expected to reach 20 million inhabitants, as of 2030.
<i>Sector (s) comprised by the project</i>	Tourism Hospitality Events
<i>Project Total Value (R\$)</i>	R\$ 100,000,000.00 (one hundred million reais)
<i>Expected return rate</i>	After defining the concession model
<i>Cooperation period / term</i>	30 + 30 years
<i>Additional information</i>	
<i>Institution's Name</i>	The State of Goiás Government
<i>Address</i>	Av. Gov. José Ludovico de Almeida, nº 20 (BR-153, Km 3,5)
<i>Website in Portuguese</i>	http://www.agetop.go.gov.br/
<i>Website in English</i>	
<i>Coordinator / Officer in Charge</i>	Luiz Antônio – Civil Works Director – AGETOP
<i>Telephone</i>	+55 (62) 3265-4000
<i>E-mail</i>	
<i>Project Schedule</i>	Programs compatibility (construction work being tendered)
<i>Contracting model</i>	Concession
<i>Investment type</i>	Public

Display date and time

Project	Goiás Velho Convention Center
<i>Website in Portuguese / English</i>	
<i>Description</i>	Construction of the Convention and Event Center – Cidade de Goiás: total area = 19 000 m ² , amounting to R\$ 30 million. Total constructed area: 12 000 m ² including: theater for 1200 people; auditorium for 500 people; multivalent rooms; fair and exhibit halls; administrative offices; food court; restrooms; parking lots (indoors and outdoors).
<i>Location</i>	The Convention Center is located in Cidade de Goiás or Goiás Velho, State of Goiás. According to the IBGE (Brazilian Statistic Agency), the population of Goiás Velho was estimated in 24 727 inhabitants in 2010. The county was recognized as a world historical and cultural site by the UNESCO, not only for the hundreds of years of its cultural history, but also for the luxuriant landscape that surrounds it.
<i>Sector (s) comprised by the project</i>	Tourism Hospitality Events
<i>Project Total Value (R\$)</i>	R\$ 30,000,000.00 (thirty million reais)
<i>Expected return rate</i>	Depending on contracts
<i>Cooperation period / term</i>	Studies in progress
<i>Additional information</i>	
<i>Institution's Name</i>	The State of Goiás Government
<i>Address</i>	Av. 85, nº 1593, Setor Marista, ZIP: 74160-010
<i>Website in Portuguese</i>	http://www.agdr.goias.gov.br/
<i>Website in English</i>	
<i>Coordinator / Officer in Charge</i>	Altair Lopes Gomes de Almeida
<i>Telephone</i>	+55 (62) 3201-3962
<i>E-mail</i>	altair.almeida@agdr.go.gov.br
<i>Project Schedule</i>	In bidding stage
<i>Contracting model</i>	In bidding stage
<i>Investment type</i>	Public

Display date and time

Project	Multimodal Platform of Anápolis
<i>Website in Portuguese / English</i>	
<i>Description</i>	The platform will be built in an area of 6.967.790 m ² , halfway the Agro Industrial District of Anápolis (DAIA) - an important axis of logistic integration retarding road and railway transportation, not to mention the 84 businesses already settled in Anápolis. The Logistic Multimodal Platform of Goiás will establish the concept of logistic intelligence, multimodality and remote controlled central unit, besides optimizing freights and facilitating access to the main routes of the country through airports, railways and roads. Services available: <ul style="list-style-type: none"> · Multi temperature storage and distribution · Custom clearance and freight contract · Goods fixing, processing and packing · Freight centralization and decentralization · Financial and telecommunication services · Product industrial assembly
<i>Location</i>	Anápolis - GO
<i>Sector (s) comprised by the project</i>	Logistics
<i>Project Total Value (R\$)</i>	R\$ 1,500,000,000.00 (one billion five hundred million reais)
<i>Expected return rate</i>	9% of the Project per year (market estimate of 15% per year)
<i>Cooperation period / term</i>	25 years (studies in progress)
<i>Additional information</i>	
<i>Institution's Name</i>	The State of Goiás Government
<i>Address</i>	Palácio Pedro Ludovico Teixeira, nº 400, 7º andar - Centro Goiânia - GO
<i>Website in Portuguese</i>	www.administracao.go.gov.br
<i>Website in English</i>	
<i>Coordinator / Officer in Charge</i>	Julio Alfredo Rosa Paschoal
<i>Telephone</i>	+55 (62) 3201-5793
<i>E-mail</i>	julio-arp@segplan.go.gov.br
<i>Project Schedule</i>	Validation of the Economic financial model Development of the Call for Bid
<i>Contracting model</i>	Concession
<i>Investment type</i>	Public - private

Maranhão

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Indication of date and time

3/21/2013 5:07:35 PM

Name of State	Maranhão
Area of the State	331.937,45 m ²
Capital	São Luís
Population of the State	6.714.314
Population of the Capital	1.039.610
Economically active population	3.041.592
Population growth rate	1,50%
Employment rate	5,50%
Real GDP	45.26 Billion
Per capita GDP	R\$6.888,00
Trade and services	67,10%
Industry	15,70%
Agriculture	17,20%
Average wage (trade and services) in R\$	R\$745,80
Number of technical schools	16
Number of Universities	4
Number of graduate courses	172
Number of graduates in the areas related to trade and services per year.	4000
Availability of international schools	1
Average cost of electricity / MWh	R\$ 272
Average cost of commercial rent / m ²	60,00/m ²

After a year of stagnation due to the global financial crisis, the Brazilian economy has resumed growth in 2010. The Northeast region is growing at a fast rate and has been highlighting from other regions of the country. In the context of major transformations in Brazil, Maranhão presents a very promising scenario. Like other Northeastern States, Maranhão lives a large economic growth process, which began in 2009, due to a large infrastructure works and a package of private investment which, combined, exceed the amount of R\$ 100 billion for the next five years. Over all units of the Federation, the State stands out for having one of the best private investment portfolios. Resources are estimated at more than R\$ 85 billion, from large national private groups, and foreign private groups and has operated in various areas of the economy, such as refinery of oil, natural gas, power generation (thermal, hydroelectric, biomass and wind), cellulose and paper, sugar cane and alcohol, cement production, steelworks, among others, that are giving a new orientation and a new dynamism to the economy of Maranhão. The State of Maranhão has a set of natural conditions, as privileged geographical location, vast expanse of land, plenty of water combined with the infrastructure of ports, railroads, roads, energy and others. All this infrastructure is undergoing a rigorous process of improvement, expansion and modernization, with public and private investments that aim to meet the great demand of the companies which seek the State to invest. New industrial and agro-industrial centers are redrawing the map of the development of the State, creating new economic borders and multiplying the opportunities for integration of an increasing number of municipalities. This is how Maranhão wants to reach the list of 10 States with the largest Gross Domestic Products (GDP) of Brazil until 2020 and contribute decisively to the improvement of human development index (HDI), distributing the generated wealth with all regions.

Project	Construction of Export Processing Zone of São Luís/MA
<i>Web page in Portuguese / in English</i>	Under construction
<i>Description</i>	<p>The EPZ of ZPE in São Luís, in line with the National productive Development Policy (PNDP), it is an industrial district encouraged and bonded by the Federal Revenue Service (suspension of II, IPI, Confins, Confins - imports, PIS / PASEP, PIS / PASEP Imports, AFRMM), in addition to local and state benefits;</p> <p>Implemented companies will be from license or authorization of federal agencies, with the exception of public health controls, the interests of national security and environmental protection. They can also keep abroad 100% of currency obtained in exports. They should destine 80% of production to foreign markets, and sell in the domestic market up to 20% of production (This percentage can be changed, because there is processed in the National Congress for a bill to increase by 40% domestic sales);</p> <p>The ZPE administrator of São Luís is a corporation, under the control of the state government.</p>
<i>Location</i>	Area/District/Port Zone of São Luís with highway (BR-135), Railway (CFN and EFC) and Airport connections (20 km from São Luís Airport).
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33)
<i>Total project amount (R\$)</i>	20,000,000.00
<i>Expected return rate</i>	n/a
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	<p>Exporting Processing Zones (ZPEs) are industrial districts under incentives, where companies operate with exemption of taxes, foreign exchange freedom (they can keep abroad permanently, the foreign currency obtained in exports) and simplified administrative procedures - with the condition of destining at least 80% of production to foreign markets. The share of up to 20% in production sold in the domestic market fully pay taxes normally levied on imports.</p> <p>Goals:</p> <p>The EPZs (and similar mechanisms) are the most widely used instrument in the world to promote, at the same time, the following goals:</p> <ul style="list-style-type: none"> - Attract foreign investment geared for exports; - Put domestic enterprises on an equal footing with its competitors located in other countries, which have similar mechanisms; - Create jobs; - Increase the added value of exports and strengthen the payments balance; - Spread new technologies and modern management practices; - Fix regional disparities.
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	Augusto César Maia
<i>Telephone</i>	+55 (98) 3235 8621
<i>E-mail</i>	gabinete@sedinc.ma.gov.br
<i>Project schedule</i>	4 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Bacabal/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Bacabal shall initially house activities of industries for food and beverage production, footwear, clothing, toiletry, dairy products, wood and artifacts, pottery, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city of Bacabal has a population of 100,014 inhabitants, distant of 240 km from the capital city by highway cross-section of BR-316. The city's economy is based on agriculture. The city has one of the largest herds of cattle in Maranhão, which could provide leather for leather industry (tanneries). The trade is based on the provision of products and services.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects.
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	1 year
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Pinheiro/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Pinheiro shall initially house activities of industries for production of food products, footwear, dairy products, and wood and artifacts, ceramics, beverages, hygiene and cleaning products, among others. In addition to being the first Industrial District to be implemented in the Northwest of Maranhão, boosting the region for attraction of investments;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Pinheiro has a population of 78,147 inhabitants, distant of 333 km from the capital city from the cross-section of MA-006 with MA-106, the city's economy is based on agriculture.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	1 year
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Alcântara/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Alcântara shall initially house activities to provide services to the Alcântara Launch Center (CLA), of the Aeronautics, and industries for production of food, furniture, wood and artifacts, ceramics, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Alcântara has a population of 21,894 inhabitants, distant of 30 km from the capital city, and it is an important aerospace base where the Alcântara Launch Center is located (CLA), aeronautical installation that takes care of spatial projects in Brazil. It may turn an important aerospace technological center with the industrial development and provision of services to CLA of the Aeronautics;
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Apicum-Açu/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Apicum-Açu shall initially house processing industries and industrialization of fish products to be sold in São Luis and national market;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city of Apicum-Açu has a population of 15,255 inhabitants, distant 450 km from the capital city by highway MA-303 and it is important region in the production of fish and crustaceans of the Brazilian coastline;
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects.
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Barreirinhas/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Barreirinhas should initially house activities to provide services to Petrobrás and industries for food and beverage production, furniture, wood and artifacts, pottery, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Barreirinhas has a population of 54,930 inhabitants, distant 252 km from the capital city by highways BR-402 Translitorânea and MA-255. The city's economy is based on oil, gas in Barreirinhas basin and tourism.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Capinzal do Norte/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Capinzal do Norte should initially house activities to provide services for the companies OGX/MPX/Petra and industries for production of furniture, wood and artifacts, ceramics, food and beverages, hygiene and cleaning products, among others;</p> <p>Each Industrial District will have an average forecast of 30 companies to be installed;</p> <ul style="list-style-type: none"> • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Capinzal do Norte has a population of 10,698 inhabitants, distant 284 km from the capital city by highway BR-135, important pole for exploration of natural gas.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84; 94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	1 year
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Caxias/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Caxias shall initially house activities of industries for food and beverage production, footwear, non-metallic minerals, clothing, toiletry, dairy products, wood and artifacts, pottery, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city of Caxias has a population of 155,202 inhabitants, distant of 360 km from the capital city by highway, cross-section of BR-316 and BR-222 and Transnordestina railway. The city's economy is based on Schincariol plant, which currently employs approximately 3,000 people. It is very well positioned strategically between São Luís and Teresina;
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects.
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 98 3235 8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Chapadinha/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Chapadinha should initially house activities to provide services to companies of the Suzano Renewable Energy Complex and industries for food production, furniture, and wood and artifacts, ceramics, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Chapadinha has a population of 74,273 inhabitants, distant of 245 Km from the capital city by highway BR-222, and is important center for pellets and biomass production.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Codó/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Codó shall initially house activities of industries for cleaning and hygiene products, food and beverage, footwear, clothing, toiletry, wood and artifacts, pottery, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city of Codó has a population of 118,072 inhabitants, distant of 290 km from the capital city by highways BR-316 and MA-026 and Transnordestina railway. The city's economy is based on the FC Oliveira Cleaning Products factory, which currently employs approximately 1,500 people. Codó was major producer of cotton since the colonial period, participating actively in the industrialization process of the state in the textile industry, with operation of a factory that produced cotton, denim, blends, scratched and bags. Today it stands out in rice, cassava, corn and beans production;
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects.
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	2 years
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Presidente Dutra/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Presidente Dutra should house activities to provide services for the companies OGX/MPX/Petra and industries for production of hygiene and cleaning products, furniture, and wood and artifacts, ceramics, food and beverages, among others. The company NUTRILAR is already implemented in the city, which produces cleaning and hygiene materials using Babassu oil as raw material, generating more than 200 direct jobs;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Presidente Dutra has a population of 45,154 inhabitants, distant of 355 km from the capital city by highway BR-135, it is located in the region of natural gas exploration by the company OGX and having influence also in the city of Santo Antônio dos Lopes, where the Parnaíba thermoelectric Complex is being built by MPX Energy and Petra Energy, which will use the natural gas. The city has a privileged location, being at the cross-section of BR-135 and BR-226;
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	1 year
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Construction of Industrial District of Santa Inês/MA
Web page in Portuguese / in English	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#UUt5LrKPXk8
Description	<p>The Industrial District of Santa Inês shall initially house activities of industries for food and beverage production, footwear, dairy products, wood and artifacts, pottery, food and beverage, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
Location	The city seat of the ID of Santa Inês has a population of 78,182 inhabitants, distant of 250 km from the capital city by highway BR-316 and Carajás Railway. The city's economy is based on trade. Santa Inês is the seat for several cities within 200 km. Apart from trade, other sectors that stand out are the services, agriculture and, recently, the Real Estate sector;
Sector(s) covered by project	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84; 94 to 96)
Total project amount (R\$)	7,000,000.00
Expected return rate	15% /year
Cooperation period / term	2013/2015
Additional information	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects.
Institution name	Development, Industry and Trade State Department
Address	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
Web page in Portuguese	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
Web page in English	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
Coordinator / Head	David Fernandes
Telephone	+55 (98) 3235-8621
E-mail	david.fernandes@sedinc.ma.gov.br
Project schedule	1 year
Contracting type	Bidding process
Investment type	Public and Private

Project	Construction of Industrial District of Timon/MA
<i>Web page in Portuguese / in English</i>	http://www.sedinc.ma.gov.br/paginas/view/menu.aspx?id=203&p=665#.UUt5LrKPXk8
<i>Description</i>	<p>The Industrial District of Timon shall initially house activities of industries for production of food products, footwear, dairy products, and wood and artifacts, pottery, footwear, hygiene and cleaning products, among others;</p> <ul style="list-style-type: none"> • Each Industrial District will have an average forecast of 30 companies to be implemented; • The environmental licensing of implementation of industrial districts will be under SEDINC's responsibility; • The sale of plots for implementation of industries in districts will be under SEDINC's responsibility; • Companies interested in settling in the IDs should fill in a Query Letter available on SEDINC's website; • Companies implemented will have the support of PROMARANHÃO incentive programs and the Suppliers Development Program, as well as the training program and training of manpower "Professional Maranhão"; • The executive engineering design and environmental impact studies will specify in detail the infrastructure needs for the perfect functioning of each of the IDs; • These Industrial Districts (ID), with average area of 50 ha to be acquired by the State Government or local administrations, should have proper infrastructure to its profile and will basically count on: electric power network, paving and access roads, water supply and drainage, communication, urbanization, buildings for administration and training, among others to be scaled and detailed in the executive engineering design; • Maintenance must be shared in condominium by companies implemented under SEDINC's support and supervision;
<i>Location</i>	The city seat of the ID of Timon has a population of 155,460 inhabitants, distant of 450 km from the capital city by highway BR 316. In the industrial sector are mainly the furniture, and pottery Industry by the proximity to Teresina, capital city of Piauí.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	7,000,000.00
<i>Expected return rate</i>	15% /year
<i>Cooperation period / term</i>	2013/2015
<i>Additional information</i>	The Industrial Districts of Maranhão are intended to order the installation of industries in settled areas with the basic infrastructure necessary for implementation of various projects. In 2011 over R\$ 4 million were invested in the implementation of new districts and revitalization of existing ones. Currently, in operation are the districts of São Luís, Imperatriz, Porto Franco, Bacabal and Grajaú (completed in 2011).
<i>Institution name</i>	Development, Industry and Trade State Department
<i>Address</i>	Av Carlos Cunha s/n Calhau Ed Nagib Haickel 1º andar [1st floor]
<i>Web page in Portuguese</i>	http://www.sedinc.ma.gov.br/paginas/view/Default.aspx
<i>Web page in English</i>	http://www.sedinc.ma.gov.br/paginas/view/default.aspx?lang=en-US
<i>Coordinator / Head</i>	David Fernandes
<i>Telephone</i>	+55 (98) 3235-8621
<i>E-mail</i>	david.fernandes@sedinc.ma.gov.br
<i>Project schedule</i>	1 year
<i>Contracting type</i>	Bidding process
<i>Investment type</i>	Public and Private

Project	Industrial development and logistics project in backport of Itaqui over an area of 400 Ha under private condominium for rental of areas and facilities. São Luis/MA/Brazil
<i>Web page in Portuguese / in English</i>	Under construction
<i>Description</i>	<p>The project is located along the boundary of Itaqui port polygon, facing Highway BR-135, rail access and direct access to the berths of the future port expansion.</p> <p>Located in the industrial district of São Luis City, future growth complex and implementation of industries and logistics operators that offer services to the port.</p> <p>Project design parameters are based on quality standards and international safety requirements, allowing the implementation of the most demanding industries.</p> <p>Great potential in agribusiness, fertilizer, metallurgy, oil and manufacturing industry.</p>
<i>Location</i>	Itaqui-Bacanga Industrial district, facing BR-135, with direct access to Itaqui Port, 20 km from airport, public bus line in front of the area. Interconnected to the Transnordestina Railway. Geostrategically, it is the vertex of the Central – North corridor, roads and railways connecting Itaqui with Mato Grosso, Goiás, Piauí, Tocantins, Pará and Maranhão states.
<i>Sector(s) covered by project</i>	Sanitation and waste treatment (CNAE 36 to 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33)
<i>Total project amount (R\$)</i>	5,000,000.00
<i>Expected return rate</i>	20% /year
<i>Cooperation period / term</i>	Long term patrimonial project.
<i>Additional information</i>	Private, Logistics and industrial infrastructure of Itaqui backport, designed with direct rail and road connections with the port. Synergies with it offer many opportunities for joint development.
<i>Institution name</i>	CNLP LTDA.
<i>Address</i>	Avenida dos Holandeses, s/n Lote 25 a 28, Loteamento Quintas do Calhau. 65.072.850 – São Luis - Maranhão
<i>Web page in Portuguese</i>	under construction
<i>Web page in English</i>	under construction
<i>Coordinator / Head</i>	Mr. David Llorente Lekué
<i>Telephone</i>	+55 (98) 3235-4841
<i>E-mail</i>	esteve@llonch.com
<i>Project schedule</i>	Start of works 2014. Condo activity start second half of 2015. Condo 100% implemented in the first quarter of 2016.
<i>Contracting type</i>	Direct
<i>Investment type</i>	Private

Minas Gerais

Indication of date and time

3/18/2013 4:02:18 PM

Name of State	Minas Gerais
Area of the State	586,522.122 km ²
Capital	Belo Horizonte
Population of the State	19,597,330
Population of the Capital	2,375,151
Economically active population	2,708,000
Population growth rate	1.6%
Employment rate	5.1%
Real GDP	R\$ 351.3 billion
Per capita GDP	17,930.00
Trade and Services	57.9%
Industry	33.6%
Agriculture	8.5%
Average wage (trade and services) in R\$	R\$ 1,587.42
Number of technical schools	1,105
Number of Universities	22
Number of graduate courses	371
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	Yes.
Average cost of electricity / MWh	R\$ 148.39 / MWh rate - A4 - service at 13.8 KV
Average cost of commercial rent / m2	R\$ 65.74

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Minas Gerais is notable for being the 2nd most populous state (19.5 million people - 10% of the national total) and holds the 3rd largest GDP (Gross Domestic Product) among Brazilian states (9.5% of total). Its geographical position is privileged. Located in southeastern Brazil, Brazilian region that contributes over 50% to the GDP of Brazil, and near the Midwest and Northeast, the fastest growing in the country, the state makes the logistics center of the country. Moreover, it has the largest road and railway system, with the largest electricity distributor in Latin America and with a singular system of Economic Development coordinated by the State Department of Economic Development (HEAD). Linked to the HEADQUARTERS, we highlight the work of the INDI (Institute for Integrated Economic Development), the investment promotion agency.

Indication of date and time

3/20/2013 9:46:45 AM

Project	Convention Center of Belo Horizonte
Website in Portuguese / English	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Description	The government will involve private investors in the implementation of a convention center that is integrated with an agricultural exhibition facility, which represents one of the largest convention centers in Latin America. Partnership with government, in an environment of relatively low risk, to design, finance, build, operate and transfer the convention center / exhibition facility for agriculture as well as operating a number of commercial enterprises in the surrounding area.
Location	LOCATION: Av. Amazonas, 6030 (served by metro station Gameleira), Belo Horizonte, MG.
Sector(s) included in the project	Agriculture (CNAE 01-03)
Total Project Value (R\$)	R\$ 400,000,000.00
Expected rate of return	8.0%
Cooperation period / term	N/A
Extra information	Area: 9.8 hectares
Institution's Name	Central Unit for Public-Private Partnerships
Address	Rodovia Prefeito Américo Gianetti, S/Nº - Serra Verde - Cidade Administrativa CEP 31630-901, 3º andar, Prédio Minas, Secretaria de Estado de Desenvolvimento Econômico
Internet page in Portuguese	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Internet page in English	http://www.desenvolvimento.mg.gov.br/en/subsecretarias/unidade-ppp
Coordinator / Person in Charge	N/A
Phone	N/A
Email	N/A
Project timetable	The development project will be completed in March 2013. The notice shall be delivered by June 2013.
Contract Draft	Public-private partnership
Type of Investment	Public and Private

Indication of date and time

3/20/2013 9:17:07 AM

Project	Exploration, through administrative grant, transfer services, treatment and disposal of municipal solid waste in the municipalities under convention of the metropolitan region of Belo Horizonte and the Metropolitan attachments.
Website in Portuguese / English	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Description	The project involves the design, implementation, maintenance and operation of several transfer stations and solid waste from two plants to process domestic solid waste generated by 44 municipalities in the metropolitan region of Belo Horizonte. The investor will have an opportunity to participate in the bidding for a contract with a term of 30 years with flexible technology. The bidding will select a preferred proposal based on a unitary charge, paid by the government as well as the best environmental solution offered by the technology chosen. The government will bear 70% of the risk of long-term demand.
Location	The utilities company can choose where they will installed treatment plants and solid waste and submit a logistics solution according to the parameters defined in the PPP contract to meet demand.
Sector(s) included in the project	Sanitation and waste treatment (CNAE 36-39)
Total Project Value (R\$)	R\$ 400,000,000.00
Expected rate of return	N/A
Cooperation period / term	30 years
Extra information	N/A
Institution's Name	Central Unit for Public-Private Partnerships
Address	Rodovia Prefeito Américo Gianetti, S/Nº - Serra Verde - Cidade Administrativa CEP 31630-901, 3º andar, Prédio Minas, Secretaria de Estado de Desenvolvimento Econômico
Internet page in Portuguese	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Internet page in English	http://www.desenvolvimento.mg.gov.br/en/subsecretarias/unidade-ppp
Coordinator / Person in Charge	Marcos Siqueira Moraes
Phone	+55 (31) 3915 -3027
Email	marcos.moraes@ppp.mg.gov.br
Project timetable	The project design was completed in February 2013. The Notice will be issued by July 2013.
Contract Draft	Public-private partnership
Type of Investment	Public and Private

Indication of date and time

3/20/2013 9:35:37 AM

Project	Management of Environmentally Protected Areas
Website in Portuguese / English	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Description	The most important state parks shall be run under concession by the private sector. The project will require sophisticated levels of environmental protection, and the possibility of obtaining commercial revenue from the use of brands and tourist services. Investing in environmentally protected areas, near urban areas with clear tourist appeal, sharing the risks of demand with the State Government and associating the brand with its own green policies.
Location	In the state there are over thirty parks scattered in various regions.
Sector(s) included in the project	Tourism (CNAE 55 - 56)
Total Project Value (R\$)	R\$ 100,000,000.00
Expected rate of return	10.0%
Cooperation period / term	30 years
Extra information	Area: 2,200 hectares
Institution's Name	Central Unit for Public-Private Partnerships
Address	Rodovia Prefeito Américo Gianetti, S/Nº - Serra Verde - Cidade Administrativa CEP 31630-901, 3º andar, Prédio Minas, Secretaria de Estado de Desenvolvimento Econômico
Internet page in Portuguese	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Internet page in English	http://www.desenvolvimento.mg.gov.br/en/subsecretarias/unidade-ppp
Coordinator / Person in Charge	N/A
Phone	N/A
Email	N/A
Project timetable	The development project will be completed in February 2013. The Notice will be issued by July 2013.
Contract Draft	Public-private partnership
Type of Investment	Public and Private

Indication of date and time

3/20/2013 10:08:18 AM

Project	Regional Passenger Rail System
Website in Portuguese / English	http://www.trem.metropolitana.mg.gov.br/proposta.php
Description	The metropolitan area of Belo Horizonte is intersected by various railways traditionally used for transporting cargo. Considering the need to expand the mobility networks, these cargo lines are adapted and in some cases, duplicate to allow operation of regular lines through the passenger metropolitan area. Design, finance, build and operate passenger lines (including trains) in the metropolitan area in accordance with the concession / PPP. The demand and financial risks will be borne partly by the public sector.
Location	The project includes the reactivation of passenger transportation passing necessarily through existing railroads, divided into the following lots: 1. Divinópolis – Betim – Belo Horizonte – Sete Lagoas 2. Belo Horizonte – Brumadinho – Águas Claras – Eldorado 3. Belo Horizonte – Nova Lima – Conselheiro Lafaiete – Ouro Preto.
Sector(s) included in the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Total Project Value (R\$)	R\$ 1,400,000,000.00
Expected rate of return	N/A
Cooperation period / term	N/A
Extra information	Extension of approximately 530 Km
Institution's Name	Central Unit for Public-Private Partnerships
Address	Rodovia Prefeito Américo Gianetti, S/Nº - Serra Verde - Cidade Administrativa CEP 31630-901, 3º andar, Prédio Minas, Secretaria de Estado de Desenvolvimento Econômico
Internet page in Portuguese	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
Internet page in English	http://www.desenvolvimento.mg.gov.br/en/subsecretarias/unidade-ppp
Coordinator / Person in Charge	N/A
Phone	N/A
Email	N/A
Project timetable	The deadline for firms to express their interest is January 2013. The Request for Proposal will be issued in July 2013.
Contract Draft	Public-private partnership
Type of Investment	Public and Private

Project	The North Beltway of Belo Horizonte
<i>Website in Portuguese / English</i>	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
<i>Description</i>	The northern beltway of the Metropolitan Ring Road is a green project that will cross 8 cities and is considered one of the greatest works of structuring of the metropolitan area of Belo Horizonte. It shall enable the production flow metropolitan, relieving the current ring road that, over time, became an urban expressway. A Notice of Expression of Interest was issued to capture the opinion of private companies on the project and obtain feasibility studies. There is an opportunity to participate in these feasibility studies and, moreover, participate in the bidding for the concession of the Beltway.
<i>Location</i>	The project will go through 8 cities in the metropolitan region of Belo Horizonte.
<i>Sector(s) included in the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)
<i>Total Project Value (R\$)</i>	R\$ 1,200,000,000.00
<i>Expected rate of return</i>	10%
<i>Cooperation period / term</i>	35 years
<i>Extra information</i>	Extension: 68 Km
<i>Institution's Name</i>	Central Unit for Public-Private Partnerships
<i>Address</i>	Rodovia Prefeito Américo Gianetti, S/Nº - Serra Verde - Cidade Administrativa CEP 31630-901, 3º andar, Prédio Minas, Secretaria de Estado de Desenvolvimento Econômico
<i>Internet page in Portuguese</i>	http://www.desenvolvimento.mg.gov.br/pt/subsecretarias/unidade-ppp
<i>Internet page in English</i>	http://www.desenvolvimento.mg.gov.br/en/subsecretarias/unidade-ppp
<i>Coordinator / Person in Charge</i>	Marcos Siqueira Moraes
<i>Phone</i>	+55 (31) 3915 -3027
<i>Email</i>	marcos.moraes@ppp.mg.gov.br
<i>Project timetable</i>	The deadline for firms to express their interest is May 2013. The notice should be issued in December 2013.
<i>Contract Draft</i>	Public-private partnership
<i>Type of Investment</i>	Public and Private

Pará

Indication of date and time

3/19/2013 4:14:33 PM

Name of State	Pará
Area of the State	1,247,950 km ²
Capital	Belém
Population of the State	7,581,051
Population of the Capital	1,393,399
Economically active population	3,189,571
Population growth rate	2.05%
Employment rate	9.2%
Real GDP	R\$ 77.84 billion
Per capita GDP	10,259.00
Trade and Services	52.02%
Industry	29.19%
Agriculture	6.58%
Average wage (trade and services) in R\$	R\$ 926.18 Trade and R\$ 1,492.18 Service
Number of technical schools	154
Number of Universities	37
Number of graduate courses	209
Number of graduates in the areas related to trade and services per year.	3153
Availability of international schools	1
Average cost of electricity / MWh	R\$ 369.42 MW/h plus 25% taxes
Average cost of commercial rent / m2	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Considering the potential of Pará for attracting investment, highlight:

- » Logistics and Infrastructure;
- » Metalmechanics;
- » Technological Park area with lots available for: Biotechnology, Information Technology, Energy, Environmental Technology; Mineral Technology;
- » Processing Zones for Exports: in public notice phase;
- » Chemical products companies: Expanding market (SODA);
- » Açaí (Fruit);
- » Pará has the largest cattle herd in Brazil: Market for Frigorific Businesses, Leather Industry etc.

Pará is the largest producer of Kaolin:

Market for Ceramics, pharmaceuticals, pulp etc. Our incentives include:

State Incentives:

Awarded as per project analysis for implementation of new enterprises and modernization or diversification of enterprises already installed.

Criteria for award:

- » Generation of jobs and income
- » Internalization of purchases
- » Adding value
- » Degrading and polluting size of activity
- » Technological intensity and R & D

Methods:

- » Exemption from VAT
- » Presumed Credit up to 99.9%
- » Basis of reduction of up to 99.9%
- » Deferral of Payment of ICMS

Federal Incentives:

The Superintendency for Development of Amazônia - SUDAM analyzes and provides incentives for the production, which benefits people with legal deployment projects, expansion, diversification or modernization in whole or part.

The benefits granted to priority sectors and located in the area of operation of SUDAM are:

The abatement of 75% of the income tax and non-refundable, calculated based on the operating profit:

The deposits for reinvestment:

The exemption Freight Surcharge for Merchant Marine Renovation - AFRMM

Paraíba

Indication of date and time

3/22/2013 10:16:52 AM

Name of the State	Paraíba
State Area	56.469,778 km ²
Capital	João Pessoa
Population of the State	3,766,582 inhabitants
Population of the Capital	723,515 inhabitants
Economically Active Population	1,617,710 inhabitants
Rate of population growth	0.9% per year
Unemployment rate	8,20%
Real GDP	R\$ 31.947 million
GDP per capita	R\$8.481,00
Trade and Services	73,20%
Industry	22,50%
Agriculture	4,30%
Average wage (trade and services) in R\$	R\$1.801,22
Number of technical schools	14
Number of Universities	38 universities / colleges
Number of undergraduate courses	381
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	Yes
Average cost of electricity / MWh	R\$ 262.00 (industrial) and R\$ 317.00 (Residential)
Average cost of commercial rent / m2	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Paraíba is at the center of the Northeast Region of Brazil. It has a population of 3.8 million people and economic vocation for service rendering, accounting for 73.2% of its GDP. Its territory of 56.5 thousands km² extends from the coast to the hinterland and is among the states of Rio Grande do Norte and Pernambuco.

The strategic location favors logistics business, and the industrial production of Paraíba advances with 13 districts in the state and focus on completion of the Cement Pole, which will be responsible for the third largest production in the country within some years. The footwear industry is one of the fastest to employ in Paraíba, state with the fifth largest economy in the Northeast.

The State works to ensure a favorable business environment, integrated and focused on the consolidation of innovative investments. With the Program of Public-Private Partnerships, Paraíba puts itself available to carry out projects that involve structural works, such as: strategic bridge; revitalization of the Port of Cabedelo; construction of an offshore port; upgrading of the road network, including commuter rail; export processing zone and dry dock.

Highways duplicate and well preserved join the strategic location to form the ideal logistics. The port of Cabedelo, besides the proximity to Port of Suape, in Pernambuco, allows versatility for supply and distribution of production.

A proof of this potential has been proven with the installation, in João Pessoa, of the Northeast Distribution Center of Group Carrefour, one of the largest global networks of supermarkets, which chose Paraíba due to its location and facilitated logistics conditions.

To its agriculture we add up the value of technology in the field, such as the production of colored cotton, besides the large share of food and sugarcane agriculture.

The development internalizes with the technological pole of Campina Grande, where the Information Technology segment produces knowledge and technological innovation that is a national reference. Forming 250

electrical engineers and computer engineers per year, there is labor and investments that ensure national and international market for the sector.

Given the projection of new investments in the state, Paraíba is creating two industrial parks on the south coast of the state. Together, the areas could receive up to 200 industries who wish to settle in the state, with items of environmental conservation promoting sustainable production, and the

integration of supply chain companies with the automaker Fiat, which is being installed in Pernambuco.

Known for the beauty of its beaches, Paraíba today is dedicated to the model of business tourism. Investing in the structure of the Convention Center and the strengthening of the receptive network, the segment has growth projections, as well as the strengthening of leisure tourism and events promotion.

Indication of date and time 3/22/2013 10:07:49 AM

Project	Construction of Multiple Use Terminal (TMU) of Port Cabedelo
Website in Portuguese / English	http://docas.com.br
Description	The Multiple Use Terminal Port Cabedelo, whose first stage will have 102,605.64 m ² , will be of vital importance to the growth of port activity in Paraíba, enabling the movement of containers and integrating the state to national and international logistics chain.
Location	Cabedelo
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Total Project Value (R\$)	360.000.000,00
Expected rate of return	To be defined.
Period / term of cooperation	Three years
Additional information	-
Name of the Institution	Companhia Docas da Paraíba
Address	Av. Presidente João Pessoa, S/N, Centro, Cabedelo, PB. CEP 58310-000
Website in Portuguese	http://docaspb.com.br
Website in English	http://docaspb.com.br
Coordinator / Head	Wilbur Holmes Jácome (President)
Phone	+55 (83) 3250-3001
E-mail	presidencia@docaspb.com.br / chefiagabinete@docaspb.com.br
Project Schedule	To be defined.
Contracting model	Public-private partnership
Investment Type	Public and Private

Indication of date and time 3/22/2013 10:12:56 AM

Project	New Seaport
Website in Portuguese / English	http://paraiba.pb.gov.br/planejamento-e-gestao
Description	Building the Offshore Port on the Coast of Paraíba, including: planning; basic services; construction of mooring and backyard installations. The Offshore Construction of Port Mataraca, on the North Coast of the state, the Modal Port of the Northeast, is fortified with an additional Offshore terminal with full port infrastructure for bulk solids and liquids and backyard area with specialized Industrial District, located in the geographic center of the Northeastern Region.
Location	Mataraca (North Coast of Paraíba)
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Total Project Value (R\$)	360.000.000,00
Expected rate of return	To be defined.
Unemployment rate	
Period / term of cooperation	To be defined.
Additional information	-
Name of the Institution	Secretary of State of Planning and Management
Address	Av. João da Mata, S/N, Bloco IV, 6º andar, Jaguaribe, Centro Administrativo Estadual, João Pessoa, PB. CEP: 58015-020
Website in Portuguese	http://paraiba.pb.gov.br/planejamento-e-gestao
Website in English	http://paraiba.pb.gov.br/planejamento-e-gestao
Coordinator / Head	Gustavo Maurício. F. Nogueira (Secretary)
Phone	+55 (83) 3218-4825 / 4892 / 4893
E-mail	gustavo@seplag.pb.gov.br
Project Schedule	To be defined.
Contracting model	To be defined between concession and public-private partnership.
Investment Type	Public and Private

Indication of date and time 3/22/2013 10:05:23 AM

Project	Road Complex connecting the metropolitan area of João Pessoa with BR 101 highway: a) bridge linking Cabedelo to Costinha/PB, and b) Highway Costinha/PB - Intersection with BR 101
Website in Portuguese / English	http://paraiba.pb.gov.br/planejamento-e-gestao
Description	Deploy the Road Complex connecting the metropolitan area of João Pessoa with BR 101, composed of two important works in the highway mode: a) Construction of a bridge linking Cabedelo to Costinha/PB and b) Deployment of a highway using the highway route linking Costinha/PB to Trunking with BR 101, federal road. The initiative represents two important gains for economic infrastructure and tourism in the Northeast: first, the direct interconnection of the metropolitan area of João Pessoa with the BR 101 and Rio Grande do Norte, and second, the completion of the Coastal Tourist Corridor of the Northeast, allowing interconnection of the states of Rio Grande do Norte, Paraíba, Pernambuco, Alagoas, Sergipe and Bahia, through paved coastal road.
Location	Great João Pessoa
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Total Project Value (R\$)	600.000.000,00
Expected rate of return	To be defined
Period / term of cooperation	To be defined.
Additional information	-
Name of the Institution	Secretary of State of Planning and Management
Address	Av. João da Mata, S/N, Bloco IV, 6º andar, Jaguaribe, Centro Administrativo Estadual, João Pessoa, PB. CEP: 58015-020
Website in Portuguese	http://paraiba.pb.gov.br/planejamento-e-gestao
Website in English	http://paraiba.pb.gov.br/planejamento-e-gestao
Coordinator / Head	Gustavo Maurício. F. Nogueira (Secretary)
Phone	+55 (83) 3218-4825 / 4892 / 4893
E-mail	gustavo@seplag.pb.gov.br
Project Schedule	To be defined.
Contracting model	To be defined between concession and public-private partnership.
Investment Type	Public and Private

Paraná

Indication of date and time

3/21/2013 5:12:09 PM

Name of the State	Paraná
State Area	199.317 m ²
Capital	Curitiba
Population of the State	10.444.526
Population of the Capital	1.751.907
Economically Active Population	5.587.968
Rate of population growth	0,90%
Unemployment rate	5,40%
Real GDP	2.044 Billions
Per capita GDP	R\$20.804,17
Trade and Services	64,10%
Industry	27,50%
Agriculture	8,50%
Average wage (trade and services) in R\$	R\$1.110,53
Number of technical schools	337
Number of Universities	185
Number of undergraduate courses	326
Number of graduates in the areas related to trade and services per year.	78678
Availability of international schools	20 bilingual/ international schools
Average cost of electricity / MWh	R\$ 270.12 / MWh average with taxes
Average cost of commercial rent / m ²	R\$ 16,25/m ²

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

The State of Paraná has privileged geographic location related to the major markets of Latin America and is the gateway to the Mercosur countries. It is at the center of a region where more than 260 million consumers, whose productive activity within a radius of 1.5 billion kilometers generates more than 1.3 trillion dollars.

Paraná has ready infrastructure for the more adventurous projects. There are 2 ports, Port of Paranaguá being the second most important in Brazil. There are 6 airports with scheduled flights, especially international airports of Curitiba and Foz do Iguaçu. 13.7 thousand km of highways provide an interface between their cities and states and neighboring countries. 2000 km of railways connect the Port of Paranaguá to major regions of the state. The connectivity of Paraná is ensured in all regions by a fiber optic network for high stability.

The state produces 25% of hydroelectric power in Brazil, with abundant energy to offer to new industrial ventures. Paraná is a pioneer in Southern Brazil to invest in wind farms and is consolidated as a producer of biodiesel and biogas.

Qualified work is assured by 185 institutions of higher education, 4 and 7 federal state universities, 11 federal technology campi in the state.

Commitment to sustainable development guides our public policies. There are several areas of environmental preservation, highlighting: National Park of Iguaçu (Iguazu Falls), Serra do Mar and Superagui.

The world is in Paraná. Its population is the result of interbreeding between people from 5 continents. Multiculturalism embraces foreigners who settle here.

To attract new investment, the State of Paraná offers tax benefits as according to the Competitive Paraná Program (established by Decree 630/2011), which in summary gives delay in payment of ICMS incremental by a term of between 2 and 8 years and deferment of ICMS on electricity and natural gas supplied by companies in Parana.

Committed to the best international practices to attract investments, the State of Paraná offers potential investors the services of Paraná Development Agency - APD whose mission is to promote the potential of the state consolidated as the best environment for new productive investments in Brazil.

Indication of date and time 3/22/2013 12:00:40 PM

Project	Construction of sustainable metropolis and anchor of Arco Norte
Website in Portuguese / English	http://www.infraestrutura.pr.gov.br/
Description	<p>The Arco Norte is a Strategic Plan for Regional Development, which aims to raise the northern Paraná region to a differentiated level of competitiveness, providing attraction of public and private investment, nationally and internationally.</p> <p>The main project of Arco Norte is the proposal of establishment of an airport site, under the concept of "Airport City", equipped with modern equipment and logistics systems, equipped with two tracks of over 4 km in length each. Arco Norte's main objective is the creation of an ECOMETRÓPOLE, built by the municipalities involved.</p> <p>Its immediate surroundings can reconfigure the process of urban occupation with organized activities in technology based industrial clusters, logistics, entertainment, business centers, residential parks and complementary activities.</p>
Location	Londrina, North of the state of Paraná.
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Total Project Value (R\$)	2.000.000.000,00
Expected rate of return	10%
Period / term of cooperation	35 years
Additional information	Hiring feasibility study
Name of the Institution	SEIL - Government of Parana
Address	Avenida Iguaçú, 420 - 80230-020 - Curitiba - PR
Website in Portuguese	http://www.infraestrutura.pr.gov.br/
Website in English	http://www.infraestrutura.pr.gov.br/
Coordinator / Head	Rejane Karam
Phone	+55 (41) 3304-8539
E-mail	rejanek@seil.pr.gov.br
Project Schedule	July 2014
Contracting model	Grant
Investment Type	Private

Indication of date and time

3/22/2013 11:07:46 AM

Project	Expansion and modernization of the Port of Paranaguá
<i>Website in Portuguese / English</i>	http://www.portosdoparana.pr.gov.br/modules/conteudo/conteudo.php?conteudo=159
<i>Description</i>	Restructuring of the export corridor: is the construction of a system of piers for berthing four ships - larger than those that currently board the Port - forming a "T" perpendicular to the current pier, allowing the expansion of shipping capacity to 16 tons/hour and release of three berths for general cargo. In the western part of the commercial pier there will be built a system of piers for bulk cargo with berthing capacity for four ships. Expansion of the flammable pier with two berths; New berth and yard for containers terminal with 120 yards and 60 thousand m ² of backyard; New berth for PCC and passenger ships with terminal backyard with 30 thousand square meters for the construction of a receptive area for tourists.
<i>Location</i>	City of Paranaguá, coast of Paraná
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
<i>Total Project Value (R\$)</i>	1.045.000.000,00
<i>Expected rate of return</i>	8,30%
<i>Period / term of cooperation</i>	25 years, extendable for more 25 years
<i>Additional information</i>	The contraction model is still being studied.
<i>Name of the Institution</i>	Administration of Ports of Paranaguá and Antonina
<i>Address</i>	Avenida Ayrton Senna da Silva, 161 - D. Pedro II - 83203-800 - Paranaguá - PR41 3420-1143
<i>Website in Portuguese</i>	http://www.portosdoparana.pr.gov.br/modules/conteudo/conteudo.php?conteudo=159
<i>Website in English</i>	http://www.portosdoparana.pr.gov.br/portoagora.php?lang=US
<i>Coordinator / Head</i>	Luiz Henrique Tessuti Dividino
<i>Phone</i>	+55 (41) 3420-1143
<i>E-mail</i>	rejanek@seil.pr.gov.br
<i>Project Schedule</i>	beginning in March 2013
<i>Contracting model</i>	Bid
<i>Investment Type</i>	Private

Indication of date and time 3/22/2013 11:58:43 AM

Project	Passenger Railroad "Trem Pé Vermelho"
Website in Portuguese / English	http://www.infraestrutura.pr.gov.br/
Description	Construction of a passenger railroad in north Paraná, connecting the cities of Londrina and Maringá and their metropolitan regions, whose population exceeds 1 million inhabitants
Location	Northern Paraná, between Londrina and Maringá
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56), Other (CNAE 69-75, 77-82, 84, 94 to 96)
Total Project Value (R\$)	670.000.000,00
Expected rate of return	10%
Period / term of cooperation	20 years
Additional information	The Project consists of the Growth Acceleration Program of the Federal Government, pending the completion of feasibility studies.
Name of the Institution	Department of Infrastructure and Logistics
Address	Avenida Iguaçú, 420 - 80230-020 - Curitiba - PR
Website in Portuguese	http://www.infraestrutura.pr.gov.br/
Website in English	http://www.infraestrutura.pr.gov.br/
Coordinator / Head	Rejane Karan
Phone	+55 (41) 3304-8500
E-mail	rejanek@seil.pr.gov.br
Project Schedule	Beginning in 2014
Contracting model	Public-private partnership
Investment Type	Public and Private

Indication of date and time 3/22/2013 12:13:58 PM

Project	Poliduct Paraná
Website in Portuguese / English	http://www.infraestrutura.pr.gov.br/
Description	Construction of oil pipeline for the transport natural gas and biofuels, connecting the coast of Paraná with regions producing bioenergy
Location	Connects the northwest coast of the State with the State of Paraná
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Energy (CNAE 35), Agriculture (CNAE 01-03)
Total Project Value (R\$)	980.000.000,00
Expected rate of return	confidential
Period / term of cooperation	5 years
Additional information	The project already has environmental permits approved.
Name of the Institution	Alcoolpar
Address	Av. Carneiro Leão, 135 9º andar salas 903/904
Website in Portuguese	http://www.infraestrutura.pr.gov.br/
Website in English	http://www.infraestrutura.pr.gov.br/
Coordinator / Head	Rejane Karan
Phone	+55 (41) 3304-8500
E-mail	rejanek@seil.pr.gov.br
Project Schedule	Beginning in 2014
Contracting model	Private Project
Investment Type	Private

Pernambuco

Indication of date and time

3/15/2013 2:04:49 PM

Name of State	Pernambuco
Area of the State	98,148,323 km ²
Capital	Recife
Population of the State	8,796,448
Population of the Capital	1,537,704
Economically active population	4,085,000
Population growth rate	0.9%
Employment rate	13.5%
Real GDP	115.36 billion
Per capita GDP	R\$13,115.00
Trade and Services	73.2%
Industry	22%
Agriculture	4.8%
Average wage (trade and services) in R\$	R\$ 850.00
Number of technical schools	169
Number of Universities	55
Number of graduate courses	245
Number of graduates in the areas related to trade and services per year.	41,885
Availability of international schools	2
Average cost of electricity / MWh	R\$ 0.23482 Kw/h
Average cost of commercial rent / m ²	R\$ 35.00 / m ²

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Information and Communication Technology

Pernambuco is a reference, since 2007, the segment of competence in ICT. The Porto Digital includes 200 companies, which in 2011 grossed \$ 1 billion and create 7,000 jobs (80% of which are upper level).

Oil, Gas, Marine and Offshore: The existence of Anchor Projects installed in Suape promotes the rapid economic growth of the sector, among them: Abreu e Lima Refinery, Atlântico Sul Shipyard, PROMAR Shipyard, Petrobras and Suape Petrochemical. Mossi & Ghisolf has installed he largest factory of polyethylene terephthalate resin (PET) in the world in SUAPE.

Metal-mechanic: The strengthening of the productive chain of the industry suppliers of oil, gas and naval reflects the positive result of the production of metalworking in Pernambuco, which closed 2012 with a high of 9%. There are about 1000 registered companies.

Automotive: In respect of investments in the Fiat Complex in Goiana, investments are planned at R\$ 4 billion reais. Two new motorcycles factories will be deployed, with investments exceeding R\$ 190 million. Moura Batteries will invest more than R\$ 500 million by 2017. In the city of Glória de Goitá , WHB Foundry invests more than R\$ 500 million in the construction of its factory.

Health: The state has structured the largest and best medical centers in the country with a turnover of R\$ 250 million in 2012 and more than 100 thousand jobs created, which puts Pernambuco in 3rd position in medical services in the country Recife became the 2nd capital in doctors per capita in Brazil and 3rd in the development of research in the medical, pharmaceutical and hospital industry.

Location, infrastructure and logistics: The Suape Port is connected with more than 160 ports on all continents and has historically the role of bonded warehousing services within Brazil. How structuring investments are: Transnordestina Railway (investment of R\$ 5.4 billion), transposition of the São Francisco river (investment of R\$ 6 billion), Cup City, Multimodal Platform of the Mid Semi-Arid - Sertão Central (Salgueiro). Furthermore, within the strategic territory of Suape there is the concept of central intelligence logistics, combining multimodality, telematics and freight optimization.

State Tax Incentives: Renewable energy - tax incentives for manufacturing of wind and solar power; Prodeauto - program for the development of the automotive sector in the state of Pernambuco; Prodepe - presumed credit on the outstanding balance of the ICMS, deferral of ICMS on imports and acquisitions (including differential rate) of fixed asset equipment.

Project	Implementation of the new container terminal at the Port of Suape
<i>Website in Portuguese / English</i>	http://www.suape.pe.gov.br/press/execDownload.php?mime=application/pdf&file=077920ac3808f68d5edbbff597560f6c.pdf&name=apresentacaoterminalconteineres2.pdf
<i>Description</i>	<p>SUAPE has for years been regarded as the most important instrument for promoting industrial development in the region. Since 1995, the federal government has invested in partnership with the Government of Pernambuco State to implement the basic infrastructure of the Industrial Port Complex of SUAPE. In the form of landlord port, the Port Authority supplies the infrastructure and private entrepreneurs invest in terminals in operation in the port and industrial plants.</p> <p>With the implementation of strategic projects - Shipyards, Petrochemical Pole and Oil Refinery, which mark the beginning of a new era for Pernambuco - the Port Authority has received multiple requests for deployment of cargo segments, which requires receiving larger vessels in mooring structures.</p> <p>This structure provides a Container Terminal with a total area of 350,000 m², two berths (Piers 6 and 7) with 771.1 m. Operational depth of -15.5 m in the berths, access channel with 265m width and depth of -15.5 m. Handling capacity of up to 750,000 TEU / year.</p>
<i>Location</i>	<p>The project will be located in the Port of Suape / PE that is part of Industrial Port Complex Governor Eraldo Gueiros, located on the southern coast of Pernambuco State, between the mouths of rivers Ipojuca and Massangana, and between Cabo de Santo Agostinho and Pontal Cupe, lying about 40 km south of the city of Recife.</p> <p>To Recife, road transport is through highway BR-101, doubled from the capital to the city of Cabo de Santo Agostinho. Highway BR-101 has access to Suape using PE-042 south of the port and EP-060 to the north.</p> <p>For the states of Paraíba and Rio Grande do Norte the connection is made by BR-101 northward, and southward, reaching the states of Alagoas, Sergipe and Bahia, and from there to the Southeast and South, until the city of Rio Grande (RS).</p> <p>The interior of Pernambuco state is reached via BR-232, which interconnects with BR-101 and crosses the state from east to west. This one reaches BR-316, linking the states of Piauí, Maranhão and reaches the vicinity of the town of Benevides in Pará. In the city of Salgueiro (PE), it connects with BR-116, which goes northward to the city of Fortaleza (CE), and in the south it crosses the State of Bahia, reaching the Southeast and South.</p> <p>The former Northeastern Railway Company - CFN, which serves the port, promotes connection with its catchment area, covering seven states in the Northeast: Maranhão, Piauí, Ceará, Rio Grande do Norte, Paraíba, Pernambuco and Alagoas.</p>
<i>Sector(s) included in the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)
<i>Total Project Value (R\$)</i>	R\$ 652,823,546.10
<i>Expected rate of return</i>	9.95% pa
<i>Cooperation period / term</i>	25 years renewable for 25 years
<i>Extra information</i>	<p>Pier 6 and 7, of the exclusive operation of TECON II, were designed on piled platform with 26.10 meters wide beam and side bearing ground for 30.48 m Portainer gauge crane. The platform includes support for the system of cylindrical piles constructed in precast prestressed concrete. The platform comprises slab, reinforced concrete cast in-situ supported on beam system, in grid, longitudinal and transverse, also in reinforced concrete, precast or in-situ;</p> <p>Systems are expected at 150tf bollards along the mooring line, aligned with fenders, ladders sailor beams for support equipment platforms, channel parallel to the mooring line, for different pipelines of utilities (water, light and power, communication, drainage, fire fighting, among others).</p> <p>With this project the Organized Port of SUAPE will be able to meet the demand for movement of containers, designed for 2 million TEUs of containers in 2030 (26,160 million tons of containerized cargo).</p> <p>The implementation of this project for handling general cargo / containers, is essential to consolidate the vocation of Suape as hub-port for the region of the north and northeast and to serve the fleet to demanded by this Complex.</p>
<i>Institution's Name</i>	Suape – Complexo Industrial Portuário Governador Eraldo Gueiros
<i>Address</i>	Engenho Massangana, @ Km 10, Rodovia PE-60, Ipojuca, Pernambuco
<i>Internet page in Portuguese</i>	http://www.suape.pe.gov.br/home/index.php
<i>Internet page in English</i>	http://www.suape.pe.gov.br/home/index.php
<i>Coordinator / Person in Charge</i>	Jaime Alheiros - Director of Planning and Urbanism
<i>Phone</i>	+55 (81) 3527-5000
<i>Email</i>	presidencia@suape.pe.gov.br
<i>Project timetable</i>	24 months
<i>Contract Draft</i>	Tender
<i>Type of Investment</i>	Private

Rio de Janeiro

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State	Rio de Janeiro
State Area	43,780,172 km ²
Capital	Rio de Janeiro
Population of the State	15,989,929
Population of the Capital	6,320,446
Economically Active Population	13,871,000
Population growth rate	1.3%
Unemployment rate	0.041%
Real GDP	407,123 million
Trade and Services	73.2%
Industry	26.3%
Agriculture	0.5%
Average wage (trade and services) in R\$	N/A
Number of technical schools	21
Number of Universities	134
Number of undergraduate courses	379
Number of graduates in areas related to trade and services per year	N/A
Availability of international schools	EARJ (Rio de Janeiro American School); EAC (Escola Alemã Corcovado); The British School (Reino Unido); ESB (Escola Suíço-Brasileira); Liceu Moliere (Colégio Franco-Brasileiro); Colégio Liessin (Escola Israelita); International Christian School; Our Lady Mercy School; Maple Bear Niterói e Macaé (Escola Canadense); Escola Bloom (EUA); Colégio Internacional Everest; Escola Crianças e Cia (PEA/UNESCO); Petra (PEA/Unesco).
Average cost of electricity / MWh	240.50 R\$/MWh
Average cost of commercial rent / m2	16,6

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Rio de Janeiro is the strategic and economic center of Latin America due to its geographic location, economic and political stability, and multicultural skilled workforce. Despite being the third smallest state of Brazil, Rio is the 2nd largest economy of the country.

Around 56% of the Brazilian GDP is concentrated within a 500km radius from the State of Rio de Janeiro, which offers easy access to the 280 million inhabitants of Mercosur

Rio de Janeiro is “wired for success.” The State has multiple hubs that allow for high-speed data transmission from Brazil to Europe, North and Latin America and Africa.

Over 50% of Brazil’s market capitalization comes from companies located in Rio, including two of the top most innovative companies in the country, according to FORBES (Petrobras and EBX).

Energy capital of Brazil, Rio concentrates over 80% of the oil and around 50% of gas production in the country. Furthermore, about 60% of pre-salt oil reserves recently found are located on the shores of the State. The perspective is to extract more than 50 billion barrels of light oil and to receive over US\$ 600 billion in investments until 2020.

The State counts on 6 thermoelectric plants and 2 nuclear plants (Angra I and II). For the next years, the State will have other important energy centers such as the Açú Power Plant, Angra III Nuclear Power Plant, and Símplicio Hidroelétric Power Plant.

The audiovisual industry is widely developed, generating more than 30,000 direct jobs. Besides being home to the largest media company in the country, 55% of all national movies released were produced in Rio.

Rio ranks as the 3rd largest exporter and will become the leader by 2021, according to the Foundation Center for the Studies of Foreign Trade (FUNCEX).

Rio de Janeiro will receive over US\$ 120.0 billion in investments in three years (2012-2014): the largest investment concentration per area in the world.

Rio is a regional hub in human capital, with the highest concentration of Universities, Technological Centers and Research Institutes in Brazil.

The State is responsible for 20% of the scientific production in the country, and hosts the only business school in Latin America that is listed in the global ranking of the top 100 Business Schools by the Financial Times (COPPEAD/UFRJ). Championing postgraduate education, the State has a rate of 50 PhD's per 100,000 inhabitants. The main areas explored are biomedical, engineering and energy.

For software, systems management and ITC development, some of the most important institutions are located in Rio, such as the National Institute of Technology (INT), the Brazilian Academy of Sciences (ABC), the National Institute for Intellectual Property (INPI) and the Pure Applied Math Institute (IMPA).

Rio de Janeiro offers competitive tax incentives, expedited permitting and incentives for job creation, investment and training.

The State of Rio de Janeiro has a very tight fiscal policy, what made the State the first subnational government in Latin America to have received Investment Grades from two rating agencies (Standard & Poor's and Fitch).

Rio de Janeiro is a "logistics state", with an extensive multi-modal transportation system, featuring international airports, deepwater shipping ports and an extensive highway and rail networks.

The Government provides investors from all the world with the support needed for establishing their business in the State, including financing through Investe Rio - the State-owned financing agency - support in the site-location, workforce data and tax incentives and benefits through CODIN - the Industrial Development Company of the State of Rio de Janeiro -, besides offering a strong network basis through the Economic Development Secretariat and the International Relations teams.

The three spheres of government (federal, state and local) are making a joint effort to attract investments in order to seize this unique moment for Rio. With that in mind, investors that are willing to come to Brazil must consider that Rio's political stability and the integration between the private and public sectors make the State the best partner to start a business.

Unique Events Calendar

- » Rock in Rio 2013
- » World Youth Day
- » Confederations Cup
- » FIFA World Cup 2014
- » 2016 Olympic and Paralympic Games

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Project	COMPERJ
<i>Website in Portuguese / English</i>	www.comperj.com.br/
<i>Description</i>	<p>Initially, the Comperj project was for a refinery geared toward the production of basic petrochemical products from heavy oil from the Campos Basin (RJ). However, the project underwent drafting changes in order to take advantage of the production of oil and natural gas from the pre-salt reserves in the Santos Basin. The new design envisages refineries to blend medium and light oil, with increased processing capacity for fuel production to meet the growing demand for these products. In addition, the petrochemical part, which before would have heavy oil as a raw material, will process natural gas. According to the company's calculations, this change may bring about a reduction of 15% to 30% in the project's costs.</p> <p>Comperj production will be intended for the domestic market, improving the supply of fuels derived from petroleum (produced by the refining units), as well as meeting the needs of industries that use basic petrochemical inputs, thermoplastic resins and other intermediate consumers of plastic products. When in full operation, Comperj will be able to attract new industries, mainly related to plastic materials.</p>
<i>Location</i>	Itaboraí and region.
<i>Sector (s) comprised by the project</i>	Transformation Industry (CNAE 10 to 33)
<i>Project Total Value (R\$)</i>	26,000,000,000
<i>Expected return rate</i>	N/A
<i>Cooperation period / term</i>	2012-2016
<i>Additional information</i>	N/A
<i>Institution's Name</i>	COMPERJ S.A.
<i>Address</i>	N/A
<i>Website in Portuguese</i>	http://www.comperj.com.br/
<i>Website in English</i>	N/A
<i>Coordinator / Officer in Charge</i>	Luiz Carlos T. Carvalho
<i>Telephone</i>	+55 (21) 2334 3259
<i>E-mail</i>	http://www.petrobras.com.br/pt/fale-conosco/
<i>Project Schedule</i>	N/A
<i>Contracting model</i>	Productive Investment
<i>Investment type</i>	Private

Date and Time

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Project Name	The 21st Century Port of Rio
Webpage content available in Portuguese / English	http://www.portodorio.org.br/
Project Outline	Dredging of Guanabara Bay to accommodate larger ships; construction of a pier to expand the passenger terminal, and the renovation and construction of highways, railways and cargo terminals in the port area.
Site Location	Port area of Rio de Janeiro
Sector(s) covered by the project	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
	*CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	3.000.000.000,00
Expected Rate of Return	N/A
Timeframe/term of cooperation agreement	Until 2016
Additional Information	<p>The project comprises four different phases covering four transport modalities (maritime, rail, road and port-city integration). The organizations responsible for the implementation of this project are listed below:</p> <p>SINDOPERJ – Union of Port and Terminal Operators of the State of Rio de Janeiro</p> <p>SINDA RIO – Union of Maritime Navigation Companies and Companies that Provide Similar Services of the State of Rio de Janeiro</p> <p>State Secretariat of Energy, Naval Industry and Oil / RJ</p> <p>Municipal Secretariat of Urban Development / RJ</p> <p>CDRJ–Rio de Janeiro Docks Company</p> <p>COMUS – Port and Airport Users Committee of the State of Rio de Janeiro / ACRJ</p> <p>COLIG – Chamber of Integrated Logistics of the State of Rio de Janeiro / FIRJAN</p> <p>AEB / Brazilian Foreign Trade Association</p> <p>Port Committee</p>
Organization name	Assorted organization names.
Address	Assorted organization addresses.
Webpage content available in Portuguese (web address)	http://www.portodorio.org.br/suporte.htm
Webpage content available in English (web address)	N/A
Designated Coordinator / Official	Several professionals, none yet identified.
Telephone	N/A
Email	N/A
Project Timetable	N/A
Procurement Modality	Public-private partnership
Type of Investment	Public and Private

Project	Porto Maravilha
Website in Portuguese / English	http://portomaravilha.com.br/
Description	<p>The Porto Maravilha Project aims to revitalize the port zone of Rio de Janeiro, making it a center of tourism and attraction of investments. The process of revitalization, expected to be completed in 2015, encompasses infrastructure (with renewal and improvements of part of the transport system and urbanization); housing (with improvements in housing conditions to increase the number of inhabitants in the region); environment (with planting of trees on sidewalks and new parks); and culture and tourism (with deployment and restoration of cultural artefacts). The project was divided into two phases: the first, under the responsibility of city hall of Rio de Janeiro, which initially would cost US\$ 198.5 million, included urbanization projects and the construction of the Museum of Tomorrow. As the latter is no longer responsibility of the city hall, the figures were revised to US\$ 76.6 million. The second, carried out by a public-private partnership (PPP), which is estimated at US\$ 4.5 billion, comprises the maintenance of street lighting, cleaning, maintenance of parks and gardens and repairs to roads, sidewalks, road safety, signalling, structure and drainage.</p> <p>During the construction work, supply services and products for the heavy construction industry. In the long term, the most noteworthy opportunities are for companies in the trade and services sectors, as well as the corporate offices.</p> <p>The expansion project for the Port of Rio de Janeiro is taking place on several fronts. Interventions include: expansion of MultiRio (container terminal) and MultiCar (car terminal), both belonging to Multiterminais; expansion of the Libra Terminal Quay by 120 metres, making a total length of 665 m, which will enable the simultaneous mooring of two Post Panamax 4th generation type vessels; increased area of Libra Terminals from 136,000 m² to 185,000 m², which will increase the handling capacity from 214,000 to 428,000 containers per year; modernization and extension of the Libra Terminals operational equipment park and warehouses and construction of support buildings; structural reinforcement of 1,100 metres at Gamboa Quay for receiving ships with 13.5 metres draught; dredging to deepen and deployment of a new geometric line for the access channel to Gamboa Quay for 11 metres; dredging to deepen and widening of a 15 m stretch of the main channel; dredging to deepen to 11 m at the berthing area for passenger ships that will serve the 2014 FIFA World Cup; deployment of three new piers 30 metres wide, one 350 metres long and two 400 metres long, arranged in a "Y" shape, with capacity for 6 passenger ships. The unloading area will be constructed between warehouses 3 and 4, next to the old pier, where the Museum of Tomorrow is being built; and improved water access for vessels with up to 15.5 metres draught.</p>
Location	Downtown/Port area of the city of Rio de Janeiro.
Sector (s) comprised by the project	Real Estate (CNAE 41 to 43; 45 a 47; 68), Tourism (CNAE 55 to 56), Audiovisual (CNAE 90 to 93), Transformation Industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Project Total Value (R\$)	10,688,000,000.00
Expected return rate	N/A
Cooperation period / term	N/A
Additional information	Project entails several opportunities, especially for the Real State, Tourism, Hospitality and audiovisual sectors.
Institution's Name	CDURP - Companhia de Desenvolvimento Urbano da Região do Porto de Rio de Janeiro
Address	Rua Gago Coutinho, 52 5º Andar Laranjeiras Rio de Janeiro RJ ZIP:22221-070
Website in Portuguese	portomaravilha.com.br/web/esq/mnuCDURP.aspx
Website in English	N/A
Coordinator / Officer in Charge	Luiz Carlos T. de Carvalho
Telephone	21-2334-3259
E-mail	lcarvalho@casacivil.rj.gov.br
Project Schedule	N/A
Contracting model	Public Private Partnership
Investment type	Public and Private

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Project	PROSUB - The Submarine Development Program
<i>Website in Portuguese / English</i>	http://www.mar.mil.br/menu_v/ccsm/temas_relevantes/prosub-completo.pdf
<i>Description</i>	Construction of a naval base and shipyard for submarine construction and maintenance, including the building of four conventional submarines and one nuclear submarine. The program foresees technological exchanges between France and Brazil covering the manufacture of battery and hull parts. A 2.5 km highway will connect the shipyard and the Nuclep facility. The latter will build the large cylindrical sections of the submarine hulls. A unit will be installed within Nuclep to handle the assembly of the metal sections and the installation of some of the submarine parts.
<i>Location</i>	City of Itaguaí.
<i>Sector (s) comprised by the project</i>	Others (CNAE 69 to 75; 77 to 82; 84; 94 to 96)
<i>Project Total Value (R\$)</i>	18.400.000
<i>Expected return rate</i>	N/A
<i>Cooperation period / term</i>	N/A
<i>Additional information</i>	N/A
<i>Institution's Name</i>	Brazilian Navy
<i>Address</i>	Esplanada dos Ministérios Bloco: "N", Anexo "A", Brasília DF - ZIP: 70055-900
<i>Website in Portuguese</i>	http://www.mar.mil.br/index.html
<i>Website in English</i>	N/A
<i>Coordinator / Officer in Charge</i>	Luiz Carlos T. de Carvalho
<i>Telephone</i>	+55 (21) 2334-3259
<i>E-mail</i>	lcarvalho@casacivil.rj.gov.br
<i>Project Schedule</i>	N/A
<i>Contracting model</i>	Tendering
<i>Investment type</i>	Public and Private

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Project	Ternium Steel
<i>Website in Portuguese / English</i>	http://www.ternium.com/
<i>Description</i>	<p>Installation of a steel mill in the Açú Port Industrial Complex for the production of iron ore pellets and steel in the form of sheets, plates, coils and rolled steel.</p> <p>The project includes the opening and surfacing of roads to improve access to the site for the deployment of the venture, which has an area of 13.9 km². A submarine emission pipe will be built to dispose a small quantity of industrial effluents and sewage into the sea, previously treated in the steel plant. Auxiliary units will be installed: a thermoelectric plant (that will provide electricity to the complex), an oxygen plant (responsible for producing and supplying industrial gases) and a lime factory (to produce calcium oxide and magnesium, used in the production of steel).</p> <p>In a first moment, the production will be exported to rolled steel manufacturers in Argentina and Mexico. With the increase in domestic demand, driven in particular by the 2014 FIFA World Cup and 2016 Olympic Games, and with the growth of investment in the expansion of airport, road, hotel and power infrastructure, the steel mill can give over part of its steel production to the domestic market.</p>
<i>Location</i>	Açú Port Area- São João da Barra
<i>Sector (s) comprised by the project</i>	Transformation Industry (CNAE 10 to 33)
<i>Project Total Value (R\$)</i>	24,000,000,000
<i>Expected return rate</i>	N/A
<i>Cooperation period / term</i>	N/A
<i>Additional information</i>	N/A
<i>Institution's Name</i>	Ternium
<i>Address</i>	N/A
<i>Website in Portuguese</i>	http://www.terniumbrasil.com/
<i>Website in English</i>	N/A
<i>Coordinator / Officer in Charge</i>	Luiz Carlos T. de Carvalho
<i>Telephone</i>	+55 (21) 2334-3259
<i>E-mail</i>	icarvalho@casacivil.rj.gov.br
<i>Project Schedule</i>	N/A
<i>Contracting model</i>	Productive Investment
<i>Investment type</i>	Private

Project	The Açú Port Industrial Complex and Açú Shipyard – OSX
<i>Website in Portuguese / English</i>	http://www.llx.com.br/pt/Paginas/default.aspx
<i>Description</i>	<p>Construction of a port terminal in São João da Barra, with two sets of terminals (TX1 and TX2), with 17 km of quays and capacity for approximately 40 berths specialized and dedicated to different families of products. At its maximum capacity, the port can move around 350 million tons per year and will be able to receive the largest ships in the world – the Chinamax model. TX1, the offshore terminal, will feature nine berths, including four dedicated to iron ore and five for oil, with 21 m depth, with the possibility of going to 26 m. TX2, the onshore terminal, will have 13 km of quays and berths for handling dry bulk goods, liquid bulk, steel products, coal, pig iron, slag and granite, among others. The terminal has a navigation channel 6.5 km long, 300 m wide and up to 18 m deep. In an area of 1.7 million m² on the banks of the channel, support companies for offshore oil and gas activities will set up, such as the OSX shipyard and suppliers' factories.</p> <p>The Açú Port Complex integrates the Minas-Rio System, designed by MMX (part of the same group as LLX) and fully acquired by Anglo American. The system also includes an iron ore mine in the municipality of Alvorada de Minas, in Minas Gerais, and a pipeline 525 km long, for the transport of iron ore pulp to the Açú Port, where a pelletizing plant will be operating. The system is scheduled to become operational in 2013.</p> <p>During the construction phase, supply of heavy construction and engineering services, as well as miscellaneous machinery and equipment. The large contingent of workers to be employed in the Açú Port Complex, estimated at 50,000, will require the installation of trade and services in the vicinity of the enterprise and in the city – which now has approximately 33,000 residents. Also during the work there will be increased demand for housing in the region, which creates an opportunity to the civil construction sector.</p> <p>Placed in an area of approximately 2.5 million m², expandable up to 3.2 million m², the shipyard will focus on the construction, conversion, repair and maintenance of all types of vessels, with emphasis on the oil and gas productive chain. In the initial phase, the Açú Shipyard envisages the possibility of preparing up to six FPSOs and building up to eight fixed platforms (WHPs) simultaneously. Facilities include the processing of 180,000 tons of steel per year, expandable up to 400,000 tons per year, and are capable of integrating 220,000 tons per year, expandable up to 480,000 tons per year.</p> <p>The shipyard pier will be 2,400 meters long, and can be increased to up to 3,525 m. The dry dock will be 480 m long, 130 m wide and 11 m deep. An access and navigation channel will be dug with a total length of approximately 12,600 m. The shipyard will be divided into five areas: administrative, industrial, assembly of modules, fitting of jackets and dry dock. The South Korean Hyundai, with a 10.0% stake in the project, will transfer technology and know-how to OSX.</p> <p>Construction projects, supply of machines and equipment for the shipbuilding parts industry.</p>
<i>Location</i>	São João da Barra.
<i>Sector (s) comprised by the project</i>	Sanitation and residues management (CNAE 36 to 39), Logistic – Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Energy (CNAE 35)
<i>Project Total Value (R\$)</i>	9,800,000,000.00
<i>Expected return rate</i>	N/A
<i>Cooperation period / term</i>	N/A
<i>Additional information</i>	Project offers opportunities to several sectors, especially logistics, O&G industry, shipbuilding industry and manufacture in general.
<i>Institution's Name</i>	LLX Logística S/A
<i>Address</i>	Praça Mahatma Gandhi 14, 5º andar Rio de Janeiro, Brazil 20031-100
<i>Website in Portuguese</i>	http://www.llx.com.br/pt/superporto-do-acu/Paginas/default.aspx
<i>Website in English</i>	N/A
<i>Coordinator / Officer in Charge</i>	Luiz Carlos T. de Carvalho
<i>Telephone</i>	21-2334-3259
<i>E-mail</i>	lcarvalho@casacivil.rj.gov.br
<i>Project Schedule</i>	N/A
<i>Contracting model</i>	PPP and B2B cooperation
<i>Investment type</i>	Public and Private

Rio Grande do Norte

Indication of date and time

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State Name	Rio Grande do Norte
State Area	52,796.791 Km ²
Capital	Natal
State Population	3,228,198
Capital Population	806,203
Economically active population	1,538,000 (2011)
Population growth rate	1.33% per year (2000 - 2010)
Unemployment rate	9.55%
Actual GDP (R\$)	32.34 billion (2010)
Per capita GDP (R\$)	10,207.56 (2010)
Trade & Services	74.8%
Industry	19.9%
Farming	5.3%
Average salary (trade & services) in R\$	810
Number of technical schools	296
Number of Universities	18
Number of graduation courses	175
Number of graduands from the areas related to trade & services, per year.	30,924
Availability of international schools	1 - Universidade Potiguar
Average cost of electric power/MWh	R\$ 102.07
Average cost of commercial rent/m2	R\$ 50,00

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Rio Grande do Norte is located in the northeast of Brazil, in the corner of the South-American continent, the point closest to Europe and Africa, having the best geographical location for logistics of the Northeast, Brazil and South America.

Aeroporto de São Gonçalo do Amarante is the first airport in Brazil to be administered through private initiative concession. Its operations will begin in 2014.

Porto de Natal increased the draught to 12.5 m, and its Passenger Sea Terminal will be built, and it will also have its left bank expanded (Potengi River).

Natal will be the host city of the 2014 World Cup. The Arena das Dunas [Dunes Arena] complex, evaluated at 400 million reais, with capacity to receive up to 42 thousand people, currently under construction through a public-private partnership, with multiuse characteristics, is an example of sustainability, including power supply through solar panels and water reutilization.

The State occupies the third place in the production of oil and the seventh position in natural gas.

Its privileged location has placed Rio Grande do Norte in a position of relevance in the wind power sector in Brazil, standing out in the auctions already conducted. The amount accumulated in the auctions up to December 2012 is 2.9 GW. Thirteen wind complexes are already in operation and 91 new ones are to be installed by 2016. Due to this potential, Instituto Internacional de Tecnologia em Energia Eólica [International Institute of Wind Power technology] will be created, a Center that will establish the State as a reference in the sector worldwide.

In the mining sector, we highlight the extraction of iron ore, scheelite, gold, feldspar, granite and marble.

RN is the biggest producer of sea salt in Brazil, with an annual production of 5 million tons, corresponding to 95% of the national production.

The State is one of the main Brazilian poles of aquiculture, favoring shrimp farming in captivity. Sea fishing of tuna is a reality and conclusion of the Natal Fishing Terminal will improve the sector's logistics.

The State stands out in irrigated fruit cultivation as producer of pawpaw, melon, water melon, mango, pineapple, cashew and banana, exporting to countries of Europe and the United States. In the export agenda, cashew nut, melons, candy/sweets and sugar are the main products sold.

Tax Benefits:

- » **PROADI:** Industrial Development Support Program: reduction of up to 75% in ICMS [Tax on circulation of goods & services].
- » **PROGÁS:** Industrial Development Support Program through incentive of Natural Gas, with differentiated tariff in the consumption of natural gas for companies that give preference to this source of energy
- » **IMPORT RN:** Plan for Support to Importation from Abroad and Port & Airport Development.

Date and Time 3/27/2013 10:01:01 AM

Project Name	Mossoró-Natal Railway
Webpage content available in Portuguese / English (web address)	www.centraldoinvestidor.rn.gov.br
Project Outline	The project is aimed at implementing recovery works to restore the Mossoró-Natal railroad, comprising a stretch of 242km to be repaired and 228.2km to be built. It is thus more than just a project to connect two locations within the territory of the state of Rio Grande do Norte, but it also features a logistic design that comprises structuring projects that are in compliance with government's purpose of boosting economic growth. It comprises the construction of a tank/container terminal at the Areia Branca channel in order to ship iron ore, lime and limestone materials to other countries. The Port of Natal will be capable of increasing the number of the provided operations thanks to new transport facilities and lower transport costs applicable to determined products (ceramics, lime, salt and fruits).
Site Location	Porto do Mangue - RN
Sector(s) covered by the project	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Agriculture (CNAE 01 to 03). *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	R\$829.095.604,00
Expected Rate of Return	7.98%
Timeframe/term of cooperation agreement	
Additional Information	There are great prospects for economic growth as project implementation alternatives will facilitate new ventures. The axis of economic interest is expected to undergo a major change, as the island-port and the Port of Natal will become the most viable choices to internationally ship determined products, to the detriment of the Port of Pecém and the Port of Suape. The project might draw the attention of national and international development agencies interested in funding part of the project. The Federal Government might finance parts of the project as well, notably with regard to the sections that apply to ports. The completion of these works will help bring together numerous supplementary activities, adding to the creation of new jobs in all levels of knowledge and generating an increase in both municipal and state revenues. An increased financial inflow is expected to take place because of the earnings of Port of Natal and of the revenues to be generated by the island-port.
Organization Name	Chamber of Commerce and Industry of Mossoró.
Address	Av. Hermes da Fonseca 505 Petrópolis CEP 59.020-000
Webpage content available in Portuguese (web address)	www.centraldoinvestidor.rn.gov.br
Webpage content available in English (web address)	www.centraldoinvestidor.rn.gov.br
Designated Coordinator / Official	Liene Pinto Marques
Telephone	+55 (84) 3232-1551 / 9983-0028
Email	lienemarques@rn.gov.br; lienemarques@hotmail.com
Project Timetable	
Procurement Modality	Public-private partnership
Type of Investment	Public and Private

Date and Time

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Project Name	Port Terminal located on the North Coast of Rio Grande do Norte
<i>Webpage content available in Portuguese / English (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Project Outline</i>	<p>The project encompasses the construction of an offshore terminal to ship iron ore and limestone to other countries. The advantages of this project include: Capacity to load a 100,000t ship in 3,5 days; inland storage warehouses, located far from urban conglomerates and other industrial and commercial facilities;</p> <p>Use of sealed conveyor belts to avoid the contamination of local environment, either on land or at sea, in a safe, cost-effective manner;</p> <p>Greater ease of shipment of different materials (iron ore and limestone), as the storage facilities are located on land, being it easier to handle, sort and store the said materials;</p> <p>There are no restrictions to draught of ships in the facilities located on land and the ship-loading area, as the transport of minerals would be effected in the ship-mooring area by conveyer belts and articulated ship-loaders;</p> <p>Greater ease of access to ship-loaders in order to make repairs or emergency interventions, as in the advent of adverse developments, like rain, winds and tide changes, the performance of such activities remains unaffected; and</p> <p>Social gains resulting from the selection of a municipality that needs increased economic activity to become self-sustaining.</p>
<i>Site Location</i>	Porto do Mangue
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)
	*CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	R\$120.000.000,00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	
<i>Additional Information</i>	<p>PETCON studies approached the most appropriate locations to place a mooring offshore and a docking on land based on the restrictions listed below:</p> <p>Minimum depth according to the ships that will make use of such port services:</p> <p>Panamax – with 70,000t capacity and 12m</p> <p>Capesize – with 100,000t capacity and 15m</p> <p>Ease of inland transport, of supply conditions and operation</p> <p>Sufficient sea room for the ships/vessels to safely undertake assorted maneuvers</p> <p>Probability of salt contamination from the salt island-port and the effect of wind regimes</p> <p>The shortest shore distance possible in order to reduce the investment amount</p> <p>Availability of inland areas with no environmental restrictions</p> <p>Sufficient inland area to build storage warehouses for iron ore and limestone</p> <p>Sufficient inland area to build a road-rail integrated system</p>
<i>Organization Name</i>	Administration of the State of Rio Grande Norte
<i>Address</i>	Centro Administrativo do Estado BR 101, KM 0, Lagoa Nova CEP 59.064-901 Natal / RN
<i>Webpage content available in Portuguese (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Webpage content available in English (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Designated Coordinator / Official</i>	Mr. Rogério Marinho
<i>Telephone</i>	+55 (84) 3232-1750 / 3232 1551
<i>Email</i>	sedec@rn.gov.br; lienemarques@rn.gov.br
<i>Project Timetable</i>	
<i>Procurement Modality</i>	Public-private partnership
<i>Type of Investment</i>	Public and Private

Project Name	1st Technology Park (Tech Park) of Rio Grande do Norte
<i>Webpage content available in Portuguese / English (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Project Outline</i>	The project should gather an assorted group of organizations, including the Scientific and Technological Organization of the State of Rio Grande do Norte (ICTRN), the Technology-Based Corporation (EBT) or other public or private organizations. It consists of a well-planned state-based initiative that prioritizes collaboration and is aimed at promoting innovation, industrial competitiveness and entrepreneurial training. It is associated with "RN Sustentável" (Sustainable RN) and, within the systemic perspective of integrated development, it should help revert the current scenario of low dynamism, effectively adding to social and economic development. Additionally, it is to be implemented in coordination with strategic planning interventions of the government with the aim of boosting social and economic inclusion, and is to create further opportunities for the provision of services, creating jobs and income and advancing the levels of productivity and competitiveness of numerous sectors of the state of Rio Grande do Norte.
<i>Site Location</i>	An area of 125ha., located in the municipality of Macaíba - RN, was lent by the Federal University of Rio Grande do Norte. The Jundiá Agricultural College, the International Institute of Neuroscience of Natal and the future installations of the International Institute of Renewable Energies are just some of the nearby facilities. Macaíba, a municipality located in the metropolitan area of Natal, is also home for the future installations of Export Processing Zones (ZPE).
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), ICT – Information and Communication Technologies (CNAE 58 to 63), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96). *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	40,000,000.00
<i>Expected Rate of Return</i>	
<i>Timeframe/term of cooperation agreement</i>	2 years
<i>Additional Information</i>	The project will support priority programs selected from the 2012 – 2015 Multyear Plan (PPA) and the "RN Mais Justo Program" ("A Fairer Rio Grande do Norte" – RN). Investments will be linked to a strategy designed with the aim of: (a) promoting regional development and growth based on productive inclusion, infrastructure investments, entrepreneurial drive and logistics; (b) ending extreme poverty by means of enhancing food safety and generating income; (c) improving the provision of essential public services (education, public health and security); and (d) modernizing public sector management by means of implementing a result-oriented program that comprises integrated management methodologies and Information and Communication Technologies (ICT) as well as measures designed to strengthen the role of public institutions.
<i>Organization Name</i>	State Secretariat for the Development of Rio Grande do Norte.
<i>Address</i>	Centro Administrativo do Estado BR 101 -Km 0 Lagoa Nova CEP 59.064-901
<i>Webpage content available in Portuguese (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Webpage content available in English (web address)</i>	www.centraldoinvestidor.rn.gov.br
<i>Designated Coordinator / Official</i>	Irani Santos
<i>Telephone</i>	+55 (84) 3232-1707
<i>Email</i>	iranisantos@rn.gov.br
<i>Project Timetable</i>	July, 2013 – July, 2015
<i>Procurement Modality</i>	Competitive Bidding
<i>Type of Investment</i>	Public and Private

Rondônia

Indication of date and time

3/21/2013 11:40:22 AM

Name of the State	Rondônia
State Area	237.590,547 Km ²
Capital	Porto Velho
Population of the State	1.562.409
Population of the Capital	428.527
Economically Active Population	1.360.965
Rate of population growth	1,2% a.a.
Unemployment rate	5,50%
Real GDP	R\$ 23,56 billion
Per capita GDP	R\$15.098
Trade and Services	63,90%
Industry	14,60%
Agriculture	21,50%
Average wage (trade and services) in R\$	N/A
Number of technical schools	6
Number of Universities	1 Public with 8 Campi, and 30 private
Number of undergraduate courses	213 courses
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	NO
Average cost of electricity / MWh	R\$ 340.66 (Conventional Rate for Industry and Commerce)
Average cost of commercial rent / m2	N/A

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

The geographic location of Rondônia, related to the neighboring countries of northern South America, combined with multimodal transport, hydropower potential and natural resources, agribusiness development, availability of electricity, logistics and market access, puts the state as strategic hub for regional integration and becomes a facilitator for the conquest of new markets.

Rondônia becomes the reference in energy in the country. Besides supplying the region's energy consumption at the plants of Santo Antônio and Jirau, there will be installed a line that will drain part of this through a transmission line linking Porto Velho in Rondonia to Araraquara in Sao Paulo, passing through 81 municipalities spread in five states. Together, the two plants will have an installed capacity of 6,900 MW, making it the 3rd largest hub of hydroelectric power generation in Brazil.

One of the views absolutely necessary for the entrepreneur regards regional integration of international character, structured based on the Brazilian output to the Pacific through the Interoceanic Highway.

Rondônia has approximately 12.2 million heads of cattle, which brings the state to a prominent place in the national ranking. It is distributed in almost all municipalities and is the activity of the primary sector growing fastest in recent years, due to socioeconomic factors, and especially due to the excellent soil conditions and climate. Today, livestock supplies the entire domestic demand and is a segment with potential to export. In addition, the cattle in Rondônia is "100% free of FMD with vaccination", officially recognized by the OIE - World Organization for Animal Health - releasing the state to market its beef for both the domestic market and for the international market.

Agribusiness has growing potential, with good opportunities for new investments, particularly for agribusiness.

The priority sectors for investment attraction in the state are: hotel and events center, leisure and tourism, transport, customs and logistics, research and development, information technology.

Among the incentives to investors, Rondônia offers the Tax Incentive Program consisting of the grant of presumed credit of up to 85% (eighty five percent) of the amount of ICMS, for a period of ten (10) years in terms of deployment, expansion and modernization.

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Project	EXPORT PROCESSING ZONE OF RONDÔNIA - ZPE/RO
Website in Portuguese / English	N/A
Description	ZPEs - Encouraged industrial districts, where businesses operate with reduction / suspension of federal taxes and exchange freedom (they can keep 100% of the foreign currency obtained in exports), with the condition that they send at least 80% of its production of goods and services to the national market. At first, it is estimated that industries pioneers to be installed in ZPE/RO will have a focus on the markets of Peru, Bolivia, Chile, Ecuador, Venezuela and Colombia, however, the dynamics of the economy and trade relations, over time, will define the profile of the ZPE/RO.
Location	Municipality of Porto Velho, region called Porto Chuelo - Industrial Complex Rio Madeira - State of Rondônia.
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Manufacturing industry (CNAE 10-33), Extractive Industries (CNAE 05-09)
Total Project Value (R\$)	20.000.000,00
Expected rate of return	05 (five) years.
Period / term of cooperation	20 (twenty) years
Additional information	- Strategic Geographic Location; - The main incentives offered by ZPEs are contained in Law 11.508/2007, among which we highlight: the companies located in ZPEs located in areas of SUDAM or SUDENE will also have access to benefits administered by these two municipalities, of which the most important are: abatement of 75% of the tax for a period of 10 (ten) years and 12.50% for the calculation period between 2009 and 2013.
Name of the Institution	Secretary of State for Economic and Social Development - SEDES
Address	Complexo Rio Madeira – 3º andar – Prédio Rio Jamari Av. Farquar, s/n – Bairro Pedrinhas CPE: 76.801-470- Porto Velho – RO
Website in Portuguese	www.sedes.ro.gov.br
Website in English	N/A
Coordinator / Head	Emerson Silva Castro
Phone	+55 (69) 3216 - 5174/5265 FAX: +55 (69) 3216-5990
E-mail	fabia.car7@gmail.com
Project Schedule	2 (two) years.
Contracting model	Bid
Investment Type	Public and Private

Roraima

Indication of date and time

3/22/2013 1:29:50 PM

Name of the State	Roraima
State Area	224.301,1 Km ²
Capital	Boa Vista
Population of the State	469.524 (2012)
Population of the Capital	269.959 (2012)
Economically Active Population	244.000 (2011)
Rate of population growth	4,4% (2010)
Unemployment rate	7,4% (2011)
Real GDP	R\$ 6,341 billion (2010)
Per capita GDP	R\$ 14.052,00 (2010)
Trade and Services	82,3% (2010)
Industry	13,0% (2010)
Agriculture	4,7% (2010)
Average wage (trade and services) in R\$	R\$ 897.27 (2011)
Number of technical schools	3
Number of Universities	9
Number of undergraduate courses	100 (2011)
Number of graduates in the areas related to trade and services per year.	700
Availability of international schools	0
Average cost of electricity / kWh	R\$ 0,286775
Average cost of commercial rent / m ²	R\$ 32,85/ m ²

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Focus sectors for investment attraction:

- » agribusiness,
- » family farming,
- » lumberjack,
- » furniture,
- » tourism.

STATE INCENTIVES FOR THE STATE OF RORAIMA

1. INDUSTRIAL DEVELOPMENT FUND - FDI - is a state fund to promote the industry sector, providing tax and extrafiscal benefits to industries and agribusinesses, including cooperatives and producer associations and their members.

2. FUND FOR ECONOMIC AND SOCIAL DEVELOPMENT OF THE STATE OF RORAIMA - FUNDER

It is the state fund for financial incentive to deployment and expansion of micro, small and medium companies, as well as self employed people and farmers, in order to stimulate and contribute to economic growth and reduction of social imbalances of the state. RURAL ENTREPRENEURS and PRODUCERS bay benefit by FUNDER.

3. STATE LAW No. 215 - Grants exemption from ICMS and a series of tributes up to the year 2018, while facilitating the acquisition, possession and movement of goods and commodities in Roraima.

4. LAW 710, from 05/05/2009 - Exemption from differential tax rates on purchases of machinery or equipment, parts and pieces for the fixed assets of industrial or agricultural establishment; Reduction of 17% to 12% rate of ICMS levied on all operations with cattle, buffalo, pig, sheep and goat meat and edible products derived from their slaughter, in a natural state, chilled or frozen. Before, only the meat had reduced taxation, Reduced 25% to 12% in the rate of ICMS levied on aviation kerosene.

5. CONV. CONFAZ No. 52/92 and 25/2008 - Exemption to industrialized products of national origin for commercialization or industrialization in ALCs Boa Vista and Bonfim to Southeast and South = 7%, for the North, Northeast and Midwest = 12%

6. DECREE No. 9693-E, 15/01/2009, PUBL. DOE No. 986 of 19/01/DE 2009 - Goods from other States, acquired by taxpayers located in ALCs Boa Vista and Bonfim, according to Law no. 25/92, will be entitled to tax credit equal to the value assumed the tax that would have been paid at source if there were no exemption. It also applies to products manufactured from other locations in the State of Roraima, in which case the presumed credit corresponds to 12% upon rebate by the sender, at the same percentage of the price of goods, stating it explicitly in the invoice.

7. DECREE No. 10041-E, 05/05/2009, PUBL. IN DOE NO. 1.056 of 06/05/2009

- Waiver of early recovery of ICMS corresponding to differential tax rates in the state of Roraima for goods bought in other States, for companies with annual revenues of up to R\$ 120,000.00 (MPEs and EPPs).

- Use of credits accrued for the payment of debts to the State Treasury (existing in C/C, arising from tax anticipation, appointed in voluntary reporting and discussed in administrative tax process), except when in executive charge.

Rio Grande do Sul

Indication of date and time

3/22/2013 1:51:56 PM

Name of the State	Rio Grande do Sul
State Area	281.748,5 km ²
Capital	Porto Alegre
Population of the State	10.735.890
Population of the Capital	1.409.351
Economically Active Population	1.913.000
Rate of population growth	0,39%
Unemployment rate	4,50%
Real GDP	R\$ 273.9 billion
Per capita GDP	R\$24.844,35
Trade and Services	65.2 %
Industry	24,60%
Agriculture	10,20%
Average wage (trade and services) in R\$	R\$1.304,00
Number of technical schools	487
Number of Universities	74
Number of undergraduate courses	372
Number of graduates in the areas related to trade and services per year.	N/A
Availability of international schools	Yes
Average cost of electricity / MWh	R\$345,00
Average cost of commercial rent / m2	R\$25,40

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Rio Grande do Sul has an active economy in various sectors. The state, which has the fourth largest Gross Domestic Product (GDP) of Brazil, accounts for 7% of the Brazilian economy and is at the center of a continental market of R\$ 2.1 trillion.

One of the largest producers and exporters of grain in the country, it also focuses much of its savings in the industrial sector, with ability to provide quality inputs, and has developed an extensive service sector and a diversified agriculture, providing a favorable environment for development of supplier networks. It has a prime location. It is the largest and most populous state in the South of the country. It borders with Uruguay and Argentina and the state of Santa Catarina. It is a state with clear competitive advantages for investment projects. Its human resources are skilled, with a growing school level. Universities and research institutions have developed the capacity to undertake technological innovations and attract strategic partners. From a logistical standpoint, it is worth highlighting the maritime access to production flow through the Port of Rio Grande, which facilitates integration with markets of Brazil and Mercosur, besides the possibility of combining road, rail and waterway, adding to one of the most complete road networks in Brazil. Another characteristic feature is the reliability of water and energy supply. The industry is diverse, with ability to provide quality inputs.

Aiming to strengthen the competitiveness of its industries, the State launched the Industrial Policy program, with which it wants to increase the development of its businesses. In addition to promoting international integration of the economy the state, the program includes an action plan for 22 sectors of the New Economy and Traditional Economy, acting on the determinants of regional and sector competitiveness and taking innovation and technology as central vectors of action. Entrepreneurs willing to invest in Rio Grande do Sul also have an important managerial tool support, the Investor Room, which opens an efficient and agile channel in which the entrepreneur receives relevant information, is able to relate to all state government bodies that may be related to the project and finally decides to invest in the state. To this receptive environment we join a

network of development banks, with Badesul, Banrisul and BRDE in financial conditions to support expansion projects with equity and transfer agents such as the National Bank for Economic and Social Development (BNDES).

From the point of view of investment, the state has been working to be in the map of major projects in the country, using both to the retake of the ability to plan development. Rio Grande do Sul continually strives to expand its insertion in investments to be made by Petrobras in exploration of oil and gas deposits of the Brazilian pre-salt. To achieve this goal, it seeks to attract companies to its Marine Polo and associated supply chains, such as steel, electronics, equipment, automation, assembly of large equipment and modules. Recently it expanded the concept of marine pole to other regions along the Waterway Jacuí, with the creation of a new area for the installation of yards and suppliers in Charqueadas. Contributions in technology are also increasing the attractiveness of the state. Among other investments, the Gaucho Broadband Plan of the Government of Rio Grande do Sul is targeting the deployment of 1,000 km of optical fiber connected to the Telebrás network, covering all cities and regions of the State with broadband, with speeds from 1 to 10 Gbps in the first phase, which can be expanded up to 40 Gbps.

Rio Grande do Sul is at the center of a series of massive investments, which will open up significant business opportunities. One of the best examples is the project of US\$ 568.2 million from the Growth Acceleration Plan (PAC) in infrastructure, housing and health in Porto Alegre and in other 38 cities with over 100,000 inhabitants. Among the priority infrastructure projects for the state, there are:

- » Expansion of Salgado Filho Airport (Porto Alegre);
- » Porto Alegre Subway;
- » Mercosur Waterways Project, with the construction of four dams and two irrigation canals;
- » Construction of new dams, as Garabi Plant and Roncador Plant, both binational (Argentina-Brazil);
- » Nine more wind farms.

Project	Construction of a new port area on the Island of the embankment east of Rio Grande
<i>Website in Portuguese / English</i>	www.portoriogrande.com.br/ilhaterraplenoleste
<i>Description</i>	<p>Implementation of a new waterfront in Port of Rio Grande, designed for multipurpose cargo, with an area of 1,800,000 m² (180 Ha.). It will be located in front of the current pier of Porto Novo, on Ilha do Terrapleno Leste. The depth at the pier will be 14 meter.</p> <p>The project envisages the construction of four job sectors:</p> <ul style="list-style-type: none"> - Logistics and Storage (for general cargo); - Traffic Control and Management; - Tourism Sector; - Management and Environmental Management (Green Zone).
<i>Location</i>	<ul style="list-style-type: none"> - The project is located in the city of Rio Grande, in Rio Grande do Sul, Brazil. - The city of Rio Grande is located 320 km south of Porto Alegre (the state capital). - The new port area is located in front of the current pier of Porto Novo, on Ilha do Terrapleno Leste. - The center of this area is located in the geographical coordinates 32° 02' 15" S and 52° 04' 12" W. - Privileged geographical location in the center of Mercosur. The Port of Rio Grande is near Uruguay, Argentina, Chile and Paraguay.
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
<i>Total Project Value (R\$)</i>	8.000.000.000,00
<i>Expected rate of return</i>	8,30%
<i>Period / term of cooperation</i>	According to Brazilian law, leases of harbor areas are made over a period of 25 years, renewable for another 25 years (maximum).
<i>Additional information</i>	<ul style="list-style-type: none"> • The Port of Rio Grande is the deepest port in the South Atlantic Coast. With the new depth of 16 meters, the Port of Rio Grande stands out as a deep water port, strengthening its position as a cargo hub in Mercosur. • The Port of Rio Grande is the only Brazilian seaport with three internal modes of transportation, enabling users to choose the best means of transport according to their convenience (railways, highways and waterways). • The state of Rio Grande do Sul and the city of Rio Grande offer tax incentives programs to attract investors. • The current area of Ilha do Terrapleno Leste is 920,000 m² and will be doubled to 1.8 million m², with material from the maintenance dredging and deepening. • The design of Ilha do Terrapleno Leste will be developed in parts, making the deployment of different terminals at different stages (container terminal, grain terminal, ore terminal, passenger terminal, etc...) • From the investors' interest and in accordance with Brazilian law, we will kick off the bidding process for the lease of each area. • The Project has an estimated capacity of 16 berths, a quay length of over 7,000 meters, all with a depth of 14 meters. • Continued access to the island will be done by the north end via road and rail bridge. <p>Environment</p> <ul style="list-style-type: none"> • The project envisages the creation of a Green Zone, with the relocation of everglades to a specific zone to the north of the island, with an area 60% larger than the current everglades. • The margin of the island, bordering the waterfront of Porto Novo, will be rectified. There will be removal of the everglades located at that site and their relocation will be with reduced environmental impact. • The new project will be within the requirements demanded by the Environmental Management Program of Port of Rio Grande, with the supervision of IBAMA (federal agency for environmental management).
<i>Name of the Institution</i>	Superintendent of the Port of Rio Grande - SUPRG
<i>Address</i>	Av. Honório Bicalho s/nº - Rio Grande / Rio Grande do Sul / Brasil - CEP: 96201-020
<i>Website in Portuguese</i>	www.portoriogrande.com.br
<i>Website in English</i>	www.portoriogrande.com.br
<i>Coordinator / Head</i>	Dirceu Lopes (Superintendent Director) or Darci Tartari (Chief of the Planning Division).
<i>Phone</i>	+55 (53) 3231-1996 or +55 (53) 3231-1023
<i>E-mail</i>	dirceu.lopes@portoriogrande.com.br dtartari@portoriogrande.com.br
<i>Project Schedule</i>	1 - Studies and Conceptual Design (July 2014). 2 - Technical, Economic and Environmental Feasibility Studies (December 2014). 3 - Occupancy and Implementation Plan (April 2015). 3.1 - Public Actions: Infrastructure works undertaken by the Government.
<i>Contracting model</i>	Bid
<i>Investment Type</i>	Public and Private

Project	Construction of new international airport for the metropolitan region of Porto Alegre/RS
Website in Portuguese / English	www.seinfra.rs.gov.br
Description	<p>1. Justification of the need of the new airport.</p> <p>The state of Rio Grande do Sul currently has one international airport with capacity for movement of passengers and freight on intercontinental flights, the Salgado Filho airport, located in the State Capital, Porto Alegre.</p> <p>In the year 2012 at Salgado Filho airport there moved 8,261,355 passengers, representing an increase of 5.45% over the same period last year (7,834,312 passengers/year), i.e. more than 5% above the optimistic forecast of the Airway State Plan, updated in 2002, which estimated a flow of passengers at this airport in the order of 6.8 million in 2012 (movement already nearly achieved in 2010 = 6,676,216 passengers/year).</p> <p>These data point to a projected 21 million passengers in 2020.</p> <p>The cargo transportation in the year 2012 was 22.3 thousand tons, a decrease of 37% since 2004, while in international cargo transportation the reduction during the same period reached 84%. This fact is explained by the increased capacity of cargo aircraft without a corresponding adjustment (expansion) of the airport runway.</p> <p>For this reason it is estimated that 50% of international air cargo is busy moved via road from/to airports in Sao Paulo (Guarulhos and Campinas/Viracopos).</p> <p>With the maintenance of Salgado Filho airport under current conditions, it is projected that in 2021 about 33.1 million tons of air cargo of the state will be received and dispatched by road.</p> <p>Besides the predictable exhaustion of flow capacity of the demand in the coming years, the Salgado Filho Airport also has serious limitations in its property area, which prevents implantation of a second runway and takeoff. This circumstance also involves limiting the number of aircraft movements, which would not be solved with the expansion of the single runway and takeoff lane and landing and passenger and cargo terminals.</p> <p>Furthermore, the mapping of dozens of permanent obstacles (buildings) in the Protection Zone of the Aerodrome constitutes restriction on deployment of flight operations for precision instrument (Instrument Landing System - ILS), especially in the higher classes (CAT II and III) , an indispensable resource to the regularity of air operations in the face of adverse weather common in southern Brazil.</p> <p>For all these reasons it is essential to the state of Rio Grande do Sul, particularly in the metropolitan area, to make investments in order to deploy a new airport to support the anticipated growth in demand.</p> <p>2. Proposed classification for the new airport:</p> <p>a) Large size b) Federal interest c) International function d) Basic Specifications: - Category 4F (ability to operate Boeing 747-800 aircraft / Air Bus 380) - Minimum of 2 runways and takeoff - Terminal with minimum capacity for 20 million passengers/year - Operation of flight by instruments (IFR) of precision (ILS - Instrument Landing System) Class II (minimum), with the possibility of deployment Category III - Cargo terminal with minimum capacity of 50 million tons/year</p> <p>3. Requirements to the location of the new airport site: - Easy access by road and possibly rail - Maximum distance of 50 km from the capital on expressway</p>
Location	<p>Between the cities of Nova Santa Rita and Portão, 33 km from Porto Alegre (being 13 km by road from the park, under construction), 9 km from BR-386, 6 km from BR-116, 8 km from RS-118, and 11 km from RS-240. Possibility of access by surface subway through expansion of the existing line.</p>
Sector covered by the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Total Project Value (R\$)	2.000.000.000,00
Expected rate of return	30%
Period / term of cooperation	30 years
Additional information	The information on investment estimates are based on the experiences of recent concessions in Brazil Project in phase of definition of feasibility of the chosen area for the airport site.
Name of the Institution	Department of Airport of the Secretary of Infrastructure and Logistics
Address	Av. Borges de Medeiros, 1501, 11º andar
Website in Portuguese	www.seinfra.rs.gov.br
Website in English	www.seinfra.rs.gov.br
Coordinator / Head	Roberto Barbosa de Carvalho Netto
Phone	+55 (51) 3288-5378
E-mail	carvalhonetto@seinfra.rs.gov.br
Project Schedule	8 years
Contracting model	Grant
Investment Type	Public and Private

Project	Construction of state highway - ERS10
<i>Website in Portuguese / English</i>	www.seplag.rs.gov.br
<i>Description</i>	<p>The construction of the system RS-010 (98.17 km) is a project of road connection east of BR-116 (project "green field"), based on the federal highway BR 290 heading north - including Highways RS-010 (60 km), RS-429 (11 km), RS-449 (12.89 km), Contorno de Sapiranga (14.28 km) with their intersections - until the state highway RS 239. It will be a highway class 0, i.e., an expressway of high technical standard, with full control of access and high traffic volume.</p> <p>The implementation of the proposed enterprise should be based on legislation dealing with Public Private Partnerships (PPP) modality sponsored or administrative, in which we seek to, in addition to toll revenues, the public consideration to keep up a level tariff adequate to the ability to pay of the future road user.</p> <p>The deployment of RS-010 will constitute a new axis of metropolitan integration and a better integration between the capital Porto Alegre, which has a population of 1.5 million inhabitants, and cities in the north such as Gravataí, Canoas, Cachoeirinha, Esteio, Novo Hamburgo, São Leopoldo, Campo Bom and Sapiranga, totaling a population of 1,167,000 inhabitants. An immediate benefit is the improvement in traffic of BR-116, which is the main bottleneck for urban mobility in the metropolitan region of Porto Alegre. RS-010 will be an inducer of development of the region east of BR-116, where there are already several expressions of interest for the installation of private ventures.</p>
<i>Location</i>	<p>The construction of the system RS-010 is a road connection project east of BR-116, starting from the federal highway BR 290 northward - including Highways RS-010, RS-429, RS-449, Contorno do Sapiranga with its intersections - until the state highway RS 239.</p> <p>It will be a new axis of integration in the metropolitan region of Porto Alegre: large scale with the metropolitan area of Caxias do Sul, and, on a smaller scale, will connect the municipalities of the metropolitan region of Porto Alegre situated north of the capital (Gravataí, Canoas, Cachoeirinha, Esteio, Novo Hamburgo, São Leopoldo, Campo Bom, Sapiranga)</p>
<i>Sector covered by the project</i>	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
<i>Total Project Value (R\$)</i>	1,516,000,000.00
<i>Expected rate of return</i>	8,70%
<i>Period / term of cooperation</i>	35 years
<i>Additional information</i>	<p>Consideration of the State: R\$ 1.5 billion in 20 installments;</p> <p>Administration of the highway for 35 years, by the private partner, making the total contract value of PPP estimated at R\$ 6,201,424,000.00</p>
<i>Name of the Institution</i>	Department of Planning, Management and Citizen Participation
<i>Address</i>	Avenida Borges de Medeiros, 1501, 9º andar, Cidade de Porto Alegre, CEP 90.119-900, bairro: Centro
<i>Website in Portuguese</i>	www.seplag.rs.gov.br
<i>Website in English</i>	www.seplag.rs.gov.br
<i>Coordinator / Head</i>	Margareth Vasata Macchi Silva
<i>Phone</i>	+55 (51) 3288-1401
<i>E-mail</i>	margareth-silva@seplag.rs.gov.br
<i>Project Schedule</i>	Lot 01 delivery year 3 after hiring; Lot 02 in year 4 and Lot 03 in year 6
<i>Contracting model</i>	Public-private partnership
<i>Investment Type</i>	Public and Private

Santa Catarina

Indication of date and time 4/16/2013 6:30:19 PM

Name of State	Santa Catarina
Area of the State	95.346,2 km ²
Capital	Florianópolis
Population of the State	6.248.436 inhabitants (IBGE census 2010)
Population of the Capital	421.240 inhabitants (IBGE census 2010)
Economically active population	3.543.218 (up to 65,6%) (IBGE census 2010)
Population growth rate	14,38% (IBGE's census 2000-2010)
Employment rate	3,8% (Unemployment Rate / IBGE's census 2010)
Real GDP	R\$ 4.402.537.000,00 (SEF/SC - Forecast 2012)
Per capita	R\$ 22.402,00 (SEF/SC - Forecast 2012)
Trade and Services	59,2% (SEF/SC 2010)
Industry	34,1% (SEF/SC 2010)
Agriculture	6,7% (SEF/SC 2010)
Average wage (trade and services) in R\$	R\$ 1.090,58 (Sebrae compilation/SC - dec/2008)
Number of technical schools	-
Number of Universities	18 (SED/SC)
Number of graduate courses	331 (considering 12 institutions - UFSC/ UDESC/Sistema Acafe)
Number of graduates in the areas related to trade and services per year.	-
Availability of international schools	Yes (in Florianópolis)
Average cost of electricity / MWh	-
Average cost of commercial rent / m2	>300 < 500 m ² : R\$ 24,28 to 56,25 m2/month > 500 < 700 m2: R\$ 25,28 m2/month > 700 < 1000 m2: - m2/month :: > 1000 m2: R\$ 52,41 to 54,68 m2/month (Revista Buildings Escritório – Florianópolis – 1st quarter/2013)

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Santa Catarina is a leader in the human and economic development rankings in Brazil. Located in the southern part of the country, close to the largest cities in South America, it has historically attracted entrepreneurs from various origins. Living is good here, nature is generous and there are countless opportunities for growth. Occupying 1% of the national territory, Santa Catarina has the 6th largest economy among the Brazilian states, and is recognized for the strength of its diversified industrial sector, which is composed of important production complexes that stand out in Brazil and abroad. The highlights are agro-industry, electrical machinery, textiles and apparel manufacturing, lumber and furniture, chemicals, ceramic floor and wall coverings, electronics, information and communications technology and plastics production. In parallel with its industrial development, Santa Catarina also stands out for its competencies in the primary sector and for providing services. The service sector is highlighted by tourism and by a technological complex that is highly regarded throughout Brazil. These competencies are combined with a population with a level of qualification above the national average and competitive and intermodal infrastructure, including ports – the Port of Itajaí is the second largest in Brazil in container handling –, highways, railroads and airports – two international airports – one in Florianópolis and one in Navegantes – that are among the best in Brazil. Santa Catarina is one of the leading states in national sustainability, according to indicators developed by the Economist Intelligence Unit, and it has the second highest HDI of the country. The population is well distributed throughout the state, ensuring a regional balance. The state has the presence of qualified professionals in various fields and an educational and professional training network, recognized for its quality, is present in all regions. It has been strongly influenced by its immigrants and by its proximity to Mercosur countries, which has created an affinity with European peoples - particularly German and Italian cultures (because many residents are descendants of these immigrants) - and Spanish cultures (because of the neighboring countries).

Sergipe

Indication of date and time 3/25/2013 10:28:58 AM

Name of the State	Sergipe
State Area	21.915,116 km ²
Capital	Aracaju
Population of the State	2.068.017 (IBGE, 2010)
Population of the Capital	571.149 (IBGE, 2010)
Economically Active Population	996.791 (IPEADATA, 2009)
Rate of population growth	1.01% (Estim. IPEADATA, 2012)
Unemployment rate	12,01% (IPEADATA, 2009)
Real GDP	23.932 Billion (IBGE, 2010)
Per capita GDP	R\$ 11.572,44 (IBGE, 2009)
Trade and Services	66,86% (IBGE, 2010)
Industry	28,55% (IBGE, 2010)
Agriculture	4,59% (IBGE, 2010)
Average wage (trade and services) in R\$	R\$ 1.836,25 (RAIS, 2011)
Number of technical schools	26 (being 06 IFS campi, 03 state schools, 09 units of System S and 08 private)
Number of Universities	02 universities and 08 colleges (with classroom courses)
Number of undergraduate courses	260 undergraduate and technological level courses.
Number of graduates in the areas related to trade and services per year.	330 trainees (data only from UFS, 2011)
Availability of international schools	-
Average cost of electricity / MWh	R\$ 249/MWh
Average cost of commercial rent / m ²	R\$ 12,00 m ²

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Export Processing Zone - ZPE-SE - in the city of Barrados Coqueiros, with an area of 425 hectares, near Port of Sergipe, which facilitates the receipt of raw materials and export of products with investments of the state government and private enterprise. Description: Free trade area with other countries, spatially bounded, for the installation of companies focused on the production of goods to be sold outside the country, is considered the primary zone for the purpose of customs control. Allows up to 20% of sales to the domestic market, and established companies enjoy incentives in: tax, currency and administrative.

Sodium Carbonate Factory: Production of synthetic sodium carbonate. Raw material: rock salt and limestone, abundant in Sergipe. Market: internal (Brazil imports 100% of its consumption of 700 thousand tons/year) and export possibilities.

Sodium chloride Industry: Reservations already quantified of sodium chloride, combined with important infrastructure and geographic location, make the state of Sergipe an important target for the allocation of a sodium chlorine pole. These reserves are located in the eastern part of the state, in the catchment area of the sedimentary basin. There are deposits occurring at low depths, with thicknesses ranging from 100 to 300 meters. Another aspect of great importance is the purity grade in sodium chloride throughout the deposit. To supply the sizable amount of energy required to maintain a sodium chlorine industry, Sergipe has a generating source that is located within its own territory owned by the Companhia Hidroelétrica do São Francisco, which is distributed locally by the concessionaire ENERGISA. Production of chlorine, alkali and derivatives. Market: internal (sodium imports in 2010 were 19.7% higher than the volume recorded in 2009).

Cement Industry (Limestone): The State of Sergipe holds significant limestone reserves, distributed in a large number of deposits that covers not only the region

of the sedimentary basin, but area covered by crystalline. In all the limestone deposits there are great chemical and mineralogical variety. In the region of the crystalline, where the limestone is still underutilized in the industry, we highlight the limestone of metamorphic origin, forming extensive deposits, distributed by municipalities located in the western region of the state, within a radius that reaches 150 km related to the capital Aracaju. In the region of the sedimentary basin, calcitic limestones are also plentiful and are used as raw materials in various industries, including the production of Portland cement. For the manufacture of cement, other inputs are also

abundant: energy, siliceous and ferruginous clay, and silica. Cement production. Capacity: 1,500,000 tons annually. Location: cities of Laranjeiras/N.Sra do Socorro/Santo Amaro das Brotas/Simão Dias. Market: northeastern Brazil (the forecast of increase in consumption for the northeast region is 14% per year).

Wind Energy: coastal area of Sergipe. Description: Sergipe has potential for wind energy production, which can be explored along its coastal area. Preliminary studies indicate potential for deployment wind farms (maximum sustained winds at appropriate speeds).

São Paulo

Indication of date and time

3/22/2013 6:37:46 PM

Nome of the State	State of São Paulo
Area of the State	248.223,21 km ² (in 2013)
Capital	São Paulo
Population of the State	41.939.997 (in 2012)
Population of the Capital	11.379.114 (in 2012)
Economically active population	22.628.399 (in 2011)
Population growth rate	0,87% (2012 above 2011)
Employment rate	10,0% (in jan/13 na RM of São Paulo)
Real GDP	R\$ 1.466.976.724.692,03 (R\$ 1,47 trillion) - in 2012
Per capita GDP	R\$ 34.977,99 (em 2012)
Trade and services	70,69% (in 2012)
Industry	27,36% (in 2012)
Agriculture	1,95% (in 2012)
Average wage (trade and services) in R\$	R\$ 1.076,52 (in jan/13)
Number of technical schools	1.232 (in 2012)
Number of Universities	577 (in 2011)
Number of graduate courses	7.578 (in 2011)
Number of graduates in the areas related to trade and services per year.	1.405.409 (total in 2011)
Availability of international schools	14 International Schools
Average cost of electricity / MWh	Varies according to the industry profile and industrial consumption
Average cost of commercial rent / m2	Varies according to the region and the specification of property

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

São Paulo State Government, through Investe São Paulo, its Investment Promotion Agency, offer its services to companies from all economic sectors but it has its main focus on 5 priority sectors which are: green economy, aerospace & defense, health & life sciences, information technology (IT) and oil & gas. The state of São Paulo is the gateway for all those looking to invest in Brazil. If the state itself was a country, it would be the 19th economy in the world, the 3rd in Latin America, only behind Brazil and Mexico. With 42 million inhabitants, the state is responsible for 32% of the national GDP and hosts the biggest national and multinational corporations established in Brazil from a wide range of sectors. The best public and private universities of the country are in São Paulo as well as the biggest R&D centers and institutes.

The companies which establish themselves in São Paulo state are in the biggest consumer market of South America, with the highest qualified labor in the country, a chain of suppliers from all sectors, international standard infrastructure, advanced environmental legislation and support to R&D and technological innovation.

Furthermore, the cities in São Paulo have life quality standards among the best in the country. The state attractiveness and competitiveness are due to a virtuous combination of all these factors, together with its multicultural receptivity and a great business environment. These are a few of the reasons which make São Paulo the main business destination in Brazil.

The indicators forecast the flow of investments in the state of São Paulo will remain increasing. In 2011, the PISEP – Research on Announced Investments in the State, from Fundação Seade, identified 939 investment announcements adding up to US\$ 49 billion. Over 90% of these investments already started in 2011 and are expected to last for 4 years (2015).

But there are still plenty of partnership opportunities with investments in the areas of urban mobility, sewage, housing, logistics & transportation, education, public security and health. With the Public-Private Partnerships (PPP's), a new relationship way eases investments in strategic pro-

jects since it incentives investments in sectors traditionally operated by the public sector. It is an excellent business for you, since the bidding terms for each PPP guarantees contractual stability for the execution of your project and capital remuneration. The contracts allow investors to have its remuneration linked to the agreed performance. A transparent process in which both parties win: the Government and you. " We want to bring the private sector to be our partner in projects of these sectors, aiming to do

more, better and cheaper. That's why we have launched the Private Initiative Interest Procedure of Expression of Interest (PMI) which gives a big step towards this goal. From now on, apart from the State Government to present its projects, the private initiative will also be able to propose new partnership initiatives. This way, everyone wins: the State has more projects, the companies, more work and São Paulo's population, a better state." Geraldo Alckmin – São Paulo State Governor.

Indication of date and time

MAR/22/2013 8:04:05 PM

Project	Carapicuíba - Alphaville – Cajamar Public Transport Corridor
Web page in Portuguese / in English	http://www.emtu.sp.gov.br/EMTU/home.fss
Description	Implementation of a public transport corridor to connect the cities of São Paulo Metropolitan Region - SPMR located in western São Paulo. Extension of 28 km, with 55 stations for boarding and unboarding.
Location	Developing region with emphasis on residential and commercial poles of Alphaville, Tamboré and Aldeia da Serra. With access to Castelo Branco and Raposo Tavares highways.
Sector(s) covered by project	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Total project amount (R\$)	435,000,000.00
Expected return rate	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
Cooperation period / term	Under Study
Additional information	Implementation of exclusive corridor for public transport, preferably with transport mode using renewable green energy.
Institution name	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
Address	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
Web page in Portuguese	www.investe.sp.gov.br
Web page in English	www.investe.sp.gov.br/?lang=en
Coordinator / Head	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
Telephone	+55 (11) 3218-5745
E-mail	investesp@investesp.org.br
Project schedule	Under Study
Contracting type	Concession
Investment type	Public and Private

Date and Time

04/01/13 14:03

Project Name	Courthouses – Construction, Operation, Maintenance
<i>Webpage content available in Portuguese / English (web address)</i>	http://www.planejamento.sp.gov.br/noti_anexo/files/apresentacao%2013-03-2013.pdf
<i>Project Outline</i>	Construction, operation and maintenance of six Courthouses (an area of 110,877m ²). Current status: old facilities and management of multiple contracts. Expected outcomes: gains in efficiency and quality with regard to the provided services given the procedural improvements and the control of rendered services to be carried out by the private partner who is also responsible for operational management and engineering, maintenance of elevators, power grids, hydraulic systems, piped-gas supply systems, telephone systems, air-conditioning systems, closed-circuit television systems, cleaning and maintenance services, catering services, small repairs, building repair and maintenance services, garden maintenance and conservation services, fire fighting and prevention services, surveillance and protection services, designated driver services, urban pest control services, corporate reception services, technical assistance and support.
<i>Site Location</i>	City of São Paulo: in the district of Itaquera (eastern zone) and Lapa (western zone); Greater São Paulo: in the municipalities of Guarulhos and Barueri; Inner State: in the municipalities of Bauri and Presidente Prudente.
<i>Sector(s) covered by the project</i>	Real Estate (CNAE 41 to 43; 45 to 47; 68), ICT – Information and Communication Technologies (CNAE 58 to 63)
	*CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	130,000,000.00
<i>Expected Rate of Return</i>	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
<i>Timeframe/term of cooperation agreement</i>	25
<i>Additional Information</i>	Public-private partnership under the modality of Administrative Concession. Bidding criteria: the lowest consideration to be paid (to the bidder) by the public sector.
<i>Organization Name</i>	Investe São Paulo - São Paulo's Agency for the Promotion of Investments and Competitiveness
<i>Address</i>	Av. Prof. Almeida Prado, 532 - Prédio 1 - Cidade Universitária - São Paulo - SP - CEP: 05508-901 - Brasil
<i>Webpage content available in Portuguese (web address)</i>	www.investe.sp.gov.br
<i>Webpage content available in English (web address)</i>	www.investe.sp.gov.br/?lang=en
<i>Designated Coordinator / Official</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>Email</i>	investesp@investesp.org.br
<i>Project Timetable</i>	Public Consultation – August, 2013
<i>Procurement Modality</i>	Public-private partnership
<i>Type of Investment</i>	Private

Project	Construction, Operation and Maintenance of Line 6 of São Paulo city subway
<i>Web page in Portuguese / in English</i>	http://www.stm.sp.gov.br/index.php/edital-linha-6
<i>Description</i>	<p>* Concession Sponsored for Provision of Public Services for passengers transportation, Line 6 - Orange of São Paulo subway. (Construction, Operation and Maintenance).</p> <p>*Total extension 15.3 km and 15 stations.</p> <p>Estimated demand 633.3 thousand pass/business day. Maximum load 35.3 thousand pass/ hour/ direction (between Freguesia do Ó and Santa Marina)</p> <p>Operational fleet: 20</p> <p>Total fleet: 23</p> <p>Train composition with 6 wagons, capacity 1,620 pass/ train (6 pass/m2)</p> <p>Conventional Subway Technology, gauge 1,435 mm, power supply via 3rd track, IGBT three phases traction, CBTC and air-conditioning.</p>
<i>Location</i>	<p>São Paulo City. Starting in Brasilândia Station and ending in São Joaquim Station, Line 1 - Blue, crossing the districts of Liberdade, Bela Vista, Higienópolis, Perdizes, Lapa, Freguesia do Ó and Brasilândia. This route direction serves two territorial portions distinct in many aspects: north and south of Tietê River.</p> <p>Line 6 – Orange has in its Direct Influence Area – surrounding area of the line course – 837 thousand inhabitants, which will be directly benefited with the line implementation. Considering the Indirect Influence Area – areas served by integration with the transport network – the northwestern population benefited is over one million people. In the Direct Influence Area, there are about 530 thousand jobs, 270 thousand school enrolments and a fleet of private vehicles. Most of these values, however, are concentrated in the southern portion of Tietê River. The new line shall cross areas with major educational centers for graduation level.</p>
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
<i>Total project amount (R\$)</i>	7,800,000,000
<i>Expected return rate</i>	.
<i>Cooperation period / term</i>	25 years
<i>Additional information</i>	<p>CALL FOR TENDER may be obtained free of charge through the Internet, in the website www.stm.sp.gov.br or in the STM Logistics Support Center, located in Rua Boa Vista, 175 – 16º andar [16th floor] – São Paulo, Capital, from Feb/08/2013 to May/08/2013, from 9:00 to 11:30 a.m. and from 01:30 to 04:30 p.m., upon presentation of DVD for Copy of File.</p> <p>The documents relating to the Bidding process should be delivered in Public Submission Session to be held in the Auditorium of Edifício Cidade I [Cidade I Building], located in Rua Boa Vista, 170 – Mezanino [Mezzanine] - São Paulo, Capital, scheduled for May/09/2013, at 09:00 a.m., with tolerance of fifteen (15) minutes.</p>
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Professor Almeida Prado, 532 - Building 1 - CEP: 05508-070 - São Paulo - SP - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Call for Tender: Feb/08/2013 and Contract Jun/2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Indication of date and time

MAR/22/2013 5:32:37 PM

Project	Construction, Operation and Maintenance of Line 20 of São Paulo subway
<i>Web page in Portuguese / in English</i>	http://www.planejamento.sp.gov.br/noti_anexo/files/03_08_2012%20DOE%20SP%20CHAMAMENTO%20005-2012%20LINHA%2020%20ROSA.pdf
<i>Description</i>	Metropolitan Transports Department: Concession Sponsored for Provision of Public Services for Transport of Passengers of Line 20 – Pink, of São Paulo subway. (Construction, Operation and Maintenance). Extension (km): 12.3 Stations: 14 Maintenance Yard: 1 Rolling Stock (trains): 13 Interval between trains (sec.): 300 Daily demand in 2021: 468 thousand Maximum load in 2021 (pass./hour/direction) 18 thousand
<i>Location</i>	São Paulo City. Lapa – Moema Section – Its priority section will start in Lapa Station, continuing by avenues Nossa Senhora da Lapa, Pio XI, São Gualter, Pedroso de Morais, Faria Lima, Hélio Pellegrino and Rua Sabiá to Moema Station, Line 5 – Lilac and yard for trains maintenance and parking.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
<i>Total project amount (R\$)</i>	7,500,000,000.00
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	25 years
<i>Additional information</i>	Bidding criteria: Lower Monthly Payment
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Public referendum: Sep/2013. Call for Tender: Oct/2013. Contract Mar/2014
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Project	Construction, operation and maintenance of the Monorail, Line 18 - São Paulo City and São Bernardo do Campo
<i>Web page in Portuguese /in English</i>	http://www.stm.sp.gov.br/index.php/ppp-linha-18
<i>Description</i>	METROPOLITAN TRANSPORTS DEPARTMENT: Concession sponsored for provision of public services for transport of passengers of line 18 – Bronze of São Paulo subway with monorail technology, consisting of implementation, operation and maintenance. Line 18 – Bronze will serve the industrial and services pole of SPMR, the cities of São Caetano do Sul, São Bernardo do Campo and Santo André also extending to major educational poles. <ul style="list-style-type: none"> · 14.355 km in length · 12 Stations · 1 Maintenance and Maneuver Yard · 305 thousand passengers/day
<i>Location</i>	With 14 km in length, it consists of twelve stations (Tamanduateí, Goiás, Espaço Cerâmica, Estrada das Lágrimas, Praça Regina Matielo, Rudge Ramos-Instituto Mauá, Afonsina, Fundação Santo André, Winston Churchill, Senador Vergueiro, Baeta Neves and Paço Municipal) and by the Tamanduateí Yard for trains maintenance and parking. São Paulo City/São Bernardo – The stretch of Line 18 – Tamanduateí – SBC (Alvarengas), starts in Tamanduateí Station, in City of São Paulo, towards Av. Guido Aliberti axis, serving in this avenue the cities of São Paulo and São Caetano do Sul. In the transition of Av. Guido Aliberti to Av. Lauro Gomes, the stretch serves the cities of São Bernardo do Campo and Santo André, until the Paço Municipal (Local Hall) of São Bernardo do Campo.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
<i>Total project amount (R\$)</i>	3,011,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	25 years
<i>Additional information</i>	Bidding Judgment Criteria: Lowest Monthly Value of Service
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	PUBLIC REFERENDUM (DRAFT OF CALL FOR TENDER AND CONTRACT) APRIL 2013 PUBLIC REFERENDUM – COMPLETION MAY 2013 – FINAL APPROVAL – MANAGING BOARD JUNE 2013 PUBLICATION OF CALL FOR TENDER JULY 2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Project Name	Correctional Facilities – Construction, operation and maintenance
<i>Webpage content available in Portuguese / English (web address)</i>	http://www.planejamento.sp.gov.br/index.php?idd=811&id=52
<i>Project Outline</i>	Construction, operation and maintenance of semi-open and closed correctional facilities. Shared management is the model to be adopted, as the State will remain in charge of jurisdictional and administrative-judicial activities and its private partner will be responsible for the internal administrative management of the correctional facilities, including internal monitoring, physical maintenance of the said facilities and inmate support services. The project is aimed at modernizing the public prison management services and at promoting the social rehabilitation of inmates, making sure they can live in dignified conditions while incarcerated. The correctional facilities will serve the Metropolitan Area of the City of São Paulo (RMSP), with capacity for 10,500 male inmates who were sentenced to a prison term (to be served under a closed or semi-open regime), who are to be distributed in 3 distinct facilities. Each facility will have capacity for 3,500 male inmates and will comprise: 3 units for male inmates who serve a prison term under closed regime, with capacity for 800 male inmates each; 1 unit for male inmates who serve a prison term under a semi-open regime, with capacity for 1,100 male inmates, and 1 Central Service Unit (UCS) to provide the following services: Management, Storehouse, Laundry and Nutrition Support. All units shall feature inmate-rehabilitation areas, in compliance with the provisions established in the Sentence Execution Act.
<i>Site Location</i>	Correctional facilities will be built in the Metropolitan Area of the City of São Paulo. The selection of the host-municipalities will be made after the studies carried out to prepare the related Bid Notice are completed.
<i>Sector(s) covered by the project</i>	Other (CNAE 69 to 75; 77 to 82; 84;94 to 96) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	750,000,000.00
<i>Expected Rate of Return</i>	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
<i>Timeframe/term of cooperation agreement</i>	30 years
<i>Additional Information</i>	Administrative concession which bidding criteria establishes that the successful bidder will be the one with the lowest consideration.
<i>Organization Name</i>	Investe São Paulo – São Paulo's Agency for the Promotion of Investments and Competitiveness
<i>Address</i>	Av. Prof. Almeida Prado, 532 - Prédio 1 - Cidade Universitária - São Paulo - SP - CEP: 05508-901 - Brasil
<i>Webpage content available in Portuguese (web address)</i>	www.investe.sp.gov.br
<i>Webpage content available in English (web address)</i>	www.investe.sp.gov.br/?lang=en
<i>Designated Coordinator / Official</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>Email</i>	investesp@investesp.org.br
<i>Project Timetable</i>	Public Consultation: April/May, 2013 Public Notice: May, 2013
<i>Procurement Modality</i>	Public-private partnership
<i>Type of Investment</i>	Public and Private

Project	High São Lourenço Water Producer System
<i>Web page in Portuguese / in English</i>	http://site.sabesp.com.br/site/default.aspx
<i>Description</i>	<p>Construction and maintenance of São Lourenço producing system destined to supply de water demand in the west region of SPMR, generating increased flow of 4.7 m³/s to the integrated system.1) Implementation of works: water intake and impound, pumping and treatment stations, power tunnels, shafts, tanks, electric power substations and transmission lines, improvement in the Jucituba and São Lourenço da Serra. 2) Operation, maintenance, conservation and surveillance: sludge dehydration and drying system and disposal. 3) Maintenance, conservation and surveillance: other systems and units. Considering that the conception of the São Lourenço producing system is destined to the supply of local needs of the western region, as well as leveling of SPMR supply as a whole;</p> <p>Considering that the implementation of the São Lourenço system undertaking shall present as results the following achievements:</p> <ul style="list-style-type: none"> · Ensure the water supply, through the supply of a quality product, continuously, improving the operational efficiency and providing increased revenue; · Meet future water demands, given the high expansion rate of western SPMR, ensuring the goal of universalizing service; · Supply the estimated demand for SPMR until the 2024/2025 horizon, ensuring regular supply.
<i>Location</i>	The São Lourenço producing system is a water supply complex to about 1.5 million people in São Paulo Metropolitan Region (SPMR). Water impound in Cachoeira do França Reservoir (in Alto Juquiá basin), a new water treatment station in Cotia and water intake for seven cities in western SPMR, which currently are supplied by the Alto Cotia, Baixo Cotia, Guarapiranga and Cantareira producers systems.
<i>Sector(s) covered by project</i>	Sanitation and waste treatment (CNAE 36 to 39)
<i>Total project amount (R\$)</i>	1,600,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	25 years
<i>Additional information</i>	<p>Sabesp plans to sign contract with the Specific Purpose Corporation (SPE) to be created for the project between July and September 2013 and until 240 days after this date, the company needs to present guaranties of resources to be invested in the PPP, which shall determine the effective start of the contract.</p> <p>The company shall within at mot 48 months provide the works required to implement the system and other four months for tests and adjustments. Thus, the winner will start receiving within 52 after the contract signature. Sabesp will be the operator of the São Lourenço system and the private initiative will provide the maintenance required for the project to work.</p>
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Contract July 2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Private

Project	Hospital Centers - Construction, Operation and Maintenance
<i>Web page in Portuguese / in English</i>	http://www.planejamento.sp.gov.br/noti_anexo/files/apresentacao%2013-03-2013.pdf
<i>Description</i>	Implementation, maintenance and operation of non-social services of four (04) Health Units in São Paulo State, as follow: <ul style="list-style-type: none"> • Emergency Hospital of Sorocaba (252 beds) • Emergency Hospital of São José dos Campos (178 beds) • Pérola Byington Nova Luz Hospital (172 beds) • Eyes and Ears Rehabilitation and Treatment Center (75 beds).
<i>Location</i>	Cities: Sorocaba, São José dos Campos and São Paulo.
<i>Sector(s) covered by project</i>	Health (CNAE 86 to 88)
<i>Total project amount (R\$)</i>	690,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	15 years
<i>Additional information</i>	The project was proposed by expressions of interest from the private sector. Studies of three companies are being analyzed for preparation of Tender.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Tender in May 2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Project	Housing of Social Interest - Construction, Operation and Maintenance
<i>Web page in Portuguese / in English</i>	http://www.habitacao.sp.gov.br/casapaulista/ppp_habitacional.aspx
<i>Description</i>	Construction of over 20,221 thousand housing units in the region. Funding, condominium and borrowers management. Pioneering, a public - private partnership (PPP) in the area de Housing of Social Interest for the Country plans to build houses for families of workers from central districts of São Paulo. The service will be prioritized to families with income up to five minimum wages (state). The minimum wage in São Paulo State is R\$ 755. From the total of 20,221 housing units, 12,508 will be destined to the population with income up to R\$ 3,775 (five minimum wages). The other 7,713 units will be for workers with income between R\$ 3,775 and R\$ 10,848. Two thousand units must be destined to pro-housing entities, authorized by the Housing Department.
<i>Location</i>	São Paulo City. The planned undertakings must be built in Sé and República districts and surrounding neighborhoods – Brás, Bela Vista, Belém, Bom Retiro, Cambuci, Liberdade, Mooca, Pari and Santa Cecília. The highest number of housing units (7,076) must be concentrated in Barra Funda, Santa Cecília, Pari and Bom Retiro neighborhoods. The area formed by República and Bela Vista must receive 2,857 new units. In Liberdade and Brás 2,908 units should be built. In Cambuci and Mooca neighborhoods, it is planned the construction of 2,409 units. Some 2,594 units should be built in Bresser and Belenzinho neighborhoods. In Avenida Celso Garcia and surroundings, in Belém, 2,377 housing units. In a second moment, the Housing Department plans the release of the model for opening bidding process for construction of more 4 thousand housing units downtown.
<i>Sector(s) covered by project</i>	Real Estate (CNAE 41 to 43; 45 to 47; 68), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	4,600,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	20 years
<i>Additional information</i>	Investments in undertakings shall amount to R\$ 4.6 billion, of which R\$ 2.6 billion from the private sector. The payment from the State Government to fund lost will be R\$ 1.6 billion. In convention to be entered with the State, São Paulo City Hall should support the project with R\$ 404 million, on average R\$ 20 thousand per housing unit.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Public hearing: Mar/25/2013 (DOE SP Mar/09/2013) Public referendum: Mar-Apr/2013 Call for Tender: 1st half/ May/2013 Contract 1st half/ Oct/2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Project	IFAB NEW AMÉRICO BRAZILIENSE PRODUCTION PLANT
<i>Web page in Portuguese / in English</i>	http://www.furp.sp.gov.br/
<i>Description</i>	Hiring of Administrative concession for management, operation and maintenance, with supply of goods and performing works for adequacy of the existing infrastructure of Indústria Farmacêutica de Américo Braziliense – IFAB (pharmaceutical industry). This PPP refers to the provision of drugs production services exclusively for FURP, what is to say, the only source of revenues of the private partner is the amount paid by the Grantor. There is no possibility of other accessory revenues. Investments are classified as permanent assets (starting in the first year of concession), investments in drugs registration and others. Investments in drugs registration consist of an original list of 96 drugs and investments in drugs registration will be added to the list in every revision (new products).
<i>Location</i>	Américo Braziliense is in the central region of São Paulo State. The city takes this title due to sugarcane production prevailing in the city, which is the main economic source. Américo is located in strategic region for easy for shipping products, close to large centers, such as Araraquara (7km), Ribeirão Preto (80km), São José do Rio Preto (180km) and the Capital city (260km). It counts on important health references, such as the Américo Braziliense State Hospital (HEAB) which cares of patients from Araraquara micro-region.
<i>Sector(s) covered by project</i>	Health (CNAE 86 to 88)
<i>Total project amount (R\$)</i>	133,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	15 years
<i>Additional information</i>	Judgment criteria will be LOWER AMOUNT PAID BY THE PUBLIC ADMINISTRATION
<i>Institution name</i>	Investe São Paulo – São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Public referendum: Mar/01/ 2013 to Mar/30/2013 (DOE SP Feb/28/13) Call for Tender: 1st half /May/2013 Contract 1st half/ Oct/2013
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Private

Project Name	Concession Agreement to Operate and Exploit the Imigrantes Exhibition Center – City of São Paulo
<i>Webpage content available in Portuguese / English (web address)</i>	http://www.planejamento.sp.gov.br/index.php?idd=958&id=53
<i>Project Outline</i>	Competitive bidding to award a concession agreement to operate and exploit public property – Sálvio Pacheco de Almeida Prado Exhibition Room and adjoining area with the aim of organizing fairs, exhibitions and events, and setting up support equipment. The Center currently features an area of 240,000m ² and the area to be awarded in the CONCESSION agreement accounts for 331,751.50m ² (three-hundred and thirty-one thousand seven-hundred and fifty-one square meters and fifty square decimeters).
<i>Site Location</i>	City of São Paulo – Imigrantes Highway, which is 1,200m from Bandeirantes Avenue and 850m from the Jabaquara Subway Station, 3km from the Congonhas Airport, 7km from the hotel and financial district of São Paulo, 10km from citytown and 25km from the Guarulhos International Airport. It is conveniently located between São Paulo and the ABCD region (an industrial region in Greater São Paulo), two major economic centers.
<i>Sector(s) covered by the project</i>	Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	R\$346.000.000,00
<i>Expected Rate of Return</i>	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
<i>Timeframe/term of cooperation agreement</i>	30 years
<i>Additional Information</i>	DATE AND TIME OF COMPETITION: 04-23-2013 at 10:30p.m., at Alameda Jaú, 389 – Auditório (Conference Room) – Térreo – Jardim Paulista – São Paulo/SP. FIXED GRANT – amount payed by the CONCESSIONAIRE to the CONTRACT-LETTING BRANCH OF GOVERNMENT, in conformity with the offered BID, for the right to operate and exploit the AWARDED PUBLIC PROPERTY, subject to the minimum value of BRL 132,000,000.00 (one-hundred and thirty-two million Brazilian reais). The COMPETITIVE BIDDING is open to Brazilian companies or foreign companies duly authorized to operate at the domestic level, as provided for in articles 1,134 – 1,141 of the Brazilian Civil Code and in article 28, item 5 of Federal Law n. 8,666/93, investment funds, private pension funds and financial institutions, either individually or as CONSORTIUM members, provided all requirements and conditions established in this BID NOTICE are fully met by the said bidders.
<i>Organization Name</i>	Investe São Paulo - São Paulo's Agency for the Promotion of Investments and Competitiveness
<i>Address</i>	Av. Prof. Almeida Prado, 532 - Prédio 1 - Cidade Universitária - São Paulo - SP - CEP: 05508-901 - Brasil
<i>Webpage content available in Portuguese (web address)</i>	www.investe.sp.gov.br
<i>Webpage content available in English (web address)</i>	www.investe.sp.gov.br/?lang=en
<i>Designated Coordinator / Official</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>Email</i>	investesp@investesp.org.br
<i>Project Timetable</i>	Bid Notice open from March 14th – 29th, 2013.
<i>Procurement Modality</i>	Concession
<i>Type of Investment</i>	Private

Date and Time

04/01/13 14:17

Project Name	Education – Interactive Classrooms
Webpage content available in Portuguese / English	http://www.planejamento.sp.gov.br/index.php?idd=811&id=52
Project Outline	The implementation of interactive classrooms with the aim of boosting the development of Interactive Digital Content; Continuous Teacher Training on Interactive Digital Content; provision, operation and maintenance of necessary equipment and infrastructure, including power grid in the classrooms; preventive maintenance, technical support and logistics; Integrated Teacher Training System designed to support teacher training courses and the release of Interactive Digital Content. The project covers the entire state school system, which comprises 5,150 educational establishments; 2.95 million students distributed from the 6th to the 9th grade, in Elementary School II and High School; and 150,000 school teachers.
Site Location	The entire state of São Paulo.
Sector(s) covered by the project	ICT – Information and Communication Technologies (CNAE 58 to 63), Education (CNAE 85) *CNAE = National Code of Economic Activity
Total cost of implementing the project (BRL)	1,500,000,000.00
Expected Rate of Return	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
Timeframe/term of cooperation agreement	10 years
Additional Information	Public-private partnership under the modality of Administrative Concession which bidding criteria establishes that the successful bidder will be the one offering the lowest consideration to be supported by the public partner.
Organization Name	Investe São Paulo - São Paulo's Agency for the Promotion of Investments and Competitiveness
Address	Av. Prof. Almeida Prado, 532 - Prédio 1 - Cidade Universitária - São Paulo - SP - CEP: 05508-901 - Brasil
Webpage content available in Portuguese (web address)	www.investe.sp.gov.br
Webpage content available in English (web address)	www.investe.sp.gov.br/?lang=en
Designated Coordinator / Official	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
Telephone	+55 (11) 3218-5745
Email	investesp@investesp.org.br
Project Timetable	Final modeling to complete the preparation of the Public Notice, to be issued in April, 2013
Procurement Modality	Public-private partnership
Type of Investment	Private

Project	Intercity Trains - Construction of infrastructure, implementation of equipment and systems, procurement of rolling stock, operation and maintenance of an integrated network of about 431 km of lines of Intercity Trains.																																				
Web page in Portuguese / in English	http://www.planejamento.sp.gov.br/noti_anexo/files/DOE-SP%2024_01_2013%20CHAM%20PUBLICO%20001-2013(1).pdf																																				
Description	Metropolitan Transports Department: The PPP project proposes rail interconnection of metropolitan regions of São Paulo, Campinas, Santos Region, São José dos Campos and Sorocaba region. These cities concentrate 53% of the vehicles fleet and 63% of the population in the State. According to data from the State Department of Logistics and transport, São Paulo vehicles fleet has doubled in the last ten years: from 10.5 million (in 2000) to 20.5 million (in 2010). By proposed estimates, transport demand will double over the next 20 years and the road system will be saturated in the short term. According to PPP Intercity Trains proposal, 431 km of track will be built to transport an estimated 465 thousand passengers per day. Due to the routes connecting Campinas and São José dos Campos to SPMR being close to Viracopos and Guarulhos airports, respectively, and for aggregating potential demand to the system as a whole, it shall be reviewed the implementation of regional train stations in these two airports.																																				
Location	The integrated railway passenger lines network will cover the cities of Santos, Mauá, São Caetano, Santo André, Jundiaí, Campinas, Americana, São José dos Campos, Taubaté and Sorocaba, connecting to a central station in the city of São Paulo. 1.3. The operation stretches are: * São Paulo – Jundiaí – Campinas * São Paulo – ABC – Santos * São Paulo – Sorocaba * São Paulo – São José dos Campos The operational stretches Campinas – Americana and São José dos Campos – Taubaté must be assessed for feasibility and may be implemented before the network reaching these cities, in case of local demand for these lines.																																				
Sector(s) covered by project	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)																																				
Total project amount (R\$)	18,500,000,000																																				
Expected return rate	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.																																				
Cooperation period / term	30 years																																				
Additional information	<p>Regional Trains Schedule</p> <p>Phase I: ABC and São Paulo – Jundiaí stretch;</p> <p>Phase II: São Paulo – Santos, São Paulo – Sorocaba and Jundiaí – Campinas stretches</p> <p>Phase III: São Paulo – São José dos Campos Stretch</p> <table border="1" data-bbox="573 1178 1345 1354"> <thead> <tr> <th>Trains</th> <th>ABC</th> <th>Jundiaí/ Campinas</th> <th>Santos</th> <th>Sorocaba</th> <th>SJC</th> </tr> </thead> <tbody> <tr> <td>Km de via [of way]</td> <td>25.40</td> <td>90</td> <td>50</td> <td>90</td> <td>103</td> </tr> <tr> <td>Start of work</td> <td>2014</td> <td>2015</td> <td>2016</td> <td>2016</td> <td>2017</td> </tr> <tr> <td>Operation</td> <td>2016</td> <td>2018</td> <td>2019</td> <td>2019</td> <td>2020</td> </tr> <tr> <td>Travels/year (thousand)</td> <td>330</td> <td>50</td> <td>45</td> <td>22</td> <td>18</td> </tr> <tr> <td>Tariff</td> <td>R\$ 4</td> <td>R\$ 15</td> <td>R\$ 15</td> <td>R\$ 18</td> <td>R\$ 18</td> </tr> </tbody> </table>	Trains	ABC	Jundiaí/ Campinas	Santos	Sorocaba	SJC	Km de via [of way]	25.40	90	50	90	103	Start of work	2014	2015	2016	2016	2017	Operation	2016	2018	2019	2019	2020	Travels/year (thousand)	330	50	45	22	18	Tariff	R\$ 4	R\$ 15	R\$ 15	R\$ 18	R\$ 18
Trains	ABC	Jundiaí/ Campinas	Santos	Sorocaba	SJC																																
Km de via [of way]	25.40	90	50	90	103																																
Start of work	2014	2015	2016	2016	2017																																
Operation	2016	2018	2019	2019	2020																																
Travels/year (thousand)	330	50	45	22	18																																
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Institution name	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion																																				
Address	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 – Brazil																																				
Web page in Portuguese	www.investe.sp.gov.br																																				
Web page in English	www.investe.sp.gov.br/?lang=en																																				
Coordinator / Head	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva																																				
Telephone	+55 (11) 3218-5745																																				
E-mail	investesp@investesp.org.br																																				
Project schedule	Public referendum: Sep/2013; Call for Tender: Nov/2013; Contract Apr/2014.																																				
Contracting type	Public - private partnership																																				
Investment type	Public and Private																																				

Project Name	Healthcare Logistics and Pharmaceutical Support Services
<i>Webpage content available in Portuguese / English (web address)</i>	http://www.planejamento.sp.gov.br/noti_anexo/files/ch%20002-2013.pdf
<i>Project Outline</i>	<p>This project is aimed at reorganizing, structuring, implementing and securing the operation of innovative Pharmaceutical Support Services within the State Healthcare Networks (RRAS), providing for increased productivity and cost-efficiency for the State, adding to greater safety and seeking to ensure excellence in the services provided to the population. It encompasses the reorganization of healthcare logistics and of the pharmaceutical support services provided by the Administration of São Paulo through the following means:</p> <ul style="list-style-type: none"> - Implementation of Distribution Centers in the State of São Paulo (12 CDESPs), which should ensure the distribution of drugs, blood products, vaccines, serums, pharmaceutical inputs and nutritional products), either by setting up such establishments at existing properties or by building new facilities in 12 (twelve) out of the 17 (seventeen) State Healthcare Networks (RRAS); - Establishment of a new concept for Pharmaceutical Support Services in the State of São Paulo, evolving from a "fragmented system" into a "comprehensive system integrated to the RRASs"; - Adapting and qualifying one drugstore per municipality, being the said establishment entitled to provide assistance and integrated drug supply; - Development and disclosure of an online information and monitoring system, covering the distinct stages of drug supply chain; - Implementation of a transport system for drugs, pharmaceutical inputs and nutritional products; - Enhancement of drug control and traceability with the aim of avoiding the waste and misappropriation of such products; - Monitoring and assessment of the services provided to the community based on performance indicators and achievement of previously established targets and objectives (Independent Verifier); - Establishment of an improved quality standard for the provision of pharmaceutical support services, ensuring greater safety and consumer/patient satisfaction. <p>The Administration of the State of São Paulo remains solely responsible for carrying out planning, monitoring and control activities, competencies which shall remain indelegable, whereas its private partner will be in charge of implementing, operating and maintaining operational structure and administrative management. The bodies/agencies to benefit from this project are listed below:</p> <ul style="list-style-type: none"> - Ministry of Health; - Secretariat of Health of the State of São Paulo; - Municipal Health Secretariats within the State of São Paulo.
<i>Site Location</i>	The project impacts the entire state of São Paulo (statewide impact).
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Healthcare (CNAE 86 to 88) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	150,000,000.00
<i>Expected Rate of Return</i>	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
<i>Timeframe/term of cooperation agreement</i>	20 years
<i>Additional Information</i>	Registration closed on 02-25-2013. Applications were submitted by 13 (thirteen) interested companies, which now must present the studies that will support the preparation of the Bidding Notice, to be issued on April 29th, 2013. Bidding criteria: the lowest consideration to be paid (to the bidder) by the public sector.
<i>Organization Name</i>	Investe São Paulo - São Paulo's Agency for the Promotion of Investments and Competitiveness
<i>Address</i>	Av. Prof. Almeida Prado, 532 - Prédio 1 - Cidade Universitária - São Paulo - SP - CEP: 05508-901 - Brasil
<i>Webpage content available in Portuguese (web address)</i>	www.investe.sp.gov.br
<i>Webpage content available in English (web address)</i>	www.investe.sp.gov.br/?lang=en
<i>Designated Coordinator / Official</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>Email</i>	investesp@investesp.org.br
<i>Project Timetable</i>	Public Consultation: from June, 2013 until July, 2013 Public Notice: August, 2013 Contract Execution: January, 2014
<i>Procurement Modality</i>	Public-private partnership
<i>Type of Investment</i>	Private

Project	Reservoir and Flood Control System
<i>Web page in Portuguese / in English</i>	http://www.saneamento.sp.gov.br/daee120820.html
<i>Description</i>	Administrative concession for provision of services of operation, maintenance and expansion of the reservoir and flood control system of the high Tietê water basin, recovery and modernization of existing reservoirs and construction of new reservoirs. PHASE I – Implementation of recovery and modernization of thirty (30) reservoirs; PHASE II – Maintenance and operation service of the thirty (30) existing reservoirs and construction, maintenance and operation of seven (07) new reservoirs. PHASE III – Operation and maintenance of eight (08) reservoirs.
<i>Location</i>	São Paulo Metropolitan Region. TAMANDUATEÍ - São Paulo City MÉDIO JUQUERI - Franco da Rocha City PIRAJUÇARA - São Paulo City BELTWAY CHANNEL – Guarulhos City
<i>Sector(s) covered by project</i>	Sanitation and waste treatment (CNAE 36 to 39)
<i>Total project amount (R\$)</i>	890,820,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	20 years
<i>Additional information</i>	CALL FOR TENDER INTERNATONAL BID No. 001/DAEE/2.013/DLC Call for Tender No. 001/DAEE/2.013/DLC, Case No. 52.367/2012 - DAEE, for hiring Administrative Concession for providing services of Operation, Maintenance and Expansion of the Reservoirs and Flood Control System of the High Tietê Water Basin, recovery and modernization of the existing Reservoirs and Construction of new Reservoirs, under Public - private partnership regime provide for in Law No. 11.079, of December 30, 2004. 1 – Implementation Term: Contract effectiveness shall be twenty (20) years. 2 - Completion: Envelopes 01 (Proposal Guarantee), 02 (Economic Proposal, consisting of Books 01 and 02) and 03 (Housing Documentation), shall be delivered to the Special Bidding Committee established by Resolution No. 834, of Mar/19/2013, at 10:00 a.m. of May 21, 2013, at Rua Boa Vista, 175 – 1º andar [1st floor] – Edifício Cidade II [Cidade II Building], Centro [Downtown], Capital city. 3 – Call for Tender consultation and clarification: The Call for Tender can be obtained by DAEE's website in the internet, URL www.daae.sp.gov.br . The full Call for Tender is also set in the Notice of the full Announcement will be also posted on the Bulletin Board of the Water and Electric Power Department - DAEE, at Rua Boa Vista No. 175 – 1º andar [1st floor], Centro [Downtown], São Paulo, Capital.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
<i>Coordinator / Head</i>	Mr. Sérgio Rodrigues Costa / Mr. Renato de Barros Silva
<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Call for Tender published on mar/21/2013
<i>Contracting type</i>	Public - private partnership

Project	Rodoanel (Beltway) North Section – Operation and Maintenance Phase
<i>Web page in Portuguese / in English</i>	http://www.transportes.sp.gov.br/default.asp
<i>Description</i>	<p>Logistics and Transport Department – Operation and maintenance of 44 km of highway. Work completing the Mario Covas Beltway (SP-021), North Section, with 44 kilometers, is one of the most awaited works in the country, due to its major relevance for the national road transport mode for loads with high added-value that crosses São Paulo. It is estimated that 65 thousand vehicles travel on the highway daily, 30 thousand of which trucks (60% taken from the Av. Marginal Tietê).</p> <p>The North section is a "Class Zero" road, with four driving lanes on each direction between Beltway West and Fernão Dias Highway. The sector between Fernão Dias and Dutra Highway shall have three driving lanes with 3.6 m in width each lane. The highway is also provided with median strip 11m wide and rated speed 100 km/h. The route has 7 tunnels and 111 special artworks (bridges and overpasses).</p> <p>The North section implementation is estimated in investments of R\$ 6.51 billion, from three distinct sources: R\$ 2.79 billion of the Treasury of São Paulo State; R\$ 2 billion of the BID, loan from the State Government, and R\$ 1.72 billion Federal Government.</p>
<i>Location</i>	<p>The northern beltway will cover all São Paulo Metropolitan Region (SPMR), especially: Santana do Parnaíba, Cajamar, Francisco Morato, Franco da Rocha, Caieiras, Mairiporã, Santa Isabel, Arujá, Guarulhos and São Paulo.</p> <p>In its 44 kilometers, the north section, crossing São Paulo, Arujá and Guarulhos, connects the West section in the confluence with Avenida Raimundo Pereira Magalhães, former Campinas / São Paulo Road (SP-332), with the east, in the cross-section with Presidente Dutra Highway (BR-116). Also, it has exclusive connection of 3.6 km to the International Guarulhos Airport.</p>
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	5.600.000.000,00
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	20 years
<i>Additional information</i>	<p>North Section – fourth and last section of the beltway of São Paulo Metropolitan Region - SPMR. West and South section in operation and granted to private company. East section under works, with estimated completion in March 2014. Possibility of interconnection with Guarulhos International Airport and main highways of access to SPMR: Anchieta-Imigrantes System, Anhanguera-Bandeirantes System, Castello Branco-Raposo Tavares system, Regis Bittencourt and Fernão Dias.</p> <p>Governor Geraldo Alckmin, the Secretary of Logistics and Transports, Saulo de Castro Abreu Filho, and the chairman of DERSA - Desenvolvimento Rodoviário S/A, Laurence Casagrande Lourenço, started today, March 12th, in Arujá, the work of North Beltway (Rodoanel Norte). The companies winner of the bidding process (Construtora OAS Ltda, Acciona Infraestructuras S/A and the consortiums formed by the companies Mendes Júnior/Isolux Corsán and Construcap/Copasa) have 36 months to conclude the last beltway section.</p> <p>The Government of São Paulo State contracted on February 7th, the works with 23.1% of discount over the reference value of the bidding process (R\$ 5 billion). The amount proposed by the companies was R\$ 3.9 billion, which represented economy of about R\$1.2 billion. The total amount of the undertaking, including expropriations, is R\$ 5.6 billion.</p>
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
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<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
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<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Start of concession in June 2016
<i>Contracting type</i>	Concession
<i>Investment type</i>	Private

Project	Santos - Guarujá Tunnel
<i>Web page in Portuguese / in English</i>	http://www.dersa.sp.gov.br/
<i>Description</i>	Implementation of submerged tunnel with 900m in length for traffic of light and heavy vehicles, as well as bus/ VLT, pedestrians and cyclists.
<i>Location</i>	Important connection allowing faster access between two important tourist poles - Santos and Guarujá. Proximity to Santos Port, the largest Brazilian Port in terms of load sea shipping.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)
<i>Total project amount (R\$)</i>	1.430,000,000.00
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	20 a 30 years
<i>Additional information</i>	Studies and projects in progress.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
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<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Start of operation for 2016
<i>Contracting type</i>	Concession
<i>Investment type</i>	Public and Private

Project	São Sebastião Port - Expansion
<i>Web page in Portuguese / in English</i>	http://www.portodesaosebastiao.com.br/pt-br/ampliacao-pss.asp
<i>Description</i>	Works for Expansion of São Sebastião Port, resulting in the creation of a more responsive and efficient route for the export of high value-added products, benefiting the economy of São Paulo State. It should be an alternative to Santos port for shipping the production of São Paulo State and neighboring states. In 2010: 845 vessels. In 2035: 2,827 vessels. Construction of new berth for maintenance of the current one (50 years old). Depth of new berths will be 12m, not requiring drainage. Lung area works in the port.
<i>Location</i>	Privileged location in the North Coast of São Paulo State to Vale do Paraíba region and road access by Dutra, Ayrton Senna da Silva and Tamoios highways, which road expansion works are under progress. São Sebastião Port is located 200 km from São Paulo City. Its position in the canal between the city and Ilha Bela makes it one of the best port areas in the world. Road accesses: Rod. SP 055 - Dr. Manoel Hyppolito Rego (Santos to São Sebastião) Rod. SP 098 - Dom Paulo Rolim Loureiro (Mogi das Cruzes to Bertioga) Rod. SP 099 - Rodovia dos Tamoios (S. José dos Campos to Caraguatatuba) Rod. SP 070 - Sistema Trabalhadores (São Paulo to Taubaté) Rod. SP 065 - Dom Pedro I (Jacareí to Campinas) Rod. BR 116 - Presidente Dutra (São Paulo to Rio de Janeiro)
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	3,200,000,000
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	25 years
<i>Additional information</i>	.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 - Prédio 1 [Building 1] - Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
<i>Web page in English</i>	www.investe.sp.gov.br/?lang=en
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<i>Telephone</i>	+55 (11) 3218-5745
<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Start of concession in December 2015
<i>Contracting type</i>	Concession
<i>Investment type</i>	Public and Private

Project	Tamoios Highway – Hill Stretch
<i>Web page in Portuguese / in English</i>	http://www.planejamento.sp.gov.br/noti_anexo/files/apresentacao%2013-03-2013.pdf
<i>Description</i>	Improve the road network in the State, in order to ensure greater fluidity and capacity in its road system, through the implementation of a new track of the Tamoios Highway in Hill stretch, in an extension of 21.5 km, being 12.6 km in tunnels and 2.5 km of overpasses. The current demand of 12,800/ day (cruise cars) and 1,800/ day (trucks) shall increase to 18,700/ day and 5,500/ day, respectively in 2027.
<i>Location</i>	Strategic access to the northern coast of the state and especially to São Sebastião port with great potential for drainage of loads in São Paulo State, in support to Santos Port.
<i>Sector(s) covered by project</i>	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
<i>Total project amount (R\$)</i>	2,100,000,000.00
<i>Expected return rate</i>	The project has specific features of mobilization of capital, leverage of funding, operational costs and risk mitigation, which result in the definition of attractive return rates for investors in the sector.
<i>Cooperation period / term</i>	20 years
<i>Additional information</i>	Works for duplication of the plateau stretch of Tamoios Highway in progress. Works for implementation of road contours of Caraguatatuba and São Sebastião in phase of production of environmental Licensing and following release of call for tender of works.
<i>Institution name</i>	Investe São Paulo - São Paulo State Agency for Investment and Competitiveness Promotion
<i>Address</i>	Av. Prof. Almeida Prado, 532 – Prédio 1 [Building 1] – Cidade Universitária [University City] - São Paulo - SP - CEP: 05508-901 - Brazil
<i>Web page in Portuguese</i>	www.investe.sp.gov.br
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<i>E-mail</i>	investesp@investesp.org.br
<i>Project schedule</i>	Start of Operation 2017
<i>Contracting type</i>	Public - private partnership
<i>Investment type</i>	Public and Private

Project Name	Full-time Vehicle Courtyard – Construction, Operation and Maintenance
<i>Webpage content available in Portuguese / English (web address)</i>	http://www.planejamento.sp.gov.br/index.php?idd=811&id=52
<i>Project Outline</i>	This project is aimed at implementing, standardizing, modernizing and carrying out activities associated with State traffic control by means of: a) The construction, operation and maintenance of parking courtyards for removed or seized vehicles; b) Implementation of vehicle removal to the said courtyards; c) Development, implementation, operation and maintenance of IT solutions with the aim of: Controlling the traffic; Developing and managing the application of penalty/sanction procedures and the processing of traffic-related administrative appeals; Implementing and monitoring vehicle removal, custody, storage, clearance and auctions – including as recyclable material and auto parts (vehicle-dismounting – pending standardization procedures); and Improving the provision of citizen services. This project also encompasses public security activities, provided they are similar to traffic control activities (vehicle removal, storage, custody, clearance and auction). The state of São Paulo had a fleet of more than 12 million vehicles in January, 2003. After an increase of 85% over the past years, it currently accounts for approximately 22 million vehicles. The management of traffic control activities was affected, inter alia, by such increase, a context which led to occasional breach of traffic rules and regulations, eventually resulting in major car accidents and fatalities.
<i>Site Location</i>	The project impacts the entire state of São Paulo (statewide impact). The developments expected to unravel throughout the duration of the contract, which include an increase in the number of fleet vehicles and enhanced traffic control, were duly taken into account.
<i>Sector(s) covered by the project</i>	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), ICT – Information and Communication Technologies (CNAE 58 to 63) *CNAE = National Code of Economic Activity
<i>Total cost of implementing the project (BRL)</i>	1,100,000,000.00
<i>Expected Rate of Return</i>	The project comprises specific features related to capital raising, funding leverage, operational costs and risk mitigation which will result in the assignment of attractive return rates for sector investors.
<i>Timeframe/term of cooperation agreement</i>	30 years
<i>Additional Information</i>	Administrative Concession which bidding criteria establishes that the successful bidder will be the one offering the lowest consideration to be supported by the public partner.
<i>Organization Name</i>	Investe São Paulo - São Paulo's Agency for the Promotion of Investments and Competitiveness
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<i>Webpage content available in Portuguese (web address)</i>	www.investe.sp.gov.br
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<i>Email</i>	investesp@investesp.org.br
<i>Project Timetable</i>	Public Consultation: from April, 2013 until May, 2013 Public Notice: June, 2013 Contract Execution: November, 2013
<i>Procurement Modality</i>	Public-private partnership
<i>Type of Investment</i>	Private

Tocantins

Focus sectors of the state for attractions of foreign investments, state incentives, among other competitive advantages of the state for foreign companies to establish themselves in it

Name of the State	Tocantins
Indication of date and time	4/17/2013 2:02:15 PM
Name of the State	TOCANTINS
State Area	277.621 km ²
Capital	Palmas
Population of the State	1.383.551 inhabitants
Population of the Capital	228.332 inhabitants
Economically Active Population	737.731
Rate of population growth	5,2% a.a.
Unemployment rate	0,0752
Real GDP	R\$17.240.000.000,00
Per Capta	R\$12.460,00
Trade and Services	56%
Industry	23%
Agriculture	21%
Average wage (trade and services) in R\$	R\$2.388,45
Number of technical schools	42
Number of Universities	21
Number of undergraduate courses	210
Number of graduates in the areas related to trade and services per year.	3150
Availability of international schools	-
Average cost of electricity / MWh	R\$ 330,81 - MW/h
Average cost of commercial rent / m2	R\$12,50

Industry, Agriculture and infrastructure are the areas demanding new investments. The main argument to attract investors is the multimodal logistics including railway, roadway, waterway and airway. The State of Tocantins also offers a good set of fiscal incentives.

Indication of date and time

3/15/2013 4:55:44 PM

Project	Construction of highway TO-030 – trecho novo acordo/Mateiros
Website in Portuguese / English	A DEFINIR/TO BE ARRANGED
Description	The highway will allow access by asphalt to the region of greatest tourist potential of Tocantins, namely the State Park of Jalapão, selected by the Ministry of Tourism as a product for international marketing through Embratur. Moreover, the municipality of Mateiros was selected by the Ministry of Tourism as one of the 65 destinations that drive regional tourism development. The stretch of highway that become intransitable in the rainy season justify the investment.
Location	Highway TO 030 is part of the major axis that connects the capital Palmas to the region of Jalapão, passing through the districts of Taquaruçu and Buritirana, and also the counties of Santa Tereza do Tocantins and Lagoa do Tocantins, connected to TO 247.
Sector(s) included in the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Total Project Value (R\$)	R\$ 300,000,000.00
Expected rate of return	A DEFINIR/TO BE ARRANGED
Cooperation period / term	A DEFINIR/TO BE ARRANGED
Extra information	A DEFINIR/TO BE ARRANGED
Institution's Name	SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY AND INNOVATION.
Address	Esplanada das Secretarias, Praça dos Girasóis, AANE, CEP 77001/002, PALMAS, TO
Internet page in Portuguese	www.sic.to.gov.br
Internet page in English	www.sic.to.gov.br
Coordinator / Person in Charge	ANDRE PUGLIEZE
Phone	(63) 3218 -2020
Email	andrepuglieze@sic.to.gov.br
Project timetable	A DEFINIR/TO BE ARRANGED
Contract Draft	Tender
Type of Investment	Public and Private

Indication of date and time

3/15/2013 5:04:58 PM

Project	Edge Project – Graciosa Beach
Website in Portuguese / English	A DEFINIR/TO BE ARRANGED
Description	The beaches on the edge of Palmas, located on the shores of the lake formed by the damming of River Tocantins by Hydroelectric Plant UHE Luiz Eduardo Magalhães in Lageado/TO are equipped with a good structure of bars, restaurants, parking and security, restrooms, basketball courts. The most popular are Graciosa Beach, in the central area of the city, Prata Beach, a beach theme with rustic decor and Arnos Beach, in the north, and to the south there are Buritis Beaches and Caju Beach. They all receive many people daily, with greater turnout on the weekends and holiday season. The city's growth has required the expansion of areas, interconnection of access, and greater provision of public services to meet a growing demand from the local population and tourists
Location	The project will include urbanization and revitalization of an area by the lake, with approximately 135,000 m ² , respecting the master plan and considering the integration, updating and incorporating modern concepts of urbanization.
Sector(s) included in the project	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Total Project Value (R\$)	R\$ 10,000,000.00
Expected rate of return	A DEFINIR/TO BE ARRANGED
Cooperation period / term	A DEFINIR/TO BE ARRANGED
Extra information	to be defined
Institution's Name	SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY AND INNOVATION.
Address	Esplanada das Secretarias, Praça dos Girasóis, AANE, CEP 77001/002, PALMAS, TO
Internet page in Portuguese	www.sic.to.gov.br
Internet page in English	www.sic.to.gov.br
Coordinator / Person in Charge	ANDRE PUGLIEZE
Phone	(63) 3218 -2020
Email	andrepuglieze@sic.to.gov.br
Project timetable	A DEFINIR/TO BE ARRANGED
Contract Draft	Tender
Type of Investment	Public and Private

Indication of date and time

3/15/2013 4:48:29 PM

Project	Construction of Conventions Center in Palmas (TO) with auditorium of 4,000 seats
Website in Portuguese / English	A DEFINIR/TO BE ARRANGED
Description	The City of Palmas has a wide range of cultural activities, including street dances, crafts, theater groups, artists and literary and music events. The lack of an appropriate place to hold events undermines the promotion of attractions like congresses and conventions. The existing auditoriums are small and with inefficient and poor infrastructure.
Location	- Palmas (TO)
Sector(s) included in the project	Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Education (CNAE 85)
Total Project Value (R\$)	R\$ 50,000,000.00
Expected rate of return	0
Cooperation period / term	A DEFINIR/TO BE ARRANGED
Extra information	A DEFINIR/TO BE ARRANGED
Institution's Name	SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY AND INNOVATION.
Address	Esplanada das Secretarias, Praça dos Girasóis, AANE, CEP 77001/002, PALMAS, TO
Internet page in Portuguese	www.sic.to.gov.br
Internet page in English	www.sic.to.gov.br
Coordinator / Person in Charge	ANDRE PUGLIEZE
Phone	+55 (63) 3218 -2020
Email	andrepuglieze@sic.to.gov.br
Project timetable	A DEFINIR/TO BE ARRANGED
Contract model	Tender
Type of Investment	Public and Private

Indication of date and time

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Project	Technological Park
Website in Portuguese / English	A DEFINIR/TO BE ARRANGED
Description	The technology parks are managed by real estate experts who enable the creation of an environment of cooperation between the academic community and entrepreneurial initiative, aimed at strengthening innovation capacity and increasing the welfare of the community where they live. The main difference between an industrial and technology park is that this is not just a delimited physical area where various companies can be installed, but an environment of tight integration between universities and research institutions and companies installed therein, running as a link between clients and human and technological resources and universities.
Location	Palmas/TO.
Sector(s) included in the project	Real estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63), Education (CNAE 85)
Total Project Value (R\$)	R\$ 57,123,500.00
Expected rate of return	A DEFINIR/TO BE ARRANGED
Cooperation period / term	A DEFINIR/TO BE ARRANGED
Extra information	The SET
Institution's Name	SECRETARIAT OF ECONOMIC DEVELOPMENT, SCIENCE, TECHNOLOGY AND INNOVATION.
Address	Esplanada das Secretarias, Praça dos Girasóis, AANE, CEP 77001/002, PALMAS, TO
Internet page in Portuguese	www.sic.to.gov.br
Internet page in English	www.sic.to.gov.br
Coordinator / Person in Charge	ANDRE PUGLIEZE
Phone	+55 (63) 3218 -2020
Email	andrepuglieze@sic.to.gov.br
Project timetable	A DEFINIR/TO BE ARRANGED
Contract Draft	Tender
Type of Investment	Public and Private





***Projects
briefing***

Projects by States

State	Project	Value (R\$)	Sector	Type
BRASIL	MPOG - Hydroelectric Power Station of São Luiz do Tapajós (PA)	R\$ 18.159.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Railway Uruaçu - Corinto - Campos	R\$ 18.100.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway São Paulo - Rio Grande	R\$ 13.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Belo Horizonte - Salvador	R\$ 12.400.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Salvador - Recife	R\$ 10.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Maracaju - Eng Bley - Paranaguá	R\$ 10.320.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Lucas do Rio Verde - Uruaçu - Palmas - Anápolis	R\$ 10.200.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - N-NE and N-SE Interconnection	R\$ 10.060.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Highway BR-163/267/262 (MS)	R\$ 8.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Anápolis - Panorama - Dourados	R\$ 8.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - High-Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas - 1st phase	R\$ 7.060.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Highway BR-040 (MG/GO/DF)	R\$ 6.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Tapajós-SE Interconnection (GO/MT/PA/SP)	R\$ 6.500.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Highway BR-060/153/262 (DF/GO/MG)	R\$ 6.100.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Rio de Janeiro - Campos - Vitória	R\$ 6.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Hydroelectric Power Station of Jatobá (PA)	R\$ 5.143.000.000,00	Electricity (CNAE 35)	Private

BRASIL	EPL - Highway BR-116 (MG)	R\$ 5.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Highway BR-153 (GO/TO) e TO-080	R\$ 4.800.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway São Paulo Rail Beltway ("Ferroanel")	R\$ 4.800.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Hydroelectric Power Station of Marabá (MA/PA/TO)	R\$ 4.752.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Highway BR-163 (MT)	R\$ 4.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Railway Açailândia - Vila do Conde	R\$ 4.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Reinforcements in Southeast Region - 500 kV Transmission Lines	R\$ 4.000.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Highway BR-101 (BA)	R\$ 3.600.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	EPL - Highway BR-050 (GO/MG)	R\$ 2.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Hydroelectric Power Station of São Manoel (MT/PA)	R\$ 2.238.000.000,00	Electricity (CNAE 35)	Private
BRASIL	EPL - Highway BR-262 (ES/MG)	R\$ 1.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
BRASIL	MPOG - Teles Pires-SE Interconnection (GO/MT/SP)	R\$ 1.447.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Sinop (MT)	R\$ 1.383.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Pompéu (MG)	R\$ 980.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Água Limpa (MT)	R\$ 736.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Resplendor (MG)	R\$ 600.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Riacho Seco (BA/PE)	R\$ 552.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - S-SE Interconnection (PR/SP)	R\$ 500.000.000,00	Electricity (CNAE 35)	Concession

BRASIL	MPOG - Hydroelectric Power Station of Davinópolis (GO/MG)	R\$ 440.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Ribeiro Gonçalves (MA/PI)	R\$ 397.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Telêmaco Borba (PR)	R\$ 276.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Crenaque (MG)	R\$ 250.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Cachoeira (MA/PI)	R\$ 213.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Castelhana (MA/PI)	R\$ 199.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Estreito Parnaíba (MA/PI)	R\$ 197.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Mirador (GO)	R\$ 184.000.000,00	Electricity (CNAE 35)	Concession
BRASIL	MPOG - Hydroelectric Power Station of Toricoejo (MT)	R\$ 174.000.000,00	Electricity (CNAE 35)	Concession
ACRE	Attraction of Investors to the Export Processing Zone of Acre (ZPE/AC)	R\$ 25.000.000,00	Processing Industry (CNAE 10 to 33)	Public and Private
ALAGOAS	Shipyard EISA Alagoas S/A	R\$ 1.500.000.000,00	Shipbuilding and Metal Mechanic	Private
ALAGOAS	Green Valley Mining	R\$ 840.000.000,00	Mining and Metal Mechanic	Private
ALAGOAS	Jaraguá Naval	R\$ 30.000.000,00	Shipbuilding and Offshore	Private
AMAZONAS	Pole of the Naval Industry of the State of Amazonas	R\$ 1.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53), Energy (CNAE 35), Education (CNAE 85), Manufacturing industry (CNAE 10-33)	Public and Private
AMAZONAS	Naval Industry Hub of the State of Amazonas	R\$ 1.300.000.000,00	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), Education (CNAE 85), Processing Industry (CNAE 10 to 33)	Public and Private
BAHIA	Subway System of Salvador and Lauro de Freitas - Public Private Partnership for completion of Train 2 Line 1 and construction of Line 2, totaling 36km.	R\$ 3.500.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
BAHIA	Transverse Feeder Corridor II. Deployment, replication and adaptation of the track.	R\$ 557.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private

BAHIA	Transversal Feeder Corridor I. Deployment, replication and adaptation of the track.	R\$ 415.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
BAHIA	Rainwater management in Lauro de Freitas- Bahia	R\$ 188.300.000,00	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Sanitary Sewerage System of Eunápolis –BA	R\$ 166.418.980,00	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Water supply system for Itaberaba –BA	R\$ 146.820.500,00	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Water supply systems for the municipalities of Água de Vitória da Conquista, Belo Campo and Tremendal	R\$ 141.030.000,04	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Sanitary Sewerage System of Salvador	R\$ 123.250.421,52	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Rainwater management in Salvador - Bahia	R\$ 100.979.735,13	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
BAHIA	Rainwater management in Salvador- Bahia	R\$ 30.700.000,00	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
CEARÁ	Subway (metro) network of Fortaleza	R\$ 5.760.151.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	High-security Complex of the state of Ceará	R\$ 2.933.748.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	Praia Mansa – Entertainment and Convention Center	R\$ 1.612.153.000,00	Tourism (CNAE 55 to 56)	Public and Private
CEARÁ	Arco Metropolitano (Metropolitan Beltway)	R\$ 449.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	Cable-stayed bridge over the river Cocó	R\$ 338.072.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	Intermodal terminal – cargo and tank containers	R\$ 303.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	Cariri Train (light rail)	R\$ 211.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
CEARÁ	Juvenile correctional facilities	R\$ 67.000.000,00	Education (CNAE 85)	Public and Private
DISTRITO FEDERAL	Airport City "Brasilia International Airport"	R\$ 6.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53); Real Estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63)	Public and Private
DISTRITO FEDERAL	Deployment of Capital Digital Technology Park, in Brasília - DF	R\$ 2.472.269.208,43	TIC - Information and Communication Technologies (CNAE 58-63)	Public and Private
DISTRITO FEDERAL	Granting the operation of the National Stadium in Brasilia	R\$ 1.300.000.000,00	Real estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56), Energy (CNAE 35)	Private
ESPÍRITO SANTO	Sea cruise terminal	R\$ 400.000.000,00	Tourism (CNAE 55-56)	Public and Private

GOIÁS	Multimodal Platform of Anápolis	R\$ 1.500.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
GOIÁS	Cargo Airport of Anápolis	R\$ 140.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
GOIÁS	Convention Center of Anápolis	R\$ 100.000.000,00	Tourism, Hospitality, Events.	Public
GOIÁS	Goiás Velho Convention Center	R\$ 30.000.000,00	Tourism, Hospitality, Events.	Public
MARANHÃO	Construction of Export Processing Zone of São Luís/MA	R\$ 20.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33)	Public and Private
MARANHÃO	Construction of Industrial District of Bacabal/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Pinheiro/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Alcântara/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Apicum-Açu/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Barreirinhas/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Capinzal do Norte/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Caxias/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Chapadinha/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Codó/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Presidente Dutra/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Construction of Industrial District of Santa Inês/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private

MARANHÃO	Construction of Industrial District of Timon/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
MARANHÃO	Industrial development and logistics project in backport of Itaqui over an area of 400 Ha under private condominium for rental of areas and facilities. São Luis/MA/Brazil	R\$ 5.000.000,00	Sanitation and waste treatment (CNAE 36 to 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33)	Private
MINAS GERAIS	Regional Passenger Rail System	R\$ 1.400.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
MINAS GERAIS	The North Beltway of Belo Horizonte	R\$ 1.200.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	Public and Private
MINAS GERAIS	Convention Center of Belo Horizonte	R\$ 400.000.000,00	Agriculture (CNAE 01-03)	Public and Private
MINAS GERAIS	Exploration, through administrative grant, transfer services, treatment and disposal of municipal solid waste in the municipalities under convention of the metropolitan region of belo horizonte and the metropolitan attachments.	R\$ 400.000.000,00	Sanitation and waste treatment (CNAE 36-39)	Public and Private
MINAS GERAIS	Management of Environmentally Protected Areas	R\$ 100.000.000,00	Tourism (CNAE 55 - 56)	Public and Private
PARAÍBA	Road Complex connecting the metropolitan area of João Pessoa with BR 101 highway	R\$ 600.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
PARAÍBA	Construction of Multiple Use Terminal (TMU) of Port Cabedelo	R\$ 360.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
PARAÍBA	New Seaport	R\$ 360.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
PERNAMBUCO	Implementation of the new container terminal at the Port of Suape	R\$ 652.823.546,10	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	Private
PARANÁ	Construction of sustainable metropolis and anchor of Arco Norte	R\$ 2.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Private
PARANÁ	Expansion and modernization of the Port of Paranaguá	R\$ 1.045.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Private
PARANÁ	Poliduct Paraná	R\$ 980.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Energy (CNAE 35), Agriculture (CNAE 01-03)	Private

PARANÁ	Passenger Railroad "Trem Pé Vermelho"	R\$ 670.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56), Other (CNAE 69-75, 77-82, 84, 94 to 96)	Public and Private
RIO DE JANEIRO	COMPERJ	R\$ 26.000.000.000,00	Processing Industry (CNAE 10 to 33)	Private
RIO DE JANEIRO	Ternium Steel	R\$ 24.000.000.000,00	Processing Industry (CNAE 10 to 33)	Private
RIO DE JANEIRO	PROSUB - The Submarine Development Program	R\$ 18.400.000.000,00	Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)	Public and Private
RIO DE JANEIRO	Porto Maravilha	R\$ 10.688.000.000,00	Real Estate (CNAE 41 a 43; 45 a 47; 68), Tourism (CNAE 55 a 56), Audiovisual (CNAE 90 a 93), Processy Industry (CNAE 10 a 33), Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)	Public and Private
RIO DE JANEIRO	The Açú Port Industrial Complex and Açú Shipyard – OSX	R\$ 9.800.000.000,00	Sanitation and waste treatment (CNAE 36 a 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	Public and Private
RIO DE JANEIRO	The 21st Century Port of Rio	R\$ 3.000.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
RIO GRANDE DO NORTE	Mossoró-Natal Railway	R\$ 829.095.604,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Agriculture (CNAE 01 to 03).	Public and Private
RIO GRANDE DO NORTE	Port Terminal located on the North Coast of Rio Grande do Norte	R\$ 120.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Other (CNAE 69 to 75; 77 to 82; 84;94 a 96)	Public and Private
RIO GRANDE DO NORTE	1st Technology Park (Tech Park) of Rio Grande do Norte	R\$ 40.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), ICT – Information and Communication Technologies (CNAE 58 to 63), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96).	Public and Private
RONDONIA	EXPORT PROCESSING ZONE OF RONDÔNIA - ZPE/RO	R\$ 20.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Manufacturing industry (CNAE 10-33), Extractive Industries (CNAE 05-09)	Public and Private
RIO GRANDE DO SUL	Construction of a new port area on the Island of the embankment east of Rio Grande	R\$ 8.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
RIO GRANDE DO SUL	Construction of new international airport for the metropolitan region of Porto Alegre/RS	R\$ 2.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
RIO GRANDE DO SUL	Construction of state highway - ERS10	R\$ 1.516.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
SÃO PAULO	Intercity Trains - Construction of infrastructure, implementation of equipment and systems, procurement of rolling stock, operation and maintenance of an integrated network of about 431 km of lines of Intercity Trains.	R\$ 18.500.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private

SÃO PAULO	Construction, Operation and Maintenance of Line 6 of São Paulo city subway	R\$ 7.800.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
SÃO PAULO	Construction, Operation and Maintenance of Line 20 of São Paulo subway	R\$ 7.500.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
SÃO PAULO	Rodoanel (Beltway) North Section – Operation and Maintenance Phase	R\$ 5.600.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Private
SÃO PAULO	Housing of Social Interest - Construction, Operation and Maintenance	R\$ 4.600.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
SÃO PAULO	São Sebastião Port - Expansion	R\$ 3.200.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
SÃO PAULO	Construction, operation and maintenance of the Monorail, Line 18 - São Paulo City and São Bernardo do Campo	R\$ 3.011.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
SÃO PAULO	Tamoios Highway – Hill Stretch	R\$ 2.100.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
SÃO PAULO	High São Lourenço Water Producer System	R\$ 1.600.000.000,00	Sanitation and waste treatment (CNAE 36 to 39)	Private
SÃO PAULO	Education – Interactive Classrooms	R\$ 1.500.000.000,00	ICT – Information and Communication Technologies (CNAE 58 to 63), Education (CNAE 85)	Private
SÃO PAULO	Santos - Guarujá Tunnel	R\$ 1.430.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	Public and Private
SÃO PAULO	Full-time Vehicle Courtyard – Construction, Operation and Maintenance	R\$ 1.100.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), ICT – Information and Communication Technologies (CNAE 58 to 63)	Private
SÃO PAULO	Reservoir and Flood Control System	R\$ 890.820.000,00	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
SÃO PAULO	Correctional Facilities – Construction, operation and maintenance	R\$ 750.000.000,00	Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
SÃO PAULO	Hospital Centers - Construction, Operation and Maintenance	R\$ 690.000.000,00	Health (CNAE 86 to 88)	Public and Private
SÃO PAULO	Carapicuíba - Alphaville – Cajamar Public Transport Corridor	R\$ 435.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
SÃO PAULO	Concession Agreement to Operate and Exploit the Imigrantes Exhibition Center – City of São Paulo	R\$ 346.000.000,00	Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Private

SÃO PAULO	Healthcare Logistics and Pharmaceutical Support Services	R\$ 150.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Healthcare (CNAE 86 to 88)	Private
SÃO PAULO	IFAB New Américo Braziliense Production Plant	R\$ 133.000.000,00	Health (CNAE 86 to 88)	Private
SÃO PAULO	Courthouses – Construction, Operation, Maintenance	R\$ 130.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), ICT – Information and Communication Technologies (CNAE 58 to 63)	Private
TOCANTINS	Construction Of Highway TO-030-Trecho Novo Acordo/Mateiros	R\$ 300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
TOCANTINS	Technological Park	R\$ 57.123.500,00	Real estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63), Education (CNAE 85)	Public and Private
TOCANTINS	Construction of Conventions Center in Palmas (TO) With Auditorium of 4,000 seats	R\$ 50.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Education (CNAE 85)	Public and Private
TOCANTINS	Edge Project – Graciosa Beach	R\$ 10.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private

Projects by Value

Value (R\$)	State	Project	Sector	Type
R\$ 26.000.000.000,00	RIO DE JANEIRO	COMPERJ	Processing Industry (CNAE 10 to 33)	Private
R\$ 24.000.000.000,00	RIO DE JANEIRO	Ternium Steel	Processing Industry (CNAE 10 to 33)	Private
R\$ 18.500.000.000,00	SÃO PAULO	Intercity Trains - Construction of infrastructure, implementation of equipment and systems, procurement of rolling stock, operation and maintenance of an integrated network of about 431 km of lines of Intercity Trains.	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 18.400.000.000,00	RIO DE JANEIRO	PROSUB - The Submarine Development Program	Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)	Public and Private
R\$ 18.159.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of São Luiz do Tapajós (PA)	Electricity (CNAE 35)	Private
R\$ 18.100.000.000,00	BRASIL	EPL - Railway Uruaçu - Corinto - Campos	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 13.000.000.000,00	BRASIL	EPL - Railway São Paulo - Rio Grande	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 12.400.000.000,00	BRASIL	EPL - Railway Belo Horizonte - Salvador	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 10.700.000.000,00	BRASIL	EPL - Railway Salvador - Recife	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 10.688.000.000,00	RIO DE JANEIRO	Porto Maravilha	Real Estate (CNAE 41 a 43; 45 a 47; 68), Tourism (CNAE 55 a 56), Audiovisual (CNAE 90 a 93), Processy Industry (CNAE 10 a 33), Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)	Public and Private
R\$ 10.320.000.000,00	BRASIL	EPL - Railway Maracaju - Eng Bley - Paranaguá	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 10.200.000.000,00	BRASIL	EPL - Railway Lucas do Rio Verde - Uruaçu - Palmas - Anápolis	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 10.060.000.000,00	BRASIL	MPOG - N-NE and N-SE Interconnection	Electricity (CNAE 35)	Private
R\$ 9.800.000.000,00	RIO DE JANEIRO	The Açú Port Industrial Complex and Açú Shipyard – OSX	Sanitation and waste treatment (CNAE 36 a 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	Public and Private
R\$ 8.700.000.000,00	BRASIL	EPL - Highway BR-163/267/262 (MS)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private

R\$ 8.000.000.000,00	BRASIL	EPL - Railway Anápolis - Panorama - Dourados	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 8.000.000.000,00	RIO GRANDE DO SUL	Construction of a new port area on the Island of the embankment east of Rio Grande	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
R\$ 7.800.000.000,00	SÃO PAULO	Construction, Operation and Maintenance of Line 6 of São Paulo city subway	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
R\$ 7.500.000.000,00	SÃO PAULO	Construction, Operation and Maintenance of Line 20 of São Paulo subway	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
R\$ 7.060.000.000,00	BRASIL	EPL - High-Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas - 1st phase	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 6.700.000.000,00	BRASIL	EPL - Highway BR-040 (MG/GO/DF)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 6.500.000.000,00	BRASIL	MPOG - Tapajós-SE Interconnection (GO/MT/PA/SP)	Electricity (CNAE 35)	Private
R\$ 6.100.000.000,00	BRASIL	EPL - Highway BR-060/153/262 (DF/GO/MG)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 6.000.000.000,00	BRASIL	EPL - Railway Rio de Janeiro - Campos - Vitória	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 6.000.000.000,00	DISTRITO FEDERAL	Airport City "Brasilia International Airport"	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63)	Public and Private
R\$ 5.760.151.000,00	CEARÁ	SUBWAY(METRO) NETWORK OF FORTALEZA	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 5.600.000.000,00	SÃO PAULO	Rodoanel (Beltway) North Section - Operation and Maintenance Phase	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Private
R\$ 5.143.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Jatobá (PA)	Electricity (CNAE 35)	Private
R\$ 5.000.000.000,00	BRASIL	EPL - Highway BR-116 (MG)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 4.800.000.000,00	BRASIL	EPL - Highway BR-153 (GO/TO) e TO-080	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 4.800.000.000,00	BRASIL	EPL - Railway São Paulo Rail Beltway ("Ferroanel")	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private

R\$ 4.752.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Marabá (MA/PA/TO)	Electricity (CNAE 35)	Private
R\$ 4.700.000.000,00	BRASIL	EPL - Highway BR-163 (MT)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 4.600.000.000,00	SÃO PAULO	Housing of Social Interest - Construction, Operation and Maintenance	Real Estate (CNAE 41 to 43; 45 to 47; 68), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 4.300.000.000,00	BRASIL	EPL - Railway Açailândia - Vila do Conde	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 4.000.000.000,00	BRASIL	MPOG - Reinforcements in Southeast Region – 500 kV Transmission Lines	Electricity (CNAE 35)	Private
R\$ 3.600.000.000,00	BRASIL	EPL - Highway BR-101 (BA)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 3.500.000.000,00	BAHIA	Subway System of Salvador and Lauro de Freitas - Public Private Partnership for completion of Train 2 Line 1 and construction of Line 2, totaling 36km.	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 3.200.000.000,00	SÃO PAULO	São Sebastião Port - Expansion	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 3.011.000.000,00	SÃO PAULO	Construction, operation and maintenance of the Monorail, Line 18 - São Paulo City and São Bernardo do Campo	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	Public and Private
R\$ 3.000.000.000,00	RIO DE JANEIRO	The 21st Century Port of Rio	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 2.933.748.000,00	CEARÁ	HIGH-SECURITY COMPLEX OF THE STATE OF CEARÁ	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 2.472.269.208,43	DISTRITO FEDERAL	Deployment of Capital Digital Technology Park, in Brasília - DF	TIC - Information and Communication Technologies (CNAE 58-63)	Public and Private
R\$ 2.300.000.000,00	BRASIL	EPL - Highway BR-050 (GO/MG)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 2.238.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of São Manoel (MT/PA)	Electricity (CNAE 35)	Private
R\$ 2.100.000.000,00	SÃO PAULO	Tamoios Highway – Hill Stretch	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private

R\$ 2.000.000.000,00	PARANÁ	Construction of sustainable metropolis and anchor of Arco Norte	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Private
R\$ 2.000.000.000,00	RIO GRANDE DO SUL	Construction of new international airport for the metropolitan region of Porto Alegre/RS	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
R\$ 1.700.000.000,00	BRASIL	EPL - Highway BR-262 (ES/MG)	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 1.612.153.000,00	CEARÁ	PRAIA MANSÁ – ENTERTAINMENT AND CONVENTION CENTER	Tourism (CNAE 55 to 56)	Public and Private
R\$ 1.600.000.000,00	SÃO PAULO	High São Lourenço Water Producer System	Sanitation and waste treatment (CNAE 36 to 39)	Private
R\$ 1.516.000.000,00	RIO GRANDE DO SUL	Construction of state highway - ERS10	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 1.500.000.000,00	ALAGOAS	Shipyards EISA Alagoas S/A	Shipbuilding and Metal Mechanic	Private
R\$ 1.500.000.000,00	GOIÁS	Multimodal Platform of Anápolis	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 1.500.000.000,00	SÃO PAULO	Education – Interactive Classrooms	ICT – Information and Communication Technologies (CNAE 58 to 63), Education (CNAE 85)	Private
R\$ 1.447.000.000,00	BRASIL	MPOG - Teles Pires-SE Interconnection (GO/MT/SP)	Electricity (CNAE 35)	Concession
R\$ 1.430.000.000,00	SÃO PAULO	Santos - Guarujá Tunnel	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	Public and Private
R\$ 1.400.000.000,00	MINAS GERAIS	Regional Passenger Rail System	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 1.383.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Sinop (MT)	Electricity (CNAE 35)	Concession
R\$ 1.300.000.000,00	AMAZONAS	Pole of the Naval Industry of the State of Amazonas	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53), Energy (CNAE 35), Education (CNAE 85), Manufacturing industry (CNAE 10-33)	Public and Private
R\$ 1.300.000.000,00	AMAZONAS	Naval Industry Hub of the State of Amazonas	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), Education (CNAE 85), Processing Industry (CNAE 10 to 33)	Public and Private
R\$ 1.300.000.000,00	DISTRITO FEDERAL	Granting the operation of the National Stadium in Brasília	Real estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56), Energy (CNAE 35)	Private
R\$ 1.200.000.000,00	MINAS GERAIS	The North Beltway of Belo Horizonte	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	Public and Private
R\$ 1.100.000.000,00	SÃO PAULO	Full-time Vehicle Courtyard – Construction, Operation and Maintenance	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), ICT – Information and Communication Technologies (CNAE 58 to 63)	Private
R\$ 1.045.000.000,00	PARANÁ	Expansion and modernization of the Port of Paranaguá	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Private

R\$ 980.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Pompéu (MG)	Electricity (CNAE 35)	Concession
R\$ 980.000.000,00	PARANÁ	Poliduct Paraná	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Energy (CNAE 35), Agriculture (CNAE 01-03)	Private
R\$ 890.820.000,00	SÃO PAULO	Reservoir and Flood Control System	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 840.000.000,00	ALAGOAS	Green Valley Mining	Mining and Metal Mechanic	Private
R\$ 829.095.604,00	RIO GRANDE DO NORTE	Mossoró-Natal Railway	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Agriculture (CNAE 01 to 03).	Public and Private
R\$ 750.000.000,00	SÃO PAULO	Correctional Facilities - Construction, operation and maintenance	Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 736.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Água Limpa (MT)	Electricity (CNAE 35)	Concession
R\$ 690.000.000,00	SÃO PAULO	Hospital Centers - Construction, Operation and Maintenance	Health (CNAE 86 to 88)	Public and Private
R\$ 670.000.000,00	PARANÁ	Passenger Railroad "Trem Pé Vermelho"	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56), Other (CNAE 69-75, 77-82, 84, 94 to 96)	Public and Private
R\$ 652.823.546,10	PERNAMBUCO	Implementation of the new container terminal at the Port of Suape	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	Private
R\$ 600.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Resplendor (MG)	Electricity (CNAE 35)	Concession
R\$ 600.000.000,00	PARAÍBA	Road Complex connecting the metropolitan area of João Pessoa with BR 101 highway	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	Public and Private
R\$ 557.000.000,00	BAHIA	Transverse Feeder Corridor II. Deployment, replication and adaptation of the track.	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 552.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Riacho Seco (BA/PE)	Electricity (CNAE 35)	Concession
R\$ 500.000.000,00	BRASIL	MPOG - S-SE Interconnection (PR/SP)	Electricity (CNAE 35)	Concession
R\$ 449.000.000,00	CEARÁ	ARCO METROPOLITANO (METROPOLITAN BELTWAY)	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 440.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Davinópolis (GO/MG)	Electricity (CNAE 35)	Concession
R\$ 435.000.000,00	SÃO PAULO	Carapicuíba - Alphaville - Cajamar Public Transport Corridor	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private

R\$ 415.000.000,00	BAHIA	Transversal Feeder Corridor I. Deployment, replication and adaptation of the track.	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 400.000.000,00	ESPIRITO SANTO	SEA CRUISE TERMINAL	Tourism (CNAE 55-56)	Public and Private
R\$ 400.000.000,00	MINAS GERAIS	Convention Center of Belo Horizonte	Agriculture (CNAE 01-03)	Public and Private
R\$ 400.000.000,00	MINAS GERAIS	EXPLORATION, THROUGH ADMINISTRATIVE GRANT, TRANSFER SERVICES, TREATMENT AND DISPOSAL OF MUNICIPAL SOLID WASTE IN THE MUNICIPALITIES UNDER CONVENTION OF THE METROPOLITAN REGION OF BELO HORIZONTE AND THE METROPOLITAN ATTACHMENTS.	Sanitation and waste treatment (CNAE 36-39)	Public and Private
R\$ 397.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Ribeiro Gonçalves (MA/PI)	Electricity (CNAE 35)	Concession
R\$ 360.000.000,00	PARAÍBA	Construction of Multiple Use Terminal (TMU) of Port Cabedelo	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 360.000.000,00	PARAÍBA	New Seaport	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 346.000.000,00	SÃO PAULO	Concession Agreement to Operate and Exploit the Imigrantes Exhibition Center – City of São Paulo	Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Private
R\$ 338.072.000,00	CEARÁ	CABLE-STAYED BRIDGE OVER THE RIVER COCÓ	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 303.000.000,00	CEARÁ	INTERMODAL TERMINAL – CARGO AND TANK CONTAINERS	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private
R\$ 300.000.000,00	TOCANTINS	CONSTRUCTION OF HIGHWAY TO-030-TRECHO NOVO ACORDO/MATEIROS	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 276.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Telêmaco Borba (PR)	Electricity (CNAE 35)	Concession
R\$ 250.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Crenaque (MG)	Electricity (CNAE 35)	Concession
R\$ 213.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Cachoeira (MA/PI)	Electricity (CNAE 35)	Concession
R\$ 211.000.000,00	CEARÁ	CARIRI TRAIN (LIGHT RAIL)	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	Public and Private

R\$ 199.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Castelhana (MA/PI)	Electricity (CNAE 35)	Concession
R\$ 197.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Estreito Parnaíba (MA/PI)	Electricity (CNAE 35)	Concession
R\$ 188.300.000,00	BAHIA	Rainwater management in Lauro de Freitas- Bahia	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 184.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Mirador (GO)	Electricity (CNAE 35)	Concession
R\$ 174.000.000,00	BRASIL	MPOG - Hydroelectric Power Station of Toricoejo (MT)	Electricity (CNAE 35)	Concession
R\$ 166.418.980,00	BAHIA	Sanitary Sewerage System of Eunápolis –BA	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 150.000.000,00	SÃO PAULO	Healthcare Logistics and Pharmaceutical Support Services	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Healthcare (CNAE 86 to 88)	Private
R\$ 146.820.500,00	BAHIA	Water supply system for Itaberaba –BA	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 141.030.000,04	BAHIA	Water supply systems for the municipalities of Água de Vitória da Conquista, Belo Campo and Tremendal	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 140.000.000,00	GOIÁS	Cargo Airport of Anápolis	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	Public and Private
R\$ 133.000.000,00	SÃO PAULO	IFAB NEW AMÉRICO BRAZILIENSE PRODUCTION PLANT	Health (CNAE 86 to 88)	Private
R\$ 130.000.000,00	SÃO PAULO	Courthouses – Construction, Operation, Maintenance	Real Estate (CNAE 41 to 43; 45 to 47; 68), ICT – Information and Communication Technologies (CNAE 58 to 63)	Private
R\$ 123.250.421,52	BAHIA	Sanitary Sewerage System of Salvador	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 120.000.000,00	RIO GRANDE DO NORTE	Port Terminal located on the North Coast of Rio Grande do Norte	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 100.979.735,13	BAHIA	Rainwater management in Salvador - Bahia	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 100.000.000,00	GOIÁS	Convention Center of Anápolis	Tourism, Hospitality, Events.	Public
R\$ 100.000.000,00	MINAS GERAIS	Management of Environmentally Protected Areas	Tourism (CNAE 55 - 56)	Public and Private
R\$ 67.000.000,00	CEARÁ	JUVENILE CORRECTIONAL FACILITIES	Education (CNAE 85)	Public and Private
R\$ 57.123.500,00	TOCANTINS	TECHNOLOGICAL PARK	Real estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63), Education (CNAE 85)	Public and Private

R\$ 50.000.000,00	TOCANTINS	Construction of Conventions Center in Palmas (TO) with Auditorium of 4,000 seats	Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Education (CNAE 85)	Public and Private
R\$ 40.000.000,00	RIO GRANDE DO NORTE	1st Technology Park (Tech Park) of Rio Grande do Norte	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), ICT – Information and Communication Technologies (CNAE 58 to 63), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96).	Public and Private
R\$ 30.700.000,00	BAHIA	Rainwater management in Salvador- Bahia	Sanitation and waste treatment (CNAE 36 to 39)	Public and Private
R\$ 30.000.000,00	ALAGOAS	Jaraguá Naval	Shipbuilding and Offshore	Private
R\$ 30.000.000,00	GOIÁS	Goiás Velho Convention Center	Tourism, Hospitality, Events.	Public
R\$ 25.000.000,00	ACRE	Attraction of Investors to the Export Processing Zone of Acre (ZPE/AC)	Processing Industry (CNAE 10 to 33)	Public and Private
R\$ 20.000.000,00	MARANHÃO	Construction of Export Processing Zone of São Luís/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33)	Public and Private
R\$ 20.000.000,00	RONDONIA	EXPORT PROCESSING ZONE OF RONDÔNIA - ZPE/RO	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Manufacturing industry (CNAE 10-33), Extractive Industries (CNAE 05-09)	Public and Private
R\$ 10.000.000,00	TOCANTINS	Edge Project – Graciosa Beach	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Bacabal/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Pinheiro/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Alcântara/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Apicum-Açu/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Barreirinhas/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Capinzal do Norte/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Caxias/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private

R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Chapadinha/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Codó/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Presidente Dutra/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Santa Inês/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 7.000.000,00	MARANHÃO	Construction of Industrial District of Timon/MA	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	Public and Private
R\$ 5.000.000,00	MARANHÃO	Industrial development and logistics project in backport of Itaqui over an area of 400 Ha under private condominium for rental of areas and facilities. São Luis/MA/Brazil	Sanitation and waste treatment (CNAE 36 to 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33)	Private

Projects by Sector

Sector	State	Project	Value (R\$)	Type
Agriculture (CNAE 01-03)	MINAS GERAIS	Convention Center of Belo Horizonte	R\$ 400.000.000,00	Public and Private
Education (CNAE 85)	CEARÁ	JUVENILE CORRECTIONAL FACILITIES	R\$ 67.000.000,00	Public and Private
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of São Luiz do Tapajós (PA)	R\$ 18.159.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - N-NE and N-SE Interconnection	R\$ 10.060.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Tapajós-SE Interconnection (GO/MT/PA/SP)	R\$ 6.500.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Jatobá (PA)	R\$ 5.143.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Marabá (MA/PA/TO)	R\$ 4.752.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Reinforcements in Southeast Region – 500 kV Transmission Lines	R\$ 4.000.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of São Manoel (MT/PA)	R\$ 2.238.000.000,00	Private
Electricity (CNAE 35)	BRASIL	MPOG - Teles Pires-SE Interconnection (GO/MT/SP)	R\$ 1.447.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Sinop (MT)	R\$ 1.383.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Pompéu (MG)	R\$ 980.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Água Limpa (MT)	R\$ 736.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Resplendor (MG)	R\$ 600.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Riacho Seco (BA/PE)	R\$ 552.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - S-SE Interconnection (PR/SP)	R\$ 500.000.000,00	Concession

Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Davinópolis (GO/MG)	R\$ 440.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Ribeiro Gonçalves (MA/PI)	R\$ 397.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Telêmaco Borba (PR)	R\$ 276.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Crenaque (MG)	R\$ 250.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Cachoeira (MA/PI)	R\$ 213.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Castelhana (MA/PI)	R\$ 199.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Estreito Parnaíba (MA/PI)	R\$ 197.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Mirador (GO)	R\$ 184.000.000,00	Concession
Electricity (CNAE 35)	BRASIL	MPOG - Hydroelectric Power Station of Toricoejo (MT)	R\$ 174.000.000,00	Concession
Health (CNAE 86 to 88)	SÃO PAULO	Hospital Centers - Construction, Operation and Maintenance	R\$ 690.000.000,00	Public and Private
Health (CNAE 86 to 88)	SÃO PAULO	IFAB NEW AMÉRICO BRAZILIENSE PRODUCTION PLANT	R\$ 133.000.000,00	Private
ICT – Information and Communication Technologies (CNAE 58 to 63), Education (CNAE 85)	SÃO PAULO	Education – Interactive Classrooms	R\$ 1.500.000.000,00	Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	BAHIA	Subway System of Salvador and Lauro de Freitas - Public Private Partnership for completion of Train 2 Line 1 and construction of Line 2, totaling 36km.	R\$ 3.500.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	BAHIA	Transverse Feeder Corridor II. Deployment, replication and adaptation of the track.	R\$ 557.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	BAHIA	Transversal Feeder Corridor I. Deployment, replication and adaptation of the track.	R\$ 415.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	GOIÁS	Multimodal Platform of Anápolis	R\$ 1.500.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	GOIÁS	Cargo Airport of Anápolis	R\$ 140.000.000,00	Public and Private

Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	MINAS GERAIS	Regional Passenger Rail System	R\$ 1.400.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	PARAÍBA	Construction of Multiple Use Terminal (TMU) of Port Cabedelo	R\$ 360.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	PARAÍBA	New Seaport	R\$ 360.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	PARANÁ	Construction of sustainable metropolis and anchor of Arco Norte	R\$ 2.000.000.000,00	Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)	RIO GRANDE DO SUL	Construction of state highway - ERS10	R\$ 1.516.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Energy (CNAE 35), Agriculture (CNAE 01-03)	PARANÁ	Poliduct Paraná	R\$ 980.000.000,00	Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Manufacturing industry (CNAE 10-33), Extractive Industries (CNAE 05-09)	RONDONIA	EXPORT PROCESSING ZONE OF RONDÔNIA - ZPE/RO	R\$ 20.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63)	DISTRITO FEDERAL	Airport City "Brasilia International Airport"	R\$ 6.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Uruaçu - Corinto - Campos	R\$ 18.100.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway São Paulo - Rio Grande	R\$ 13.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Belo Horizonte - Salvador	R\$ 12.400.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Salvador - Recife	R\$ 10.700.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Maracaju - Eng Bley - Paranaguá	R\$ 10.320.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Lucas do Rio Verde - Uruaçu - Palmas - Anápolis	R\$ 10.200.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-163/267/262 (MS)	R\$ 8.700.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Anápolis - Panorama - Dourados	R\$ 8.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - High-Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas - 1st phase	R\$ 7.060.000.000,00	Public and Private

Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-040 (MG/GO/DF)	R\$ 6.700.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-060/153/262 (DF/GO/MG)	R\$ 6.100.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Rio de Janeiro - Campos - Vitória	R\$ 6.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-116 (MG)	R\$ 5.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-153 (GO/TO) e TO-080	R\$ 4.800.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway São Paulo Rail Beltway ("Ferroanel")	R\$ 4.800.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-163 (MT)	R\$ 4.700.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Railway Açailândia - Vila do Conde	R\$ 4.300.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-101 (BA)	R\$ 3.600.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-050 (GO/MG)	R\$ 2.300.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	BRASIL	EPL - Highway BR-262 (ES/MG)	R\$ 1.700.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	TOCANTINS	CONSTRUCTION OF HIGHWAY TO-030-TRECHO NOVO ACORDO/MATEIROS	R\$ 300.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)	TOCANTINS	Edge Project – Graciosa Beach	R\$ 10.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	PARAIBA	Road Complex connecting the metropolitan area of João Pessoa with BR 101 highway	R\$ 600.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	PARANÁ	Expansion and modernization of the Port of Paranaguá	R\$ 1.045.000.000,00	Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	RIO GRANDE DO SUL	Construction of a new port area on the Island of the embankment east of Rio Grande	R\$ 8.000.000.000,00	Public and Private

Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)	RIO GRANDE DO SUL	Construction of new international airport for the metropolitan region of Porto Alegre/RS	R\$ 2.000.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56), Other (CNAE 69-75, 77-82, 84, 94 to 96)	PARANÁ	Passenger Railroad "Trem Pé Vermelho"	R\$ 670.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	MINAS GERAIS	The North Beltway of Belo Horizonte	R\$ 1.200.000.000,00	Public and Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)	PERNAMBUCO	Implementation of the new container terminal at the Port of Suape	R\$ 652.823.546,10	Private
Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53), Energy (CNAE 35), Education (CNAE 85), Manufacturing industry (CNAE 10-33)	AMAZONAS	Pole of the Naval Industry of the State of Amazonas	R\$ 1.300.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	SÃO PAULO	Construction, Operation and Maintenance of Line 6 of São Paulo city subway	R\$ 7.800.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	SÃO PAULO	Construction, Operation and Maintenance of Line 20 of São Paulo subway	R\$ 7.500.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)	SÃO PAULO	Construction, operation and maintenance of the Monorail, Line 18 - São Paulo City and São Bernardo do Campo	R\$ 3.011.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33)	MARANHÃO	Construction of Export Processing Zone of São Luís/MA	R\$ 20.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Bacabal/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Pinheiro/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Alcântara/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Apicum-Açu/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Barreirinhas/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Capinzal do Norte/MA	R\$ 7.000.000,00	Public and Private

Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Caxias/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Chapadinha/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Codó/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Presidente Dutra/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Santa Inês/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	MARANHÃO	Construction of Industrial District of Timon/MA	R\$ 7.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	São Sebastião Port - Expansion	R\$ 3.200.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Carapicuíba - Alphaville – Cajamar Public Transport Corridor	R\$ 435.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	SÃO PAULO	Santos - Guarujá Tunnel	R\$ 1.430.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Intercity Trains - Construction of infrastructure, implementation of equipment and systems, procurement of rolling stock, operation and maintenance of an integrated network of about 431 km of lines of Intercity Trains.	R\$ 18.500.000.000,00	Public and Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Rodoanel (Beltway) North Section – Operation and Maintenance Phase	R\$ 5.600.000.000,00	Private
Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Tamoios Highway – Hill Stretch	R\$ 2.100.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	SUBWAY(METRO) NETWORK OF FORTALEZA	R\$ 5.760.151.000,00	Public and Private

Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	HIGH-SECURITY COMPLEX OF THE STATE OF CEARÁ	R\$ 2.933.748.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	ARCO METROPOLITANO (METROPOLITAN BELTWAY)	R\$ 449.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	CABLE-STAYED BRIDGE OVER THE RIVER COCÓ	R\$ 338.072.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	INTERMODAL TERMINAL – CARGO AND TANK CONTAINERS	R\$ 303.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	CEARÁ	CARIRI TRAIN (LIGHT RAIL)	R\$ 211.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)	RIO DE JANEIRO	The 21st Century Port of Rio	R\$ 3.000.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), ICT – Information and Communication Technologies (CNAE 58 to 63)	SÃO PAULO	Full-time Vehicle Courtyard – Construction, Operation and Maintenance	R\$ 1.100.000.000,00	Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), Education (CNAE 85), Processing Industry (CNAE 10 to 33)	AMAZONAS	Naval Industry Hub of the State of Amazonas	R\$ 1.300.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), ICT – Information and Communication Technologies (CNAE 58 to 63), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96).	RIO GRANDE DO NORTE	1st Technology Park (Tech Park) of Rio Grande do Norte	R\$ 40.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Agriculture (CNAE 01 to 03).	RIO GRANDE DO NORTE	Mossoró-Natal Railway	R\$ 829.095.604,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96)	RIO GRANDE DO NORTE	Port Terminal located on the North Coast of Rio Grande do Norte	R\$ 120.000.000,00	Public and Private
Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Healthcare (CNAE 86 to 88)	SÃO PAULO	Healthcare Logistics and Pharmaceutical Support Services	R\$ 150.000.000,00	Private
Mining and Metal Mechanic	ALAGOAS	Green Valley Mining	R\$ 840.000.000,00	Private
Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96)	SÃO PAULO	Correctional Facilities – Construction, operation and maintenance	R\$ 750.000.000,00	Public and Private
Others (CNAE 69 a 75; 77 a 82; 84; 94 a 96)	RIO DE JANEIRO	PROSUB - The Submarine Development Program	R\$ 18.400.000.000,00	Public and Private
Processing Industry (CNAE 10 to 33)	ACRE	Attraction of Investors to the Export Processing Zone of Acre (ZPE/AC)	R\$ 25.000.000,00	Public and Private
Processing Industry (CNAE 10 to 33)	RIO DE JANEIRO	COMPERJ	R\$ 26.000.000.000,00	Private
Processing Industry (CNAE 10 to 33)	RIO DE JANEIRO	Ternium Steel	R\$ 24.000.000.000,00	Private
Real Estate (CNAE 41 a 43; 45 a 47; 68), Tourism (CNAE 55 a 56), Audiovisual (CNAE 90 a 93), Processy Industry (CNAE 10 a 33), Others (CNAE 69 a 75; 77 a 82; 84; 94 a 96)	RIO DE JANEIRO	Porto Maravilha	R\$ 10.688.000.000,00	Public and Private

Real Estate (CNAE 41 to 43; 45 to 47; 68), ICT – Information and Communication Technologies (CNAE 58 to 63)	SÃO PAULO	Courthouses – Construction, Operation, Maintenance	R\$ 130.000.000,00	Private
Real Estate (CNAE 41 to 43; 45 to 47; 68), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Housing of Social Interest - Construction, Operation and Maintenance	R\$ 4.600.000.000,00	Public and Private
Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Education (CNAE 85)	TOCANTINS	Construction of Conventions Center in Palmas (TO) with auditorium of 4,000 seats	R\$ 50.000.000,00	Public and Private
Real estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63), Education (CNAE 85)	TOCANTINS	TECHNOLOGICAL PARK	R\$ 57.123.500,00	Public and Private
Real estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56), Energy (CNAE 35)	DISTRITO FEDERAL	Granting the operation of the National Stadium in Brasília	R\$ 1.300.000.000,00	Private
Sanitation and waste treatment (CNAE 36 a 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)	RIO DE JANEIRO	The Açú Port Industrial Complex and Açú Shipyard – OSX	R\$ 9.800.000.000,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Rainwater management in Lauro de Freitas- Bahia	R\$ 188.300.000,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Sanitary Sewerage System of Eunápolis –BA	R\$ 166.418.980,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Water supply system for Itaberaba –BA	R\$ 146.820.500,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Water supply systems for the municipalities of Água de Vitória da Conquista, Belo Campo and Tremendal	R\$ 141.030.000,04	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Sanitary Sewerage System of Salvador	R\$ 123.250.421,52	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Rainwater management in Salvador - Bahia	R\$ 100.979.735,13	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	BAHIA	Rainwater management in Salvador- Bahia	R\$ 30.700.000,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39)	SÃO PAULO	High São Lourenço Water Producer System	R\$ 1.600.000.000,00	Private
Sanitation and waste treatment (CNAE 36 to 39)	SÃO PAULO	Reservoir and Flood Control System	R\$ 890.820.000,00	Public and Private
Sanitation and waste treatment (CNAE 36 to 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33)	MARANHÃO	Industrial development and logistics project in backport of Itaqui over an area of 400 Ha under private condominium for rental of areas and facilities. São Luis/MA/Brazil	R\$ 5.000.000,00	Private

Sanitation and waste treatment (CNAE 36-39)	MINAS GERAIS	Exploration, through administrative grant, transfer services, treatment and disposal of municipal solid waste in the municipalities under convention of the metropolitan region of Belo Horizonte and the metropolitan attachments.	R\$ 400.000.000,00	Public and Private
Shipbuilding and Metal Mechanic	ALAGOAS	Shipyard EISA Alagoas S/A	R\$ 1.500.000.000,00	Private
Shipbuilding and Offshore	ALAGOAS	Jaraguá Naval	R\$ 30.000.000,00	Private
TIC - Information and Communication Technologies (CNAE 58-63)	DISTRITO FEDERAL	Deployment of Capital Digital Technology Park, in Brasília - DF	R\$ 2.472.269.208,43	Public and Private
Tourism (CNAE 55 - 56)	MINAS GERAIS	Management of Environmentally Protected Areas	R\$ 100.000.000,00	Public and Private
Tourism (CNAE 55 to 56)	CEARÁ	PRAIA MANSÁ – ENTERTAINMENT AND CONVENTION CENTER	R\$ 1.612.153.000,00	Public and Private
Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)	SÃO PAULO	Concession Agreement to Operate and Exploit the Imigrantes Exhibition Center – City of São Paulo	R\$ 346.000.000,00	Private
Tourism (CNAE 55-56)	ESPÍRITO SANTO	SEA CRUISE TERMINAL	R\$ 400.000.000,00	Public and Private
Tourism, Hospitality, Events.	GOIÁS	Convention Center of Anápolis	R\$ 100.000.000,00	Public
Tourism, Hospitality, Events.	GOIÁS	Goiás Velho Convention Center	R\$ 30.000.000,00	Public

Projects by Type

Type	State	Project	Value (R\$)	Sector
Private	BRASIL	MPOG - Hydroelectric Power Station of São Luiz do Tapajós (PA)	R\$ 18.159.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Railway Uruaçu - Corinto - Campos	R\$ 18.100.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway São Paulo - Rio Grande	R\$ 13.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Belo Horizonte - Salvador	R\$ 12.400.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Salvador - Recife	R\$ 10.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Maracaju - Eng Bley - Paranaguá	R\$ 10.320.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Lucas do Rio Verde - Uruaçu - Palmas - Anápolis	R\$ 10.200.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - N-NE and N-SE Interconnection	R\$ 10.060.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Highway BR-163/267/262 (MS)	R\$ 8.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Anápolis - Panorama - Dourados	R\$ 8.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - High-Speed Train (TAV) Rio de Janeiro - São Paulo - Campinas - 1st phase	R\$ 7.060.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Highway BR-040 (MG/GO/DF)	R\$ 6.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - Tapajós-SE Interconnection (GO/MT/PA/SP)	R\$ 6.500.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Highway BR-060/153/262 (DF/GO/MG)	R\$ 6.100.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Rio de Janeiro - Campos - Vitória	R\$ 6.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - Hydroelectric Power Station of Jatobá (PA)	R\$ 5.143.000.000,00	Electricity (CNAE 35)

Public and Private	BRASIL	EPL - Highway BR-116 (MG)	R\$ 5.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Highway BR-153 (GO/TO) e TO-080	R\$ 4.800.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway São Paulo Rail Beltway ("Ferroanel")	R\$ 4.800.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - Hydroelectric Power Station of Marabá (MA/PA/TO)	R\$ 4.752.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Highway BR-163 (MT)	R\$ 4.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Railway Açailândia - Vila do Conde	R\$ 4.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - Reinforcements in Southeast Region – 500 kV Transmission Lines	R\$ 4.000.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Highway BR-101 (BA)	R\$ 3.600.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	BRASIL	EPL - Highway BR-050 (GO/MG)	R\$ 2.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Private	BRASIL	MPOG - Hydroelectric Power Station of São Manoel (MT/PA)	R\$ 2.238.000.000,00	Electricity (CNAE 35)
Public and Private	BRASIL	EPL - Highway BR-262 (ES/MG)	R\$ 1.700.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Concession	BRASIL	MPOG - Teles Pires-SE Interconnection (GO/MT/SP)	R\$ 1.447.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Sinop (MT)	R\$ 1.383.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Pompéu (MG)	R\$ 980.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Água Limpa (MT)	R\$ 736.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Resplendor (MG)	R\$ 600.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Riacho Seco (BA/PE)	R\$ 552.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - S-SE Interconnection (PR/SP)	R\$ 500.000.000,00	Electricity (CNAE 35)

Concession	BRASIL	MPOG - Hydroelectric Power Station of Davinópolis (GO/MG)	R\$ 440.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Ribeiro Gonçalves (MA/PI)	R\$ 397.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Telêmaco Borba (PR)	R\$ 276.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Crenaque (MG)	R\$ 250.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Cachoeira (MA/PI)	R\$ 213.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Castelhana (MA/PI)	R\$ 199.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Estreito Parnaíba (MA/PI)	R\$ 197.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Mirador (GO)	R\$ 184.000.000,00	Electricity (CNAE 35)
Concession	BRASIL	MPOG - Hydroelectric Power Station of Toricoejo (MT)	R\$ 174.000.000,00	Electricity (CNAE 35)
Public and Private	ACRE	Attraction of Investors to the Export Processing Zone of Acre (ZPE/AC)	R\$ 25.000.000,00	Processing Industry (CNAE 10 to 33)
Private	ALAGOAS	Shipyard EISA Alagoas S/A	R\$ 1.500.000.000,00	Shipbuilding and Metal Mechanic
Private	ALAGOAS	Green Valley Mining	R\$ 840.000.000,00	Mining and Metal Mechanic
Private	ALAGOAS	Jaraguá Naval	R\$ 30.000.000,00	Shipbuilding and Offshore
Public and Private	AMAZONAS	Pole of the Naval Industry of the State of Amazonas	R\$ 1.300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53), Energy (CNAE 35), Education (CNAE 85), Manufacturing industry (CNAE 10-33)
Public and Private	AMAZONAS	Naval Industry Hub of the State of Amazonas	R\$ 1.300.000.000,00	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), Education (CNAE 85), Processing Industry (CNAE 10 to 33)
Public and Private	BAHIA	Subway System of Salvador and Lauro de Freitas - Public Private Partnership for completion of Train 2 Line 1 and construction of Line 2, totaling 36km.	R\$ 3.500.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public and Private	BAHIA	Transverse Feeder Corridor II. Deployment, replication and adaptation of the track.	R\$ 557.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)

Public and Private	BAHIA	Transversal Feeder Corridor I. Deployment, replication and adaptation of the track.	R\$ 415.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public and Private	BAHIA	Rainwater management in Lauro de Freitas- Bahia	R\$ 188.300.000,00	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Sanitary Sewerage System of Eunápolis –BA	R\$ 166.418.980,00	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Water supply system for Itaberaba –BA	R\$ 146.820.500,00	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Water supply systems for the municipalities of Água de Vitória da Conquista, Belo Campo and Tremendal	R\$ 141.030.000,04	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Sanitary Sewerage System of Salvador	R\$ 123.250.421,52	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Rainwater management in Salvador - Bahia	R\$ 100.979.735,13	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	BAHIA	Rainwater management in Salvador- Bahia	R\$ 30.700.000,00	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	CEARÁ	SUBWAY(METRO) NETWORK OF FORTALEZA	R\$ 5.760.151.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	HIGH-SECURITY COMPLEX OF THE STATE OF CEARÁ	R\$ 2.933.748.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	PRAIA MANSA – ENTERTAINMENT AND CONVENTION CENTER	R\$ 1.612.153.000,00	Tourism (CNAE 55 to 56)
Public and Private	CEARÁ	ARCO METROPOLITANO (METROPOLITAN BELTWAY)	R\$ 449.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	CABLE-STAYED BRIDGE OVER THE RIVER COCÓ	R\$ 338.072.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	INTERMODAL TERMINAL – CARGO AND TANK CONTAINERS	R\$ 303.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	CARIRI TRAIN (LIGHT RAIL)	R\$ 211.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	CEARÁ	JUVENILE CORRECTIONAL FACILITIES	R\$ 67.000.000,00	Education (CNAE 85)
Public and Private	DISTRITO FEDERAL	Airport City "Brasilia International Airport"	R\$ 6.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63)
Public and Private	DISTRITO FEDERAL	Deployment of Capital Digital Technology Park, in Brasília - DF	R\$ 2.472.269.208,43	TIC - Information and Communication Technologies (CNAE 58-63)

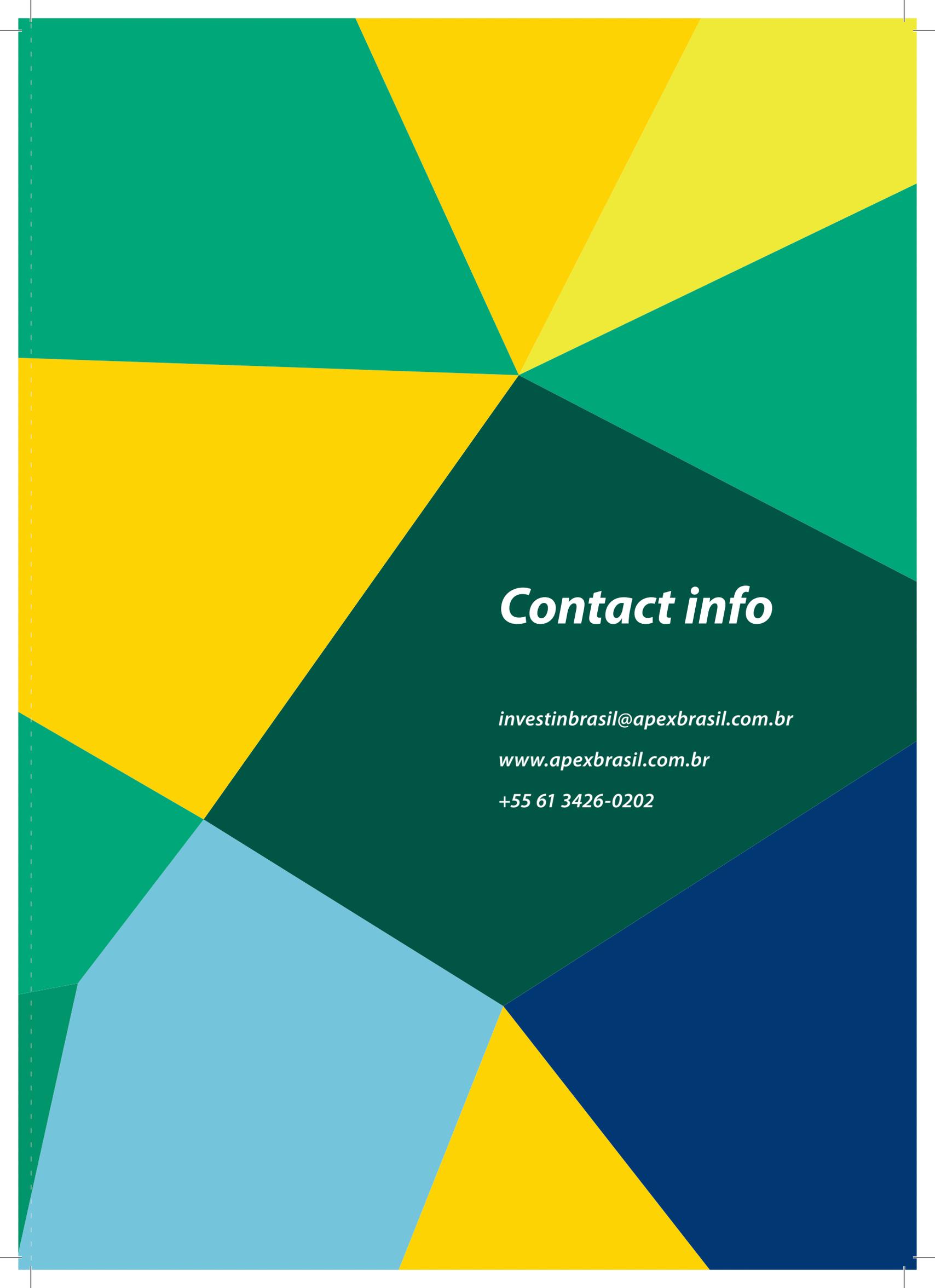
Private	DISTRITO FEDERAL	Granting the operation of the National Stadium in Brasília	R\$ 1.300.000.000,00	Real estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56), Energy (CNAE 35)
Public and Private	ESPÍRITO SANTO	SEA CRUISE TERMINAL	R\$ 400.000.000,00	Tourism (CNAE 55-56)
Public and Private	GOIÁS	Multimodal Platform of Anápolis	R\$ 1.500.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public and Private	GOIÁS	Cargo Airport of Anápolis	R\$ 140.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public	GOIÁS	Convention Center of Anápolis	R\$ 100.000.000,00	Tourism, Hospitality, Events.
Public	GOIÁS	Goiás Velho Convention Center	R\$ 30.000.000,00	Tourism, Hospitality, Events.
Public and Private	MARANHÃO	Construction of Export Processing Zone of São Luís/MA	R\$ 20.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Energy (CNAE 35), Manufacturing industry (CNAE 10 to 33)
Public and Private	MARANHÃO	Construction of Industrial District of Bacabal/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Pinheiro/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Alcântara/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Apicum-Açu/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Barreirinhas/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Capinzal do Norte/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Caxias/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Chapadinha/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Codó/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)

Public and Private	MARANHÃO	Construction of Industrial District of Presidente Dutra/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Santa Inês/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	MARANHÃO	Construction of Industrial District of Timon/MA	R\$ 7.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Manufacturing industry (CNAE 10 to 33), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Private	MARANHÃO	Industrial development and logistics project in backport of Itaquí over an area of 400 Ha under private condominium for rental of areas and facilities. São Luis/MA/Brazil	R\$ 5.000.000,00	Sanitation and waste treatment (CNAE 36 to 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Real Estate (CNAE 41 to 43; 45 to 47; 68), Manufacturing industry (CNAE 10 to 33)
Public and Private	MINAS GERAIS	Regional Passenger Rail System	R\$ 1.400.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public and Private	MINAS GERAIS	The North Beltway of Belo Horizonte	R\$ 1.200.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)
Public and Private	MINAS GERAIS	Convention Center of Belo Horizonte	R\$ 400.000.000,00	Agriculture (CNAE 01-03)
Public and Private	MINAS GERAIS	Exploration, through administrative grant, transfer services, treatment and disposal of municipal solid waste in the municipalities under convention of the metropolitan region of Belo Horizonte and the metropolitan attachments.	R\$ 400.000.000,00	Sanitation and waste treatment (CNAE 36-39)
Public and Private	MINAS GERAIS	Management of Environmentally Protected Areas	R\$ 100.000.000,00	Tourism (CNAE 55 - 56)
Public and Private	PARAÍBA	Road Complex connecting the metropolitan area of João Pessoa with BR 101 highway	R\$ 600.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Public and Private	PARAÍBA	Construction of Multiple Use Terminal (TMU) of Port Cabedelo	R\$ 360.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Public and Private	PARAÍBA	New Seaport	R\$ 360.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)
Private	PERNAMBUCO	Implementation of the new container terminal at the Port of Suape	R\$ 652.823.546,10	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and others (CNAE 49-53)
Private	PARANÁ	Construction of sustainable metropolis and anchor of Arco Norte	R\$ 2.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)

Private	PARANÁ	Expansion and modernization of the Port of Paranaguá	R\$ 1.045.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Private	PARANÁ	Poliduct Paraná	R\$ 980.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Energy (CNAE 35), Agriculture (CNAE 01-03)
Public and Private	PARANÁ	Passenger Railroad "Trem Pé Vermelho"	R\$ 670.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56), Other (CNAE 69-75, 77-82, 84, 94 to 96)
Private	RIO DE JANEIRO	COMPERJ	R\$ 26.000.000.000,00	Processing Industry (CNAE 10 to 33)
Private	RIO DE JANEIRO	Ternium Steel	R\$ 24.000.000.000,00	Processing Industry (CNAE 10 to 33)
Public and Private	RIO DE JANEIRO	PROSUB - The Submarine Development Program	R\$ 18.400.000.000,00	Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)
Public and Private	RIO DE JANEIRO	Porto Maravilha	R\$ 10.688.000.000,00	Real Estate (CNAE 41 a 43; 45 a 47; 68), Tourism (CNAE 55 a 56), Audiovisual (CNAE 90 a 93), Processy Industry (CNAE 10 a 33), Others (CNAE 69 a 75; 77 a 82; 84;94 a 96)
Public and Private	RIO DE JANEIRO	The Açú Port Industrial Complex and Açú Shipyard – OSX	R\$ 9.800.000.000,00	Sanitation and waste treatment (CNAE 36 a 39), Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)
Public and Private	RIO DE JANEIRO	The 21st Century Port of Rio	R\$ 3.000.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53)
Public and Private	RIO GRANDE DO NORTE	Mossoró-Natal Railway	R\$ 829.095.604,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Agriculture (CNAE 01 to 03).
Public and Private	RIO GRANDE DO NORTE	Port Terminal located on the North Coast of Rio Grande do Norte	R\$ 120.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Extractive Industries (CNAE 05 to 09), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	RIO GRANDE DO NORTE	1st Technology Park (Tech Park) of Rio Grande do Norte	R\$ 40.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Energy (CNAE 35), ICT – Information and Communication Technologies (CNAE 58 to 63), Other (CNAE 69 to 75; 77 to 82; 84; 94 to 96).
Public and Private	RONDONIA	EXPORT PROCESSING ZONE OF RONDÔNIA - ZPE/RO	R\$ 20.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Manufacturing industry (CNAE 10-33), Extractive Industries (CNAE 05-09)
Public and Private	RIO GRANDE DO SUL	Construction of a new port area on the Island of the embankment east of Rio Grande	R\$ 8.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Public and Private	RIO GRANDE DO SUL	Construction of new international airport for the metropolitan region of Porto Alegre/RS	R\$ 2.000.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Tourism (CNAE 55-56)
Public and Private	RIO GRANDE DO SUL	Construction of state highway - ERS10	R\$ 1.516.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53)

Public and Private	SÃO PAULO	Intercity Trains - Construction of infrastructure, implementation of equipment and systems, procurement of rolling stock, operation and maintenance of an integrated network of about 431 km of lines of Intercity Trains.	R\$ 18.500.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	SÃO PAULO	Construction, Operation and Maintenance of Line 6 of São Paulo city subway	R\$ 7.800.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
Public and Private	SÃO PAULO	Construction, Operation and Maintenance of Line 20 of São Paulo subway	R\$ 7.500.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
Private	SÃO PAULO	Rodoanel (Beltway) North Section - Operation and Maintenance Phase	R\$ 5.600.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	SÃO PAULO	Housing of Social Interest - Construction, Operation and Maintenance	R\$ 4.600.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	SÃO PAULO	São Sebastião Port - Expansion	R\$ 3.200.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	SÃO PAULO	Construction, operation and maintenance of the Monorail, Line 18 - São Paulo City and São Bernardo do Campo	R\$ 3.011.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53)
Public and Private	SÃO PAULO	Tamoios Highway - Hill Stretch	R\$ 2.100.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 to 56), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Private	SÃO PAULO	High São Lourenço Water Producer System	R\$ 1.600.000.000,00	Sanitation and waste treatment (CNAE 36 to 39)
Private	SÃO PAULO	Education - Interactive Classrooms	R\$ 1.500.000.000,00	ICT - Information and Communication Technologies (CNAE 58 to 63), Education (CNAE 85)
Public and Private	SÃO PAULO	Santos - Guarujá Tunnel	R\$ 1.430.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Tourism (CNAE 55 a 56)
Private	SÃO PAULO	Full-time Vehicle Courtyard - Construction, Operation and Maintenance	R\$ 1.100.000.000,00	Logistics - Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), ICT - Information and Communication Technologies (CNAE 58 to 63)
Public and Private	SÃO PAULO	Reservoir and Flood Control System	R\$ 890.820.000,00	Sanitation and waste treatment (CNAE 36 to 39)
Public and Private	SÃO PAULO	Correctional Facilities - Construction, operation and maintenance	R\$ 750.000.000,00	Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Public and Private	SÃO PAULO	Hospital Centers - Construction, Operation and Maintenance	R\$ 690.000.000,00	Health (CNAE 86 to 88)

Public and Private	SÃO PAULO	Carapicuíba - Alphaville – Cajamar Public Transport Corridor	R\$ 435.000.000,00	Logistics - Highways, railways, ports, waterways, airports, urban mobility and others (CNAE 49 to 53), Others (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Private	SÃO PAULO	Concession Agreement to Operate and Exploit the Imigrantes Exhibition Center – City of São Paulo	R\$ 346.000.000,00	Tourism (CNAE 55 to 56), Other (CNAE 69 to 75; 77 to 82; 84;94 to 96)
Private	SÃO PAULO	Healthcare Logistics and Pharmaceutical Support Services	R\$ 150.000.000,00	Logistics – Roads, railways, ports, waterways, airports, urban mobility, etc. (CNAE 49 to 53), Healthcare (CNAE 86 to 88)
Private	SÃO PAULO	IFAB NEW AMÉRICO BRAZILIENSE PRODUCTION PLANT	R\$ 133.000.000,00	Health (CNAE 86 to 88)
Private	SÃO PAULO	Courthouses – Construction, Operation, Maintenance	R\$ 130.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), ICT – Information and Communication Technologies (CNAE 58 to 63)
Public and Private	TOCANTINS	CONSTRUCTION OF HIGHWAY TO-030-TRECHO NOVO ACORDO/MATEIROS	R\$ 300.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)
Public and Private	TOCANTINS	TECHNOLOGICAL PARK	R\$ 57.123.500,00	Real estate (CNAE 41-43, 45-47, 68), ICT - Information and Communication Technologies (CNAE 58-63), Education (CNAE 85)
Public and Private	TOCANTINS	Construction of Conventions Center in Palmas (TO) with Auditorium of 4,000 seats	R\$ 50.000.000,00	Real Estate (CNAE 41 to 43; 45 to 47; 68), Tourism (CNAE 55 to 56), Education (CNAE 85)
Public and Private	TOCANTINS	Edge Project – Graciosa Beach	R\$ 10.000.000,00	Logistics - Highways, railroads, ports, waterways, airports, urban mobility and other (CNAE 49-53), Real Estate (CNAE 41-43, 45-47, 68), Tourism (CNAE 55-56)



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